

Council Public Agenda - Local Water Done Well Hearings - 2 July 2025

Council Chambers
101 Bank Street
Te Awamutu



Chairperson
Her Worship the Mayor SC O'Regan

Members
AW Brown, LE Brown, PTJ Coles, RDB Gordon, ML Gower, DM Morgan, MG Montgomerie, MJ Pettit, CS St Pierre, EM Stolwyk, BS Thomas

02 July 2025 09:10 AM

Agenda Topic	Time	Page
Opening Karakia	09:10 AM-09:11 AM	
1. Apologies	09:11 AM-09:12 AM	7
2. Disclosure of Members' Interests	09:12 AM-09:13 AM	8
3. Late Items	09:13 AM-09:14 AM	9
4. Local Water Done Well Consultation Hearing		10
4.1 Appendix 1: Community Board and Committee Submissions to Local Water Done Well Consultation (document number 11466144)		13
4.1.1 1326 - Cambridge Community Board		14
4.1.2 1379 - Pirongia Ward Committee		16
4.1.3 1380 - Te Awamutu and Kihikihi Community Board		17
4.2 Appendix 2: Late submission to Local Water Done Well Consultation (document number 11466145)		18
4.2.1 1466 - Anca Serbanescyu-Oasa		19
4.3 Appendix 3: Submissions from those presenting at the hearing on Local Water Done Well (document number 11466075)		22

4.3.1	<u>1292 - Geoff Boxell</u>	23
4.3.2	<u>1326 - Cambridge Community Board</u>	24
4.3.3	<u>1339 - Carey McLaughlin</u>	26
4.3.4	<u>1380 - Te Awamutu and Kihikihi Community Board</u>	27
4.3.5	<u>1382 - Thought Partners Ltd</u>	28
4.3.6	<u>1399 - Aotearoa Park Developments Ltd</u>	31
4.3.7	<u>1400 - Craig Smart</u>	32
4.3.8	<u>1418 - Consultus</u>	33
4.3.9	<u>1454 - Waikato Regional Airport Ltd & Titanium Park Ltd</u>	37
4.3.10	<u>1455 - Hamilton City Council & Waikato District Council</u>	42
4.4	<u>Appendix 4: Full written submissions to Local Water Done Well Consultation (document number 11466144)</u>	45
4.4.1	<u>1206 - Shantelle Lovatt</u>	46
4.4.2	<u>1207 - Ian Hayton</u>	47
4.4.3	<u>1211 - Leeann Whelan</u>	48
4.4.4	<u>1213 - Kelly Stokes</u>	49
4.4.5	<u>1214 - Tony</u>	50
4.4.6	<u>1216 - Melissa Allfrey</u>	51
4.4.7	<u>1228 - Jayne Signal</u>	52
4.4.8	<u>1229 - Jacqui Barrett</u>	53
4.4.9	<u>1232 - Mervyn Clark</u>	54
4.4.10	<u>1233 - Russell Joyce</u>	55
4.4.11	<u>1234 - Freya Hill</u>	56
4.4.12	<u>1235 - Kotare Properties</u>	57
4.4.13	<u>1236 - Geoff Walden</u>	58
4.4.14	<u>1237 - Liam O'Halloran</u>	59

4.4.15	<u>1238 - Heather Symons</u>	60
4.4.16	<u>1239 - Sarah Fryett</u>	61
4.4.17	<u>1240 - Hayden Woods</u>	62
4.4.18	<u>1241 - Matthew Vink</u>	79
4.4.19	<u>1242 - Ellice Protheroe</u>	80
4.4.20	<u>1243 - Charmaine</u>	81
4.4.21	<u>1245 - Joanne Daczo</u>	82
4.4.22	<u>1246 - Debra Johansen</u>	83
4.4.23	<u>1247 - Anthony Message</u>	84
4.4.24	<u>1248 - Tony and Imelda Bolton</u>	85
4.4.25	<u>1249 - Bernard Westerbaan</u>	86
4.4.26	<u>1250 - Camex Civil</u>	96
4.4.27	<u>1255 - Paula and Bruce Hardgrave</u>	98
4.4.28	<u>1256 - Reyland Ltd</u>	100
4.4.29	<u>1259 - Norma Mackie</u>	101
4.4.30	<u>1261 - Julia Raupi</u>	102
4.4.31	<u>1265 - Phillipa Komene</u>	103
4.4.32	<u>1268 - Derek Boyd</u>	104
4.4.33	<u>1269 - Graham Dunn</u>	107
4.4.34	<u>1270 - Gina Krietch</u>	108
4.4.35	<u>1272 - Robert Carr</u>	109
4.4.36	<u>1274 - Jenna Irwin</u>	110
4.4.37	<u>1276 - Ellis Building Ltd</u>	111
4.4.38	<u>1277 - Sarah Bult</u>	113
4.4.39	<u>1279 - Angela Frost</u>	114
4.4.40	<u>1280 - Patsy Dickins</u>	115
4.4.41	<u>1282 - Phillipa Komene</u>	116

4.4.42	<u>1283 - Phillip Komene</u>	117
4.4.43	<u>1284 - Tracy Massam</u>	118
4.4.44	<u>1287 - Karen Meyer</u>	119
4.4.45	<u>1288 - Peter Clapham</u>	120
4.4.46	<u>1289 - Mrs Phillips</u>	121
4.4.47	<u>1291 - John Hansen</u>	122
4.4.48	<u>1292 - Geoff Boxell</u>	123
4.4.49	<u>1296 - Joshua Keneti Palliser</u>	124
4.4.50	<u>1297 - Renee Coutts</u>	125
4.4.51	<u>1299 - Neil Aberhart</u>	126
4.4.52	<u>1302 - Mike Ravenscroft</u>	127
4.4.53	<u>1303 - David H Brown</u>	128
4.4.54	<u>1305 - Donni Smythe</u>	129
4.4.55	<u>1307 - Bill Vincent</u>	130
4.4.56	<u>1311 - Bobbie Moughan</u>	131
4.4.57	<u>1314 - Amelia Todd</u>	132
4.4.58	<u>1322 - Waikato Regional Council</u>	133
4.4.59	<u>1323 - J & M Fisher Trust</u>	136
4.4.60	<u>1326 - Cambridge Community Board</u>	137
4.4.61	<u>1329 - David Hallett</u>	139
4.4.62	<u>1330 - Property Council of New Zealand</u>	141
4.4.63	<u>1333 - Robert Smith</u>	146
4.4.64	<u>1334 - Tom Davies</u>	147
4.4.65	<u>1335 - Johanna Maria Rombouts</u>	148
4.4.66	<u>1336 - Stephen Roberson</u>	149
4.4.67	<u>1339 - Carey McLaughlin</u>	150
4.4.68	<u>1340 - Antoinette Powell</u>	151

4.4.69	<u>1345 - Elaine Kirker</u>	152
4.4.70	<u>1347 - Melissa Jackson</u>	153
4.4.71	<u>1348 - Lisa Carter</u>	154
4.4.72	<u>1350 - Joshua Doolan</u>	155
4.4.73	<u>1351 - Brenda Stamp</u>	156
4.4.74	<u>1353 - Angela Barnett</u>	157
4.4.75	<u>1354 - Gillian Martin</u>	158
4.4.76	<u>1355 - Mary McPhee</u>	159
4.4.77	<u>1356 - Alison Haves</u>	160
4.4.78	<u>1357 - Susan Dromgool</u>	162
4.4.79	<u>1361 - Hope Spooner</u>	163
4.4.80	<u>1362 - Sandra Gail Holmes</u>	164
4.4.81	<u>1363 - Fonterra</u>	165
4.4.82	<u>1364 - Joy McGregor</u>	167
4.4.83	<u>1372 - Marion Bennett</u>	170
4.4.84	<u>1378 - Vicki Ewing</u>	173
4.4.85	<u>1379 - Pirongia Ward Committee</u>	174
4.4.86	<u>1380 - Te Awamutu and Kihikihi Community Board</u>	175
4.4.87	<u>1381 - Cambridge Chamber of Commerce</u>	176
4.4.88	<u>1382 - Thought Partners Ltd</u>	177
4.4.89	<u>1386 - Mandy Robinson</u>	180
4.4.90	<u>1387 - J & M Fisher Trust</u>	181
4.4.91	<u>1393 - Brenda Farrell</u>	182
4.4.92	<u>1399 - Aotearoa Park Developments Ltd</u>	183
4.4.93	<u>1400 - Craig Smart</u>	184
4.4.94	<u>1402 - Nick Cantlon</u>	185

4.4.95	<u>1405 - Jenny Rogerson</u>	186
4.4.96	<u>1411 - Sharon Stirling</u>	187
4.4.97	<u>1412 - Te Awamutu Business Chamber</u>	188
4.4.98	<u>1416 - Brian Izzard</u>	189
4.4.99	<u>1418 - Consultus</u>	190
4.4.100	<u>1441 - Ursula Edgington</u>	194
4.4.101	<u>1454 - Waikato Regional Airport Ltd & Titanium Park Ltd</u>	195
4.4.102	<u>1455 - Hamilton City Council & Waikato District Council</u>	200
4.4.103	<u>1462 - Patricia Murdoch</u>	203
4.4.104	<u>1463 - Apakura Ruunanga Trust</u>	204
4.4.105	<u>1464 - John Askew</u>	205
4.4.106	<u>1468 - Nga Uri o Ngamurikaitaua & Ngati Ngamuri</u>	206

Closing Karakia

COUNCIL AGENDA



APOLOGIES

COUNCIL AGENDA



DISCLOSURE OF MEMBERS' INTERESTS

Members are reminded to declare and stand aside from decision making when a conflict arises between their role as an elected member and any private or other external interest they may have.



LATE ITEMS

Items not on the agenda for the meeting require a resolution under section 46A of the Local Government Official Information and Meetings Act 1987 stating the reasons why the item was not on the agenda and why it cannot be dealt with at a subsequent meeting on the basis of a full agenda item. It is important to note that late items can only be dealt with when special circumstances exist and not as a means of avoiding or frustrating the requirements in the Act relating to notice, agendas, agenda format and content.

COUNCIL REPORT



To: Her Worship the Mayor and Councillors
From: Manager Delivery Performance
Subject: Local Water Done Well Consultation Hearing
Meeting Date: 2 July 2025

1 PURPOSE - TAKE

The purpose of this report is to receive written submissions and hear verbal submissions on Waipā District Council's Local Water Done Well consultation.

2 EXECUTIVE SUMMARY – WHAKARĀPOPOTOTANGA MATUA

From 9 May to 9 June 2025, Waipā District Council undertook public consultation on its preferred option for the future delivery of water services, in response to the Government's Local Water Done Well (LWDW) policy and legislation framework.

A total of 108 submissions were received, with 10 submitters requesting to speak at a hearing. Appendix 3 contains the submissions from those speaking at the hearing on 2 July 2025.

3 RECOMMENDATION – TŪTOHU Ā-KAIMAHI

That Council

- a) Receives the report of Sherryn Paterson, Manager Delivery Performance titled Local Water Done Well Hearings (document number 11462252);*
- b) Agrees to (accept/not accept) one late submission on Waipā District Council's Local Water Done Well consultation, attached as Appendix 2;*
- c) Receives the written submissions on Waipā District Council's Local Water Done Well consultation, attached as Appendix 4;*
- d) Hears the verbal submissions on the Local Water Done Well consultation.*

4 BACKGROUND – KŌRERO WHAIMĀRAMA

Under the Local Government (Water Services Preliminary Arrangements) Act 2024 (PA Act), Council must consult on its preferred model/arrangement for the future delivery of water services.

At its meeting of 26 February 2025, Council considered possible options for the future delivery of water services for the Waipā district and approved the Waikato Waters Done Well Option as the preferred option for public consultation.

At its 25 March 2025 meeting, Council approved the Local Water Done Well Consultation Document. The consultation was open for one month from 9 May to 9 June 2025.

A total of 108 submissions were received, with 10 submitters requesting to attend hearings. Appendix 3 contains the submissions from those speaking at the hearing on the 2 July 2025.

5 SIGNIFICANCE & ENGAGEMENT – KAUPAPA WHAI MANA ME NGĀ MATAPAKINGA

Staff have considered the key considerations under the Significance and Engagement Policy, in particular sections 7 and 8 and have assessed that the matter in this report has a high level of significance. This assessment is based on the legal requirement to consult with the community, the high level of public interest, and the potential impact of the decision on the community.

6 NEXT ACTIONS

Deliberations of all submissions is intended to take place at the Council meeting on 21 July 2025. Following such deliberations, it is intended that Council will also decide at this meeting its preferred option for the future delivery of water services.

7 APPENDICES - ĀPITITANGA

No:	Appendix Title
1	Community Board and Committee submissions to Local Water Done Well Consultation (<i>document number 11466144</i>)
2	Late submission to Local Water Done Well Consultation (<i>document number 11466145</i>)
3	Submissions from those presenting at the hearing on Local Water Done Well (<i>document number 11466075</i>)
4	Full written submissions to Local Water Done Well Consultation (<i>document number 11466144</i>)



Sherryn Paterson
MANAGER DELIVERY PERFORMANCE



Approved by Eeva-Liisa Wright
GROUP MANAGER SERVICE DELIVERY

APPENDIX 1

Community Board and Committee submissions to Local Water Done Well Consultation (*document number 11466144*)

Local Water Done Well

Name:	Jo Davies-Colley
Organisation:	Cambridge Community Board
Presenting at the Hearings?	Yes
Submission ID:	1326

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/875

Waikato Water Done Well (WWDW)

The Cambridge Community Board (CCB) supports the formation of the Waikato Water Done Well (WWDW) Council-Controlled Organisation (CCO) as the preferred option compared to other alternatives. However, we offer the following feedback and seek clarification on key aspects to ensure transparency, accountability, and community confidence:

Ringfencing Borrowing Guarantees:

We request that any requirement for Waipa District Council (WDC) to act as a guarantor for borrowing by the CCO be strictly ringfenced to infrastructure projects that directly benefit WDC. This approach will help protect WDC's financial position and ensure borrowing aligns clearly with local infrastructure needs.

Board and Executive Recruitment:

We believe it's important to have a clear and thorough process for choosing the CCO board and executive leaders. The people selected should have the right skills, experience, and qualifications to make sure the organisation is well run and managed.

Maintenance of Service Levels: It's important that the current service levels for WDC customers are kept the same, without any reduction in quality. Any transition to the CCO model should not result in reduced service quality or accessibility for ratepayers.

Customer Engagement and Feedback Mechanisms:

We would like to know how customers will be able to contact the CCO, especially if service levels are not met. It's important that there are clear and easy ways for people to give feedback or make complaints to help keep community trust.

Accountability Framework:

Further detail is requested on how the CCO board and executive leadership will be held accountable if service standards fall short. Clear and open decision-making, along with strong oversight, will be essential to keeping the public's trust in the organisation.

Board Composition and Iwi Representation:

We also seek clarification regarding the final structure of the CCO board, specifically the nature and extent of iwi representation. Meaningful inclusion of iwi perspectives is essential to honour partnership principles and ensure culturally appropriate governance.

Concerns About Increased Debt:

The Board expresses concern regarding WDC's positive framing of the increased borrowing capacity enabled through the CCO structure. While additional borrowing may provide opportunities, it also introduces financial risks to the CCO, WDC, and ultimately to customers and ratepayers. We note that the public consultation document presents this increased debt capacity as a potential benefit, but we urge WDC to maintain a balanced perspective that fully considers the risks and long-term implications of additional debt.

Local Water Done Well

Name:	Andrew Reymer
Organisation:	Pirongia Ward Committee
Presenting at the Hearings?	No
Submission ID:	1379

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Pirongia Ward Committee agree with the preferred option but have concerns and questions

PWC certainly do not think Status quo is an option that should be considered

We note the numbers referenced include Taupo DC which have already signalled they may not going forward with stage 2, does this change the value proposition to the remaining councils

This raises the question of tipping point, how many councils not entering the CCO would mean we walk away?

We have concerns about an exit clause (off ramp) if we feel we no longer want to be a part of WWDW

We have concerns about the added step of accountability from a ratepayer to the water controller and question if council will have input into the financials to keep costs down

PWC expect the burdon of providing drinking water to a neighbour or staff houses in the rural area does not invoke the requirement to meet water standards as a municipal provider as was proposed under 3 waters.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Ange Holt
Organisation:	Te Awamutu and Kihikihi Community Board
Presenting at the Hearings?	Yes
Submission ID:	1380

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Recommendation from meeting 16/4/2025 Makes a submission to the Local Water Done Well consultation within the consultation period neither agreeing or disagreeing with the Council's preferred option, CB Members did not have a consensus on this issue and felt there were items for and against we wished to raise : For WWDW We agreed with the cost saving opportunities and potential of having economies of scale The opportunity to have highly experienced staff That there was some innovative ideas coming to the table in regard to water sustainability and protecting the environment Reducing our own debt and risk That the utility will adhere to strict regulations/legislation to protect consumers Against the preferred option: a lack of community consultation prior to Council having chosen a preferred option a lack of detail about the "other options" - document gives the impression it is a foregone conclusion a lack of control of our own assets and how the CCO would operate concern around services and information coming back to our community a lack of financial data to support the purported cost savings Also noted: In the Waters Done Well Document on page , it states " The need for council to act as a guarantor for the water organisations water borrowings" - this reads as though we are the sole guarantor - we assume this is not the case and all councils who become part of the WWDW will share this responsibility ?
If you need more space, please attach additional pages here.

APPENDIX 2

Late submission to Local Water Done Well Consultation (*document number 11466145*)

Local Water Done Well

Name:	LATE - Anca Serbanescu-Oasa
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1466

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/972

From: [REDACTED]
 To: [Have Your Say](#)
 Subject: External Sender: LWDW Submission
 Date: Wednesday, 11 June 2025 11:19:16 pm

You don't often get email from [REDACTED] [Learn why this is important](#)

CYBER SECURITY WARNING: This email is from an external source - be careful of attachments and links. Please follow the Cybersecurity Policy and report suspicious emails to Servicedesk

Dear Waipa District Council,

I am deeply unhappy with your preferred option for managing local water.

Creating a new organisation for water services adds costs and bureaucracy. It removes accountability. The high cost set up period will go on for longer than it is now thought.

For the Council's preferred option, the **Cons** listed in the LWDW pamphlet are huge and with serious consequences:

- *loss of control*,
- *complex agreements* (meaning lengthy, costly, and potentially difficult to get right etc.), and
- *guaranteeing the new organisation's borrowing* - this is very concerning.

Analysing the **Pros** listed shows that some are in fact either **Cons** or meaningless. For example:

- *Meets legal requirements* - surely the status quo (not the preferred option) must also meet legal requirements, otherwise the Council could not have provided this service and consider it as a potential future option if any part of it was illegal.
- *Debt capacity: why would ratepayers be happy to endorse the local government to get into greater debt, when all that debt will need to be repaid eventually by the same rate payers and potentially future generations?*
- *Climate change* - this also refers to increased borrowing, which in the current financial climate cannot possibly be a good thing; how could it?

The Council's preferred option is certainly not standing out as a clear winner, so it should be reconsidered.

The big picture: all of the above cost increases will contribute to the significant rate increases planned as part of the LTP.

As Waipa ratepayers, we're already paying some of the highest rates in New Zealand, and your plan to get us to agree to another steep increase of rates effectively disregards reality, our financial pressures and might be seen as contempt. What we expect from our Waipa Council is to put ratepayers first.

Waipa's Rates Are Already Among the Highest

Waipa's rates are higher than many larger, busier regions, and the data backs this up. Here's how we compare for 2024–2025, based on council Long-Term Plans (LTPs) and REINZ/QV property values.

Council	Region	Average Rates (NZ\$)	Rates Increase (%)	Median CV (NZ\$)	Effective Rate (% of CV)
Waipa District	Waikato	4600	16.7	870000	0.53
Auckland	Auckland	3900	6.7	1000000	0.39
Wellington City	Wellington	4492	12.3	775000	0.58
Queenstown-Lakes District	Otago	4800	11.4	1000000	0.48
Christchurch City	Canterbury	3234	7.8	697000	0.46
Hamilton City	Waikato	3568	9.8	789000	0.45
Tauranga City	Bay of Plenty	3746	10.2	827000	0.45
Dunedin City	Otago	3379	9	620000	0.54
Tasman District	Tasman	3782	8	750000	0.5
Westland District	West Coast	2385	6	347888	0.69



Waipa's average rates (~\$4,600) exceed Auckland (~\$3,900), Christchurch (~\$3,234), and Hamilton (~\$3,568). Our effective rate (0.53% of capital value) is higher than Auckland (0.39%), Hamilton (0.45%), and Christchurch (0.46%).

Last year's 16.7% increase was one of the steepest in the country, far above Auckland's 6.7% or Christchurch's 7.8%.

Now, you're proposing a 15.5% increase for 2025–2026, which could push rates to ~\$5,300.

That's unacceptable for a region like ours.

Your LTP pamphlet should have **also** provided information like the above, to help residents better understand what they're asked to agree with.

Waipa Isn't a Big City or Tourist Hub

Waipa, with its towns like Cambridge and Te Awamutu, is a community of ~59,500 people, many of them retirees and families. We don't have Wellington's government-driven economy, Auckland's complex public transport and corporate base, or Queenstown's tourism

pressures. Compared to Hamilton, which is growing at a similar rate (7.8% population increase in Waikato, 2023 Census), our rates are ~\$1,000 higher, and our increase is ~7% steeper. Why are we paying more for fewer services? Our needs are simpler than those of bigger cities.

The Proposed Increase Is Unjustified

A 15.5% rates hike on top of last year's 16.7% is hard to stomach, especially when living costs are already squeezing us. Our current rates (~\$4,600) take up 3.7% of our income, more than Auckland's 3.1% or Christchurch's 2.6%. Another increase would push this to ~4.2%, hitting retirees and families hard.

The Plan Misses the Mark

The LTP 2024–2034 includes projects that feel out of touch with what ratepayers need:

- **Cultural Centre:** How many residents will benefit? Clearly a vanity, politically correct project.
- **New Cambridge Library:** The current library is perfectly functional. Why prioritise a new building now, when ratepayers are struggling? Basic maintenance should come first.
- **Water Management Changes:** Creating a new organisation for water services adds costs and bureaucracy. It removes accountability. The high cost set up period will go on for longer than it is now planned.

We're relieved the Te Awamutu–Pirongia cycleway was dropped—it was a non-starter for most residents. **But the fact it was even considered raises questions about the council's priorities.** We need practical investments, not projects that feel like they're more about appearances than our needs.

Show You Value Ratepayers

Instead of glossy LTP documents—how much did those cost to print?—we'd rather see a simple, no-frills commitment to easing our burden. **A black-and-white flyer announcing a rates freeze for 2025–2026 would show you're listening.** That's how you prove you care about ratepayers, not by hiking rates and funding questionable projects.

We want and deserve a council that puts our needs first.

Sincerely,

Anca Serbanescu-Oasa

[Redacted Signature]

APPENDIX 3

Submissions from those presenting at the hearing on Local Water Done Well
(*document number 11466075*)

Local Water Done Well

Name:	Geoff Boxell
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1292

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

WDC has managed to keep costs within reasonable bounds whilst that may not be so with the other Councils involved. As all assets and debts, etc will be transferred to the CCO WDC will be liable, as a principal, for the poorer performing Council's assets and debts once the merger has taken place.

Recent experience with mergers have shown that, rather than bringing savings, they increase costs (Health, Tertiary Education etc). Much of the extra costs relates to incompatible IT systems and general differing methods of operation. I quote "The estimated setup cost for the new joint water company of Hamilton with Waikato District Council is \$7.35 million, with an additional \$3.95 million in operating costs for the 2025/26 financial year. These costs are proposed to be debt-funded by Hamilton City Council on behalf of both councils and recovered from the new company in 2026. The establishment costs were estimated at \$6 million, with the debt transferred to the CCO". So WDC merging would seem to be getting a lot of extra costs whilst losing ratepayer's assets and involve even more debt with WDC, as one of the principals being liable for the interest and debt repayment. Hamilton's experience is that original estimates of set up costs will be higher than first thought.

Whilst it is currently not Government policy to sell any CCO water company, this has happened overseas with disastrous results. Just creating a CCO makes this a possibility.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jo Davies-Colley
Organisation:	Cambridge Community Board
Presenting at the Hearings?	Yes
Submission ID:	1326

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/875

Waikato Water Done Well (WWDW)

The Cambridge Community Board (CCB) supports the formation of the Waikato Water Done Well (WWDW) Council-Controlled Organisation (CCO) as the preferred option compared to other alternatives. However, we offer the following feedback and seek clarification on key aspects to ensure transparency, accountability, and community confidence:

Ringfencing Borrowing Guarantees:

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Board and Executive Recruitment:

We believe it's important to have a clear and thorough process for choosing the CCO board and executive leaders. The people selected should have the right skills, experience, and qualifications to make sure the organisation is well run and managed.

Maintenance of Service Levels: It's important that the current service levels for WDC customers are kept the same, without any reduction in quality. Any transition to the CCO model should not result in reduced service quality or accessibility for ratepayers.

Customer Engagement and Feedback Mechanisms:

We would like to know how customers will be able to contact the CCO, especially if service levels are not met. It's important that there are clear and easy ways for people to give feedback or make complaints to help keep community trust.

Accountability Framework:

Further detail is requested on how the CCO board and executive leadership will be held accountable if service standards fall short. Clear and open decision-making, along with strong oversight, will be essential to keeping the public's trust in the organisation.

Board Composition and Iwi Representation:

We also seek clarification regarding the final structure of the CCO board, specifically the nature and extent of iwi representation. Meaningful inclusion of iwi perspectives is essential to honour partnership principles and ensure culturally appropriate governance.

Concerns About Increased Debt:

The Board expresses concern regarding WDC's positive framing of the increased borrowing capacity enabled through the CCO structure. While additional borrowing may provide opportunities, it also introduces financial risks to the CCO, WDC, and ultimately to customers and ratepayers. We note that the public consultation document presents this increased debt capacity as a potential benefit, but we urge WDC to maintain a balanced perspective that fully considers the risks and long-term implications of additional debt.

Local Water Done Well

Name:	Carey McLaughlin
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1339

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

The fact that the colourful brochure, full of no real information, NOT even a submissions closing date! Shows a deliberate lack of transparency. It's like signing up to a door salesman's pitch only to be told the real terms and conditions after. So a portion of my rates is currently for water, then I pay, again separately according to a meter for delivery and usage, now you want me to pay a third party on top of?! Delivery, for my address coming from a sub standard source. I would ask council if I put a glass of water in front of them from the Karapiro treatment plant, with it's settling ponds, or went and got a glass from the river, downstream of the untreated storm water outlet and dropped a bit of bleach in it, which would they prefer? Aside from all of the heavy metals, roadside weed spray and other carcinogens, give me faith and fix that intake plant first. When Cambridge amalgamated with Te Awamutu it was supposed to be cost saving, it was the opposite. Will the Councillor's personally be guarantor's or will the Residents of Waipa be Guarantor's on borrowing they have not been informed on, or given permission on? The other districts may face water source and quantity issues, we don't have that problem. This is not the solution but a political directive that doesn't best serve New Zealanders, as is the directive to mass medicate the population with a toxic waste, that the manufacturers would have to pay to disposed of. I DO NOT AGREE to another costly unelected body to have control over my basic human right to Healthy water. The information provided is absent of any real detail and can not be used as informed consent. I would welcome more information and in particular what the Mayor say's is " burgeoning compliance and regulatory costs and meeting the costs of reform"???

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Ange Holt
Organisation:	Te Awamutu and Kihikihi Community Board
Presenting at the Hearings?	Yes
Submission ID:	1380

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Recommendation from meeting 16/4/2025 Makes a submission to the Local Water Done Well consultation within the consultation period neither agreeing or disagreeing with the Council's preferred option, CB Members did not have a consensus on this issue and felt there were items for and against we wished to raise : For WWDW We agreed with the cost saving opportunities and potential of having economies of scale The opportunity to have highly experienced staff That there was some innovative ideas coming to the table in regard to water sustainability and protecting the environment Reducing our own debt and risk That the utility will adhere to strict regulations/legislation to protect consumers Against the preferred option: a lack of community consultation prior to Council having chosen a preferred option a lack of detail about the "other options" - document gives the impression it is a foregone conclusion a lack of control of our own assets and how the CCO would operate concern around services and information coming back to our community a lack of financial data to support the purported cost savings Also noted: In the Waters Done Well Document on page , it states " The need for council to act as a guarantor for the water organisations water borrowings" - this reads as though we are the sole guarantor - we assume this is not the case and all councils who become part of the WWDW will share this responsibility ?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Meredith Osmond
Organisation:	Thought Partners Limited
Presenting at the Hearings?	Yes
Submission ID:	1382

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/898

Waipa District Council – Local Water Done Well

Feedback on Consultation Document

Provided by: Meredith Osmond

8A Haworth Ave

Cambridge – Phone 021 243 1444

Overall comments

Firstly, let's acknowledge that this process has been a debacle since the Labour-led and now National-led governments abandoned the Three Waters proposal which had been developed over a number of years by people knowledgeable in the sector. Where we now find ourselves is in the bizarre place of recreating CCOs using a process led by local government i.e. a process allegedly involving the NZ public over the assets that we 'own' (not theft this time, but a collaborative process).

Secondly, I understand what LWDW seeks to achieve and support it. We don't want 'she'll be right' and Havelock North all over again. We all deserve health fresh water and effective waste and storm water solutions.

Lastly, I understand what the impact will be on WDC's asset base and why Council's fought so hard against Three Waters. Now the government has spoken and WDC has until 3 September to submit a delivery plan, following consultation....

Three options are identified

You have identified three asset-owning options:

1. Waikato Water Done Well, with other rural/provincial councils in the region – this is our preferred option;
2. A sub-regional model with Hamilton City and Waikato District Councils; and
3. A stand-alone option.

You employed Martin Jenkins to undertake the analysis for you.

Preferred option

You have provided us with 8.5 pages of data and analysis in support of this option where WDC is the anchor council in a joined-up approach with six other Districts to form Waikato Water Done Well. The other Councils listed are the district councils who have signed a non-binding Heads of Agreement for this option - they are: Matamata-Piako, Hauraki, Ōtorohanga, Waitomo, South Waikato and Taupō.

Note: we now hear that Taupō has withdrawn and Ōtorohanga is considering going it alone.

From what I can see there has been no attempt to recast the numbers or inform the public that the consultation document is now no longer current or accurate. How do I know that the

benefits outlined - Financial sustainability; Leading workforce; Customer focus; Local influence and Delivering on expectations - even apply any more. Are these merely words and spin now?

The preferred option is presented with a timeline and assumes that the reader will also agree that it's the best and right option.

I note that one of the 'cons' of the preferred option is - will likely require complex servicing agreements with the Sub-Regional Hamilton City and Waikato District CCO to ensure that both CCOs would plan for and invest in key infrastructure across key growth areas.

The status quo

This option is listed second in the document and 4.5 pages are dedicated to this option which outlines the current reality.

A sub-regional model with Hamilton City and Waikato District Council

Lastly, one page is dedicated to this option. I understand different consultants (not Martin Jenkins) provided a report on the options for Hamilton City and Waikato District Councils and that this report had an additional section included which incorporated WDC. Analysis by two different consulting agencies then made any viable comparison of the options for WDC difficult to undertake – like comparing apples with pears.

I also note the comment - the long-term preference is for one water services CCO to serve the whole of the Waikato. Where is the analysis for this?

Conclusion

Despite the reports and materials produced for this consultation exercise I remain unable to make an informed decision.

My questions are:

1. Was there any attempt to undertake a full Waikato regional CCO? I understand that region-wide planning may well become a statutory requirement in the revised resource management legislation in the future.
2. Why wasn't more information provided on the material identified in the report that included WDC, Hamilton City and Waikato districts? This may well have been the best option given our connectedness and proximity to Hamilton city and north.
3. Factors like economies of scale, financial sustainability and having a leading workforce come from larger organisations. How does joining WDC with a number of much smaller districts really achieve this?
4. Why have you continued to feed into the manufactured concerns regarding ownership and control over decision-making? What the public want is a good system, regardless of who owns it and who controls decision making.

I don't feel I have any control over decision-making. But I do want to trust that those that are elected and employed to make good decisions do so using good data and analysis. I haven't seen this in the consultation document and I am still unclear about the best way forward as this document has been skewed so much towards the preferred option.

Finally, once again I found the consultation document full of bold exhortations and upbeat language designed to persuade the reader to support the preferred option. This was not a balanced and factual document.

Local Water Done Well

Name:	Libby Cochrane
Organisation:	Aotearoa Park Developments Limited (APDL)
Presenting at the Hearings?	Yes
Submission ID:	1399

Do you agree with our preferred option?

Neither agree or disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Aotearoa Park is a 16ha industrial area in Cambridge. Aotearoa Park Developments Limited ('APDL'), along with our industrial tenants, represent one of the biggest water users within the Waipā District.

APDL supports the Council's preferred option in principle, however there is a lack of detail as to how this option will achieve what it says it will in terms of cost savings and efficiencies in the management of water services and how ongoing development and management will be governed. Although the Council's preferred option could achieve this in theory, APDL is unconvinced that these benefits will actually be realised and be 'significant over time'. It is unclear from the consultation material how the costs/affordability of the preferred option were calculated, and there is no surety on how these costs will be prevented from escalating, once the proposed CCO is formed (for example, prolific use of consultants).

Waipā District is a high growth and high population district compared to many of the other rural councils that would be part of the proposed CCO. APDL is concerned that having multiple rural councils within the CCO may result in a disproportionate geographic spread of infrastructure upgrade benefits compared to the geographic localities that will be paying for the upgrades.

APDL supports a better level of water and wastewater services being provided, but it is not clear that the proposed CCO model will achieve this. The expectations that skilled workforce retention and attraction will improve with a larger CCO may not be applicable to the Waipā context.

APDL understands that the proposed CCO Board will be appointed by shareholder representatives appointed by all the councils, and their decisions will be informed by a shareholder 'statement of expectations'. However, there may not be a Board member representing Waipā's interests. APDL is concerned at a potential loss of the control that can be achieved through local level decision making that is accountable to the Waipā constituents.

In conclusion, while we would support achieving cost savings and greater efficiencies, we remain unconvinced that the Council's preferred option is the most beneficial and equitable for our interests as there is a distinct lack of detail around how the CCO will be set up, controlled, managed and funded.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Craig Smart
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1400

Do you agree with our preferred option?

Strongly agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Overall strongly agree that Waikato Waters Done Well (WWDW) is best option at this time. Good fit for running the potable water and sewerage treatment assets concerned and providing reasonable level of local control and management. WWDW will have reasonable leverage when it comes time to have one water entity in the Greater Waikato Region, and not be subsumed piecemeal by the "large" (population wise) WDC/HCC entity.

However consider that stormwater is fundamentally different to the other two waters and that contracting stormwater as an additional add on to the new entity after it is formed is not a good idea - for spatial, financial transparency and workforce skill reasons. Stormwater should be an element of streets/roads maintenance.

Finally Waipa's policy on water could be expanded to include - 1) WWDW will be its own organization based on existing local personnel and not be a subterfuge to contract water services to Watercare (which currently has a contract with Waikato DC)

2) There needs to be better clarity between Council appointing people to the Shareholders Forum and who actually gets to sit on the actual Board. Candidates for both should also include appropriate professional staff employed by Council (or a suitably experienced person retained by Council) as well as elected members. The Shareholders Forum idea has shades of a Fonterra entity which does not always work well.

There was no need to have a separate consultation response for the waters issue, it could easily have been part of the LTP consultation.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Murray Osmond
Organisation:	Consultus
Presenting at the Hearings?	Yes
Submission ID:	1418

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
see attached submission
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/920

Subject: Submission on *Local Water Done Well* – Recommendation to Explore Joint Venture Delivery Model

To: Waipā District Council

From: [Your Full Name / Organisation Name]

Address: [Your Address]

Email: [Your Email Address]

Phone: [Optional]

Date: [Insert Date]

Submission Summary:

In principle I support the Council's goal of securing a sustainable, compliant, and locally governed water services model. I have reviewed each option put forward to Council at workshops and council meetings. It appears to me that Council has not really understood the Government's position particularly with respect to regional support. I also have not had the time or energy to undertake a line-by-line analysis of the different CCO's proposed but I understand the possible consequences of being a small player in a big pool. In the end it comes down to governance but also collaboration.

I also consider that there should be wider considerations and forward-looking strategies covering shared services, possible amalgamations etc – particularly noting the intended changes to planning laws and the role of Regional Councils in strategic initiatives through structural and spatial plans. A delay of 5 years before initiating such is opposed

I submit that the Council should **formally evaluate and include as an option a joint venture (JV) model** between the proposed **Waikato Water Done Well (WWDW) CCO** and a potential **Hamilton–Waikato sub-regional CCO**, as a strategic refinement to the currently preferred Option 1.

Key Points of Submission:

1. Impact of Non-Participation by Key Councils

It is now public that **Taupō District Council will not join** the WWDW model, and others may also not join. This materially alters some of the assumptions behind the preferred model and **risks undermining the economies of scale and financial viability** upon which it is based. Clearly this is one of the risks alluded to by the Audit Office and not actually spelt out or consulted on.

2. Model Comparisons Used Unequal Assumptions

Reports evaluating the options for water delivery appear to have used **different input assumptions**, particularly around participation and cost allocation (the reports were

undertaken by different consultants). This makes the preferred model **less robust** than it might appear and suggests a need to consider **hybrid models** such as a JV.

3. A JV Could Deliver Shared Services Without Sacrificing the base Autonomy

A contractual JV between WWDW and a Hamilton–Waikato CCO could:

- Enable **shared administration, procurement, and technical services**,
- Preserve the **distinct governance** and local ownership structures of each CCO.
- Mitigate financial and operational risks associated with smaller membership.
- Improve **compliance, resilience, and regional coordination** under the new water regulations.
- Enhance the possibility of funding under the regional deals scenario

4. Legally Viable and Aligned with Local Government Act

There is clear legal scope under the **Local Government Act 2002** for CCOs to engage in joint ventures or shared service arrangements, provided governance remains transparent and within statutory obligations.

Recommendations:

I respectfully recommend that the Council:

1. **Publicly commit** to investigating a JV model as either:
 - A **fourth option**, or;
 - A refinement of Option 1 (Waikato Water Done Well CCO).
2. **Engage with Hamilton City and Waikato District Councils** to scope the feasibility of a joint service platform for water administration, billing, regulatory compliance, and procurement.
3. **Update the public consultation and Water Services Delivery Plan** to reflect this scenario, ensuring residents and stakeholders can provide informed feedback on a full range of options.

Closing:

The success of water reform will depend not only on structural change, but on **strategic partnerships** that balance **scale, efficiency, and community trust**. A JV model offers a pragmatic, future-ready pathway that may deliver the best of both regional collaboration and local accountability.

Thank you for the opportunity to submit on this important issue.

I am available to discuss or clarify any aspect of this submission and wish to be heard in support of it..

Sincerely,

Local Water Done Well

Name:	Kathryn Drew
Organisation:	Waikato Regional Airport Ltd and Titanium Park Ltd
Presenting at the Hearings?	Yes
Submission ID:	1454

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/952



Submission on the Waipā District Council Draft Long Term Plan 2025-2034

1. Submitter Details

This is a submission on the Draft Long Term Plan 2025-2034 (and supporting documents) by Waikato Regional Airport Ltd (WRAL) and Titanium Park Ltd (TPL).

The submitter's details are as follows:

Submitter: Waikato Regional Airport Ltd & Titanium Park Ltd

Address for Service: C/-Bloxam Burnett & Olliver
Attn: Kathryn Drew
PO Box 9041

Hamilton

Phone: 0272510009

E-mail: kdrew@bbo.co.nz

2. Introduction

This submission is on the proposal for the Waipā District Council (WDC) to form an asset-owning Council Controlled Organisation (CCO) with other rural/provincial councils in the Waikato Region – Waikato Water Done Well. WDC is seeking feedback on this proposal as part of the Long Term Plan (LTP) process. This submission provides feedback on that matter and also addresses key concerns and opportunities for growth and resilience in the region, linking directly to the Draft Long Term Plan (LTP) 2025-2034 and the Draft Infrastructure Strategy 2025-2034.

3. Significance of Hamilton Airport and Titanium Park

Waikato Regional Airport Ltd (WRAL or Hamilton Airport) and Titanium Park Limited (TPL) are significant stakeholders in the Waikato region, contributing substantially to its economic and social framework. Hamilton Airport functions as a crucial gateway to the central North Island, featuring the fourth-longest commercial runway in New Zealand and supporting an active aviation community. The airport's recent resumption of international operations emphasises its role in connecting the region to global markets and fostering economic growth.

WRAL is wholly owned by five territorial authorities: Hamilton City Council, Waikato District Council, Matamata-Piako District Council, Waipā District Council, and Otorohanga District Council. Its 204 hectare landholding stretches from SH21 at the southern extent of the main runway to Raynes Road at the northern end and includes. This strategic location places the airport at the southern corner of the Golden Triangle—New Zealand's premier growth corridor connecting Auckland, Hamilton, and Tauranga.

Recognised as Regional Significant Infrastructure under the Regional Policy Statement (RPS) and the Regional Land Transport Plan (RLTP), the airport and its surrounding business land form a key regional transport hub and economic growth driver. Surrounding land uses reflect the airport's status as a magnet for freight,



logistics, and industrial activity, consistent with the modern view of airports as dynamic regional resources and gateways.

TPL, a subsidiary of WRAL, manages and develops the Airport Business Zone—Titanium Park. This zone encircles the airport and is separated into several precincts, with only the Northern Precinct (recently renamed Precinct North) remaining to be fully developed. All the commercial area including Precinct North represents 270 hectares. Precinct North is strategically located at the northern edge of the Waipā District, adjacent to the boundary with Hamilton City, cementing its role as a key urban growth node. When fully developed, the precincts of Titanium Park are projected to support over 5,500 jobs and contribute significantly to the region's GDP. The collaboration between WRAL and TPL ensures that this area will continue to thrive, attract businesses, and support economic development across the region.

4. Council's Preferred Three Waters Delivery Model

The Draft Infrastructure Strategy¹ identifies the need for a “different delivery model that complies with new legislation and ensures water service delivery is resilient, efficient, affordable and sustainable.” However, WRAL and TPL have concerns with the Council's current preferred approach to join a collaborative water services model with other rural/provincial councils in the Waikato Region – Waikato Water Done Well.

WRAL and TPL are of the opinion that this approach may not fully address the complex cross-boundary infrastructure challenges to deliver key infrastructure assets to support the growth of the Airport and Titanium Park. A larger, combined delivery organisation, such as a sub-regional CCO that includes Hamilton City Council (HCC) would provide better alignment with the actual regional infrastructure and service delivery needs of the Airport and Titanium Park for the following reasons:

1. It is clear that the growth of the Airport environs will need to rely on cross-boundary services (i.e. the Southern Wastewater Treatment Plant). Being in a sub-regional CCO with HCC from the commencement of CCOs will ensure that the delivery of such infrastructure aligns with these real cross-boundary growth patterns.
2. Hamilton City is a major urban centre with the technical and financial resources needed to deliver reliable, compliant three waters services. The Airport and Precinct North require complex, high-capacity infrastructure (like the Southern Wastewater Treatment Plant) to support their growth. Smaller, local-only CCO models may not have the capacity to plan for or fund these larger, integrated projects, particularly where they are seen to benefit Hamilton City.
3. Larger CCOs that include Hamilton City can borrow and invest at scale, leveraging economies of scale to spread costs and reduce financial risk. For the Airport and Precinct North, this stability is crucial, particularly when infrastructure is costly and has intergenerational benefits.
4. Hamilton City is a key partner in broader regional growth strategies and the Waikato Metro Spatial Plan. Aligning with them means that future infrastructure investments in water and wastewater will be better coordinated with actual growth patterns and economic drivers in the region.

The Airport and Titanium Park have infrastructure needs that cross council boundaries and require significant financial investment and coordinated growth planning. Entering into a sub-regional CCO that includes HCC provides the scale, expertise, and stability needed to deliver those services. For these reasons, WRAL and TPL request that the Council reconsider its approach and engage in genuine dialogue about joining with Hamilton City and Waikato District Councils in a broader sub-regional CCO.

¹ Section 6.1



Alternatively, WRAL and TPL request that the Councils explore a split model for water service delivery in the Airport environment, recognising its distinct needs and regional role, and ensuring these services are not disadvantaged by a small-scale local delivery model.

5. Southern Wastewater Treatment Plant Funding

The Draft LTP identifies the Airport and Precinct North as important growth areas that require ongoing investment and support². However, the Draft Infrastructure Strategy (2025-34) identifies³ a number of growth related projects that have not been funded in the 2025-2034 LTP, including the Southern Wastewater Treatment Plant.

The planned Southern Wastewater Treatment Plant (WWTP) is crucial for managing wastewater flows from Precinct North and the Airport, including other industrial precincts. This infrastructure is essential for supporting the continued growth and development of these areas, ensuring environmental compliance and operational efficiency. It is therefore of critical importance to WRAL & TPL and it is important that WDC and HCC work collaboratively to ensure the project proceeds as planned.

It is noted that HCC has included funding in its 2024–2034 Long Term Plan for the development of the Southern Wastewater Treatment Plant, with a staged investment of over \$500 million over the next 30 years. This funding commitment demonstrates HCC’s recognition of the plant’s significance as part of a collaborative, regionally integrated wastewater solution for the Waikato-Hamilton-Waipā Metro Area. While some of that funding has been deferred in the short term the project remains a critical infrastructure priority - particularly for high-growth, cross-boundary nodes like the Airport and Titanium Park.

Given this, WRAL and TPL strongly encourage WDC to also include dedicated funding for the Southern Wastewater Treatment Plant in its own LTP. Such funding would:

- Align with Council’s stated growth and economic development objectives by directly supporting regionally significant employment and industrial activity;
- Demonstrate a coordinated, collaborative approach to shared regional infrastructure, as envisioned in the Future Proof Partnership and the Regional Policy Statement; and
- Ensure that the financial burden of this vital infrastructure is shared equitably among the councils and communities that directly benefit from it.

Long-term trucking of wastewater to Cambridge or building a reticulation network back to Cambridge is neither financially nor environmentally sustainable. Direct investment in the Southern Wastewater Treatment Plant by WDC would ensure that wastewater servicing aligns with actual growth patterns and the region’s economic priorities.

6. Disconnect Between Spatial Planning and Infrastructure Delivery

The Draft LTP and Ahu Ake Community Spatial Plan set out a clear vision for managing growth and creating connected communities⁴. However, there remains a disconnect between this spatial vision and actual infrastructure delivery.

The Airport and Precinct North are already identified in regional and local growth strategies, yet wastewater infrastructure has not kept pace with these spatial plans. The Draft Infrastructure⁵ explicitly notes the challenges of “delivering a large capital works programme” and the need to balance growth with

² LTP, pg 10 and 11

³ Section 7.6 of the Draft Infrastructure Strategy

⁴ LTP, pg 8 and 9

⁵ Section 6.2



affordability. However, the risk of under-delivering critical infrastructure is real and immediate for areas like Precinct North, where growth has already been identified and zoned.

In line with the comments in Section 6, WRAL and TPL request that the Council align infrastructure funding and delivery directly with spatial plans, ensuring that growth areas like the Airport and Precinct North are properly serviced in a timely manner. This will support investor confidence, enable jobs, and reduce the risk of fragmented growth.

7. Conclusion

WRAL and TPL appreciate the opportunity to provide feedback on the Waipā District Council's Draft Long Term Plan 2025-2034 and Draft Infrastructure Strategy 2025-2034. WRAL & TPL also acknowledge the complex challenges that WDC faces in balancing affordability, regulatory change and growth in the region. However, the Airport and Precinct North represent critical infrastructure and regionally significant economic drivers, as recognised in both the LTP and the Infrastructure Strategy.

WRAL & TPL are of the opinion that the current approach proposed by Council (joining a smaller collaborative CCO with other rural/provincial councils) does not provide the scale or alignment required to deliver reliable, high-quality three waters infrastructure to the Airport and Titanium Park. It is requested that the Council reconsider this approach and engage in meaningful dialogue with Hamilton City Council and Waikato District Council to explore a broader sub-regional CCO model that better addresses cross-boundary infrastructure needs.

In addition, it is strongly recommended that the Council allocate dedicated funding in its LTP to the Southern Wastewater Treatment Plant. This project, already recognised and partially funded by HCC, is critical to unlocking the growth potential of the Airport and Precinct North, reducing reliance on unsustainable interim measures, and ensuring equitable sharing of infrastructure costs.

Finally, Council is encouraged to ensure that infrastructure delivery is more closely aligned with the spatial growth areas identified in the Ahu Ake Community Spatial Plan. Proper servicing of identified growth nodes will support economic development, protect regional competitiveness, and deliver certainty for businesses and communities.

WRAL and TPL look forward to collaboratively working with WDC and other regional partners to support the sustainable, integrated growth of the Airport and Titanium Park.



Local Water Done Well

Name:	Paula Southgate & Jacqui Church
Organisation:	Hamilton City Council / Waikato District Council
Presenting at the Hearings?	Yes
Submission ID:	1455

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/951



Waipā District Council
Private Bag 2402
Te Awamutu 3840

9 June 2025

Dear Mayor Susan and Waipā District Councillors

Hamilton City Council / Waikato District Council Joint Submission to Waipā District Council's Consultation on Local Water Done Well

We are pleased to write on behalf of Hamilton City Council and Waikato District Council, in support of your proposal to join Waikato Water Done Well. We note the serious consideration given to joining with Hamilton City Council and Waikato District Council in a sub-regional option and emphasise our continued desire to over time, work towards a larger regional entity. It's good for the region at this stage to have two strong CCOs.

Councils need to deliver water differently

As you know, our country and region needs huge investment in waters infrastructure. Successive governments have recognised this. The Government's Going for Housing Growth Policy, along with Fast-track, requires us to be more enabling and responsive to growth, particularly greenfield growth. All councils have been directed by the government to consider how they can more cost-effectively, provide waters services in the future.

The Government has encouraged councils to work together to deliver at scale. We welcome Waipā's proposal to work with other rural councils across the region to do this.

The Future Proof growth strategy sets out the infrastructure requirements across our subregion

The Future Proof growth strategy details the significant infrastructure requirements to respond to high growth and support the productivity of the region. Of course, much of the greenfield areas around Hamilton are either in Waipā or Waikato – meaning working together and in line with what has been agreed, no matter who delivers water services, is a must.

As we have agreed, one of the most significant projects for our region is the Southern Wastewater Treatment Plant (SWWTP) which was identified through the Waikato-Hamilton-Waipā Southern Metropolitan Wastewater Detailed Business Case. As you will recall, this business case was jointly delivered through strong collaboration between iwi, mana whenua and our three Councils and is supported by an associated Memorandum of Understanding.

The opportunity this wastewater treatment plant will unlock for this part of the Future Proof sub-region is immense, due to the expected growth that is taking place and planned for this area, along with opportunities around the Airport precinct to enable the build of the northern precinct.

Proposed Fast-track developments (such as SL 1) in the Southern Links area will also benefit greatly from contributing and connecting to the wastewater treatment plant.

We note that in Hamilton City Council and Waikato District Council's capital plans, we have included provision to advance the construction of the Southern Wastewater Treatment Plant (stage 2) and the diversion of wastewater from Ngaaruawaahia, Taupiri, Te Kowhai and Horotiu to the Pukete Wastewater Treatment Plan in the future.

As you will be aware, conversations regarding initiating the boundary transfer for this area are well advanced with Waipā. However, the area of land subject to the transfer discussions is smaller than the area that would be served by SWWTP.

Irrespective of the outcome of the boundary change, we strongly encourage Waipā to allow for the SWWTP, and any adjacent areas identified as part of Fast Track decision, in your Long-Term Plan, or alternatively, that Waipā requests their proposed new CCO to include the SWWTP funding in its Water Services Delivery Plan and Water Services Strategy.

If the land area is not transferred, additional allowances need to be made to ensure sufficient investment is made to deliver on the Government's requirements and the region's needs.

We welcome a strong working relationship between our water's entities

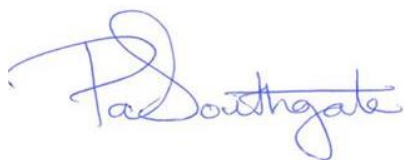
Hamilton City Council and Waikato District Council are optimistic about what we can achieve through a collaborative relationship between the proposed joint Hamilton City Council and Waikato District Council Water CCO and the proposed Waikato Water Done Well CCO.

To do this, we must continue to work together as councils in planning, funding, and delivery of the levels of infrastructure investment needed to support the growth and development in our region in a boundaryless manner.

We welcome a strong and productive relationship between our two waters entities to achieve this.

We wish you all the best for your deliberations.

Ngaa mihi nui

A handwritten signature in blue ink that reads "Paula Southgate". The signature is written in a cursive, flowing style.

Paula Southgate
Mayor of Hamilton

A handwritten signature in blue ink. It is a stylized, abstract signature that appears to start with a large loop and ends with a few sharp strokes.

Jacqui Church
Mayor of Waikato District

APPENDIX 4

Full written submissions to Local Water Done Well Consultation (*document number 11466144*)

Local Water Done Well

Name:	Shantelle Lovatt
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1206

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Recommend Waipa DC join ups with HCC and WDC (joint CCO)
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Ian Hayton
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1207

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Due to the complete lack of detail and absence of concrete evidence demonstrating any benefit to Waipā, it is not possible—in good conscience—to support or even comment on the Waipā District Council's preferred option.

Too much critical information appears to be withheld from residents, particularly regarding the condition of existing assets and the reasons they have deteriorated. Without transparency and accountability, the Council risks repeating the same mistakes, ultimately to the detriment of the Waipā region as a whole.

Furthermore, the proposed 32% increase in water costs for residents is deeply concerning. It is simply unaffordable and raises the perception that the Council is attempting to obscure underlying issues by shifting responsibilities to the Council-Controlled Organisation (CCO).

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Leeann Whelan
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1211

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

This sounds Expensive for rate payer. I have no confidence in the Waipa Council when you say Council interest is in full support of a healthier community environment, very hypocritical when you're destroying the environment allowing quarries in Cambridge Then adding hundreds of dirty tip trucks to the community destroying roads with pot holes, damaging vehicle. This sounds like another greedy-revenue plan to take from the rate payers, quite frankly I've had enough of giving my hard earned money to the council.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Kelly Stokes
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1213

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Prefer the Sub Regional Option, as this would create a powerful Water CCO, and bring it a step closer to the one water CCO for the entire Waikato. It will impact on staff and the community, so if you are going to do a big change, do it once.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Tony
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1214

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
It would have been great if ALL the Waikato Councils had agreed to operate under one model. It's good that that is an option open for the future.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Melissa Allfrey
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1216

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jayne Signal
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1228

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jacqui Barrett
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1229

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
There is zero information or indication based on what goes into our water and what the CCO have plans for in that regard. This has been deliberately been left out. Our community does have more control now than we would have if it becomes centralized because local council no longer have the last say and when you have leaders who are not at the coal face they are detached from the community they represent and their voices are diluted. This isn't about cheaper water or efficiency...this is about centralized control.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Mervyn Craig Clark
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1232

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Stop spending money on wish or feel good projects. For example. Cycleways, doing up water towels and beautifying parks and stick to core infrastructure, then council has the money.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Russell Joyce
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1233

Do you agree with our preferred option?

Disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

The second option is better, working with two large well-funded councils. However, Waipa Council has been negligent in refusing to join the 3 waters scheme that would have seen central government shouldering the burden of major water infrastructure improvements. Because the council, and councillors were determined to refuse this Financially attractive option, all rate payers are going to face a significant cost. Councillors need to own up that it is their narrow, parochial attitude that has left us choosing between these suboptimal options. It is your intransigent that leaves us in this unenviable situation.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Freya Hill
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1234

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	John Illingsworth
Organisation:	Kotare Properties
Presenting at the Hearings?	No
Submission ID:	1235

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

It is a good idea to consolidate key services such as water and wastewater however its success will be dependent on the quality of the organization that is created. The quality of the leadership, the model (low overhead high delivery) , the method of procurement and the timing of delivery. Combined Council organizations must somehow develop a private business type of structure. I have seen how monopoly type models can result in high cost low performance outcomes. Accountability is the biggest issue. In private business you are as good as your performance (profitability) in a competitive environment. How the organization is set up what its KPIs are and how it performs against Council targets is critical. So will it be well done only time will tell I hope so.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Geoff Walden
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1236

Do you agree with our preferred option?

Disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

My major concern is the impact on household rates if this government proposal is forced upon us. As a rural land owner, we have full responsibility for sewage accumulation/disposal and potable water costs.

Due to climate change and the drought conditions this year we have paid over \$2,000 for sewage disposal and water delivery. We accept this is entirely our responsibility, however do not agree with the current government foisting charges across the entire ratepayer base to include those already paying for their own sewage and potable water services.

If WDC are forced into this proposal, what guarantees are there that rural self sufficient ratepayers will not be double charged?

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Liam O'Halloran
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1237

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Heather Symons
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1238

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Sarah Fryett
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1239

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
We pay taxes to Waipa District council yet are not supplied water. This represents a huge cost to us personally through at least four deliveries from water trucks a year. Please consider providing this as a part of your plan. Thankyou.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Hayden Woods
Organisation:	
Presenting at the Hearings?	No
Submission ID:	1240

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
Please see attachment.

SUBMISSION

Local Waters Done Well (LWDW) 2025

Email: Send your feedback to haveyoursay@waipadc.govt.nz with the subject line
"LWDW Submission".

Name: Hayden Woods

Email Address: [\[Redacted\]](#)

Postal Address: [Redacted]

Town: [Redacted]

Postcode: [Redacted]

Day time phone: [Redacted]

I **DO NOT** wish to present my submission verbally in public.

I strongly **OBJECT/ DISAGREE** with ALL bias, undemocratic **OPTIONS** presented by Waipa District Council.

Waipa District Council, has then **FAILED** to provide the following **OPTION;**

- The Administration and Management of Three Waters **REMAIN IN HOUSE** – regardless of Council **FAILING** to deliver on their Three Water’s promises historically.....with assets remaining in supposed **OWNERSHIP** of ratepayers – either Council is in my opinion very quickly trying to hand off their **FAILURES** without profound consequences or accountability to the ratepayers by pushing again these **BIAS** options.

My POINTS for OBJECTING/ DISAGREEING to Waipa District Councils; bias, undemocratic OPTIONS as follows (16 Pages Total including cover page);

POINT of CONCERN 1 - Use of Macron to Official Documents including LWDW Submission Form and LWDW Consultation Document:

Linz Response; 14th April 2025

Waipa District (without a macron) remains the official name of the district, Waipa District Council is responsible for. There is a prescribed legislative process for Local Authorities to alter their names (by latering their city/ district. Region name), even for just a macron, which Waipa District Council has NOT gone through.

Quote from Official Information Request dated 27th October 2020;

‘Council is supportive of the use of the macron for the organisation for all non-legal documentation, however in order to fully adopt the macron for the district and to use the macron on legal documents, a formal process is required, which we are currently following.’

Quote from New Article 14th February 2020;

‘The council’s strategy and community services group manager, said the council is supportive of the use of the macron for the organisation, however in order to adopt the macron for the district, a formal process—which could take up to two years—is required.

Formally changing the district’s name to Waipa[~] requires an application to the New Zealand Geographical Board with evidence of consultation with affected people, including the local community and iwi.’

I’m sorry, I **DO NOT** recall a **FORMAL PROCESS** ever occurring, nor any evidence of consultation with affected people, including the local community and iwi.

Because of the use of the macron name in the LTP, LWDW Submission Form, and LWDW Consultation Document, it can be considered and deemed that these documents are ALL **NON OFFICIAL, NON LEGAL DOCUMENTS in accordance with** ‘Quote from Official Information Request dated 27th October 2020; ‘Council is supportive of the use of the macron for the organisation for all non-legal documentation, however in order to fully adopt the macron for the district and to use the macron on legal documents, a formal process is required, which we are currently following.’

THEREFORE is the LWDW Submission Process: LEGAL?

I will remind Waipa District Council, that it is obligated and bound by Local Government Act to uphold democracy, correct policy, the law, and the right to consult with the public – this SUBMISSION is NON BINDING as it has been implemented with NON LEGAL DOCUMENTS and needs to be put back out to Public Consultation using the correct LEGAL NAMESAKE of the district and Council in accordance with the LGA at Council Staff's own personal EXPENSE – as it is they and Council ELECT who again have made the MISTAKE – lacking clearly in; knowledge, legal background, and regulatory governance matters!

POINT of CONCERN 2 – Conflict of Interest:

Any support, from Tainui, Tuhoe and any other tribe(s)/ iwi/ hapu that did not sign the TREATY, for LWDW, or Council Policy relating to such, in terms of Councils Fantasy Obligations to the Treaty in upholding the constitution law as bound by your Code of Conduct - should be **disregarded** and considered a 'conflict of interest' – and these individuals or bodies, be kindly directed to submit a SUBMISSION as individuals under the normal submission process, like any other law abiding citizen of New Zealand.

Iwi, are considered by Waipa District Council as PARTNERS (not EVEN paying ratepayers obtain that same distinction or privilege, yet it's their MONEY primarily funding everything – NOT iwi's).

Iwi, in most cases, sometimes being the ONLY ones, have already 'had a say', on Council Projects at Design / Planning Stage, with projects being tailored to reflect ONLY Maori spiritual and cultural belief systems in the design (regardless of it being considered offensive to others), and regardless of the Community Projects; purpose and function.

Again, Iwi, their members, and affiliates - should NOT as a 'conflict of interest' be allowed to Publicly Submit on any Council Project that they have already been involved with as 'partners' of Council – ALL SUBMISSIONS SHOULD BE DISREGARDED.

If Council IGNORES correct; POLICY and PROCEDURE here, then alternatively because of the Maori hierarchal system, public submissions by Maori should ONLY be considered as ONE SUBMISSION, as represented by their hierarchal Iwi, speaking for ALL.

POINT of CONCERN 3 – Maori CEDED sovereignty – CO-GOVERNANCE is NOT required and should be REMOVED from LWDW; STOP rewriting history that DID NOT exist – WE CANNOT AFFORD IT:

Maori ceded mana and sovereignty to the Queen of England!

The Crown entered NO partnership.

Waipa District Council stop being part of the 'history rewrite', there was NO 1840; Partnership nor 1840; Treaty Principles, these are merely 80s fantasies. Since Co Governance has been FORCED upon Waipa, without Public Consultation, what have Iwi or Maori done or provided to have benefitted Waipa? Has Infrastructure improved, have rates reduced, has DEBT levels reduced, has honesty and transparency of Council improved – NO, NO and NO, instead Co Governance has worsened the outlook for Waipa, costing ratepayers MORE; that is – ratepayers are losing financially and having less control over their own assets – the 'Home of ABUSED ratepayers'!

Evidence below;

Year 1815 - 1840;

Hongi Hika, perpetrated the genocide and massacre of his own kind, as the instigator of the ravages of the musket wars and all that it embraces it at that time – rape, slaughter, cannibalism and slavery. Decreasing the Maori population by up to one third – one half, during this period.

NOTE: It is important to note the above, as it is primarily the sole motivator for the Maori Chiefs to agree to ceding sovereignty, to escape the ravages of war, for peace and protection of their people and culture under the Queen.

Year 1839;

Colonial Secretary Lord Normanby's instructions to Captain Hobson (author of the Treaty of Waitangi);

'If sovereignty will not be ceded, you are to walk away, as without it, Britain would have no legal basis for bringing order and peace to the islands.'

'Demonstrate that the Crown's purpose was 'sovereignty authority over' those of the 'aborigines (considered at the time) of New Zealand', would agree to place themselves 'under Her Majesty's dominion' and 'the impossibility of Her Majesty extending to them any effectual protection unless the Queen be acknowledged as the sovereign of their country'

NOTE: The Treaty of Waitangi full stop would NOT exist, if NOT for Maori ceding mana and sovereignty. It was also unlikely they today would exist after the events that transpired during the musket wars of 1815 - 1840.

Year 1840; Treaty of Waitangi

*Article 1: The Chiefs of the Confederation of the United Tribes of New Zealand and the other Chiefs who have not joined the confederation, **cede** to the Queen of England for ever the entire **sovereignty** of their country.*

Article 3: In return for the cession of the sovereignty to the Queen, the people of New Zealand shall be protected by the Queen of England and the rights and privileges of British subjects shall be granted to them.

NOTE: The 1840 Treaty of Waitangi – Articles, there is no mention of ‘PRINCIPLES’ nor the mention of the word ‘PARTNERSHIP’ - to suggest otherwise voids that said Treaty and any agreement held by it. And that NO ONE race should be prioritised or placed on a pedestal above all others as Article 3 implies that ALL peoples of New Zealand be treated EQUALLY under the Crown – sadly the LTP at present places greater importance over Maori, their mythology and spirituality than any other peoples, culture or race in Waipa – therefore in my opinion, making the LTP a very racist and discriminatory document at the hands of Waipa District Council.

Year 1840; 5th February 1840

A meeting with Maori Chiefs took place with respect to the Treaty of Waitangi.

At this point, a number of chiefs spoke, a summary of Colenso’s (Printer for the Treaty of Waitangi) recorded the account of the words of those that opposed to the signing;

Te Kemara, Chief of Ngatikawa:

‘Health to thee, o Governor....I shall never say ‘yes’ to your staying. Were all to be on equality, then perhaps Te Kemara would say ‘yes’; but for the Governor to be up and Te Kemara down.....low, small, a worm, a crawler – no, no, no’

Rewa, Chief of Ngatiawake:

‘I will not say ‘yes’ to the Governor’s remaining. No, no, no, return. What! This land to become like Port Jackson’

Moka, Chief of Patuheka:

‘Let the Governor return to his own country, let us remain as we are’

Kawiti, Chief of Ngatihine:

‘I will not say ‘yes’ to thy sitting here. What! To be fired at in our boats and canoes by night! What! To be fired at when quietly paddling our canoes by night! I, even, I, Kawiti, must not paddle this way, nor paddle that way, because the Governor said ‘no’.

Hakiro, appeared to speak on behalf of Titore deceased Chief of Ngatinanene:

‘O Governor, I say no, no, no.....We will no have a Governor!’

Tareha, Chief of Ngatirehia:

‘thou, the Governor up high up, up, as this tall paddle’, ‘and I down, under, beneath! No, no, no, I will never say ‘yes stay!’.

Wai, of Ngatiawake:

‘who claimed that trading conditions were unfair, also opposed signing’.

Year 1860; July 1860 Kohimarama Conference

Speeches by the Chiefs, many of whom had signed the Treaty 20 years before, reiterated their understanding of what the commitment entailed – respect and honour for the Treaty of Waitangi:

Wi Te Tete at Kohimarama:

‘Listen ye Pakehas, and ye Maori Chiefs! We have now become one people under the Queen’.

Hori Kerei Te Kotuku:

'When you arrived, we were dwelling in ignorance, we were blind. First came Christianity, after that the Law. I saw that there was salvation for me. You appointed magistrates. We received them. It was during the time of Governor Grey that we first recognised the Queen's authority. He said there is no other sovereign for us but the Queen. I did not receive the Law without consideration. I sought it carefully in the pages of scripture. I did not search in ignorance. I saw its benefits, and then I embraced it. Now the Queen is my sovereign.'

Te Ahukaramu:

'These are the things which I desire. First, God: secondly, the Queen: thirdly, the Governor. Let there be one Queen for us. Make known to us all the laws, that we may all dwell under one law'

Raniera Te Iho:

'I offer my land, in the proper manner, to the Governor. True the land passes across to the Governor, but then I get my price for it. Should I afterwards stretch forth my hand after my land that would be wrong. I prove my allegiance to the Queen by parting with my lands. I give up my land to Queen Victoria, and to the Kings and Queens, her successors.'

Tohi Te Uurangi:

'Let the Queen be above all. I have nothing more to say'.

NOTE: Again, on a totally separate date, Maori knew what they were giving up and fully understood what ceding sovereignty meant as there was NO PARTNERSHIP. Again, to suggest otherwise shows disrespect and dishonour for what the Treaty of Waitangi stands for.

Year 1926;

Sir Apirana Ngata summarised the effect of the Treaty of Waitangi with considerable clarity, finality, and certainty:

'Article 1 of the Treaty transfers all chiefly authority to the Queen forever, and the embodiment of that authority is now the New Zealand Parliament'

Year 1940;

Sir Apirana Ngata recorded speech at 1940 Treaty of Waitangi Centennial (as attached) 5.40 min recorded mark (if you wish for a copy of that said recording, I can happily provide you with a copy);

*Quote: 'What is there in the treaty that the Maori can, celebrate whole heartedly with you. Let me say one thing, throughout the treaty, **Maori handed over the mana and sovereignty of New Zealand to Queen Victoria and her descendants forever.** That is the outstanding fact today, but if it not for the seal of sovereignty handed over to her Majesty and her descendants, I doubt whether there would be a free Maori race in New Zealand today.'*

Year 2000;

Ngapuhi Leader - Graham Rankin; was provided both translations of the Treaty of Waitangi – he agreed both translations and their meaning said the same thing.

Above, highlights an abundance of evidence to support that **Maori ceded mana and sovereignty**, and knew what they were giving up and signing.

If Maori was to not cede mana and sovereignty, then a Treaty would NOT EXIST, under the clear instruction from the Queens Colonial Secretary Lord Normanby to Captain Hobson in 1840.

Maori knew the benefits of ceding mana and sovereignty, as they would have peace, resources, and protection under the Queen, and not be subject to the ravages of war unleashed by Hongi Hika on his own kind who wiped out up to ½ the Maori Population at that time 1815 -1840.

So, for Council to enter on false pretences a race-based partnership by creating undemocratically appointed members and race-based policy it is in my opinion violating that said agreement with the Crown and the Treaty of Waitangi, and your very own Code of Conduct to uphold the truth. It also racially discriminates against ALL Non-Maori in violation to Article 3 of Treaty of Waitangi – therefore it is of my opinion that this LTP, is a discriminatory race base favoured document, needing to be rewritten on a secular basis to be considered not a racist non legal document.

POINT of CONCERN 4 – Where is Democracy?:

If this is NOT to be considered a **bias, corrupt** submission process – neither being the first, nor probably the last bias submission, by Waipa District Council, take for example; Te Awamutu Museum & Te Awamutu Library Submission Process – then where is the following democratic OPTION?

- The Administration and Management of the Three Waters to REMAIN IN HOUSE.
- A forensic review/ audit by independent consultants APPROVED by ratepayers to ascertain why Three Waters historically has FAILED and who ultimately is responsible.
- Following the review/ audit; Waipa District Council staff and leadership responsible, past and present, will be sought, and held to account for ratepayers, so that history does not repeat itself, and lessons are learnt.

POINT of CONCERN 5 – Where is the Detail?:

How much time has Council wasted on this, rather than doing what they were and have always been PAID to do – that is; maintain and administer the Three Waters – or, is that simply beyond their capacity to comprehend – ratepayers are tired of the EXCUSES, it seems that all we pay council for these days, is to come up with excuses, rather than action!

I'm sorry, just how long has Waipa District Council been deliberating on and over this subject matter, regardless of it being in my opinion, a bias, corrupt submission process – was it 6 months, 1 year, or several years?

Just, where is the DETAIL to make an informed decision?

Seems reminiscent of the, information lacking, Te Awmutu War Memorial Submission Process, a process vague at best, used to deceive and disguise the true intent of Council to the PEOPLE – that is; appropriation of the Memorial – absolutely DISGUSTING.

Where is; transparency, the truth, and honesty?

Is this just another example of an; incapable council, lacking under its new leadership, just as it was historically, to have the Three (sorry Two) Waters, in or remain in this terrible state of affairs, when ratepayers had PAID for it to be otherwise maintained as promised.

Who is accountable and responsible for the BROKEN PROMISES, no mention of this anywhere, it's as though Council skipped this - where's the details?

Even a High School - Project Report, would most probably have more detail than this vague, lack lustre, information lacking, BIAS push, to have us FORCED into a CCO regardless, where we supposedly LOSE control over, and ownership of the two waters assets.

I am aware of the external consultant report by 'Martin Jenkins'.

In my opinion, the 'Martin Jenkins' report, is merely an advisory report at best, focusing more on Three Waters policy than the finer economics and impacts that it will have on ratepayers and their households – ironic, that the report focuses on Three Waters, when WDC are trying to NOW sell us on a Two Waters option – I would hate to imagine how much this report cost ratepayers, let alone the scandalous cost, that amounted for the numerous reports prepared by financial entities at the time when WDC was considering a Three Waters CCO arrangement, with both Hamilton City Council and Waikato District Council.

To date, just how much has BEEN wasted on theoretical investigations, MONEY that could have been better off spent on ACTUAL WORK on the Neglected Infrastructure.

This REPORT at best, clearly tailored to the author,

provides only an advisory capacity,

providing NO GUARANTEE or concrete evidence of SUCCESS –

what remuneration or compensation package would ratepayers see, or be entitled too if their findings/ recommendations FAIL to come to fruition –

is it their FINDINGS/ RECOMMENDATIONS that steered the decision making of Waipa District Council and the ELECTED?

POINT of CONCERN 6 – The PEOPLE lose CONTROL & OWNERSHIP of the assets – HOW MUCH DO WE GET & WILL RATES REDUCE?:

Again, where is the information?

Information REQUIRED to make an informed decision

Again, council has wasted our money and time on another FAILED submission process attempt, a process that should have been AUDITED, and expected to be right -

FIRST TIME.

A Submission Process and Submission Form, all implanted under the unlawful, non legal 'macron' name – therefore the process CANNOT be considered legal in any court of law, in accordance with the Local Government Act – naming of an Authority, and Official Documentation.

Take for example; the Spatial Plan Submission Process; it failed on so many levels, a process that had to be done again as it missed out key information (I recall this admission in a recorded council meeting), just how much did this FAILURE cost ratepayers, especially when it was not regulatory required from the outset – what a WASTE!

Just another example of COUNCIL waste!

I **DO NOT** as a PAYING ratepayer; agree to, or give permission to the handing over ownership of the PEOPLES assets (Two Waters) to another entity, or CCO – regardless of Council being part of such agreement and having historically FAILED its people.

I **DO NOT** as a PAYING ratepayer; agree to, or give permission to the handing over control of those said assets (Two Waters), to another entity, or CCO – regardless of Council being part of such agreement and having historically FAILED its people.

Quote:

'All options would see the Council-Controlled Organisation (CCO) own the water and wastewater assets. Stormwater assets will remain owned by Council. Establishment costs would be required for all options.'

So, in principle if water and wastewater are being SOLD to the CCO, as who in their right mind would give away assets for FREE – **JUST HOW MUCH ARE RATEPAYERS getting PAID for those ASSETS and will rates REDUCE – where is the DETAIL?**

Or, is this just simply a RUSE, and a LIE, inevitably hiding the future DOUBLE HANDLING of the administration and management of the TWO WATERS, disguised and destined to only DOUBLE the COST to RATEPAYERS for its Two Waters delivery – yet being, SOLD to us, as a more efficient and cost affective model, suggestively to be run by none other, other entities who again have FAILED their PEOPLE.

Let's look at the formation of a CCO for a minute; a CCO ONLY requires that a Council body have a minimum 50% stake to be considered a CCO in accordance with the LGA.

So, hang on, if Council still remains at least a 50% stake holder, then are they REALLY handing over control and ownership of those said assets – how can you SELL something to

yourself, or GIVE away control to yourself – when you still OWN it, or still CONTROL it – doesn't this sound a little DODGY?

We already know Waipa District Council is INCAPABLE of delivering on the Two Water's.

Again, to make an informed decision, I would like to know more DETAIL on the prospective entities for each of the CCO options proposed, as I am confident, many of these entities also, have FAILED to deliver on their promises to their respective PEOPLE's.

WDC's Recipe:

Multiple FAILURES does NOT make a SUCCESS

There is simply insufficient evidence to make an informed decision.

What additional evidence is there to suggest, or demonstrate, that ALL parties likely and possibly FAILING presently to deliver on Three Waters, are more than capable in future of NOT running the Three Waters infrastructure into the ground, and can do so at a profit, and not by raking up more DEBT?

DEBT is our ENEMY not our SAVIOUR

If entering an agreement with OTHER DEBT ridden Councils, just how much MORE DEBT will we OWN, take ON BOARD, not just ours alone – CAN WE AFFORD to do this?

This is starting to sound more like a CIRCUS calamity ONLY destined to REPEAT itself but at somebodies cost – the PEOPLES of course!

Or, will the other 50% maximum stakeholders gain outright total ownership of each others assets, and control over them – this is NOT CLEAR?

Again where are the FINER details?

Again, where is; transparency, the truth, and honesty?

Where are the finer details for an in-depth management structure and financial business case for any of the CCO options, to make an informed decision?

Again, ratepayers, have NO GUARANTEE that they will not get, more of the same old, but at a much HIGHER cost – simply we CANNOT afford that.

If, Martin Jenkins CANNOT guarantee a CCO water entity will WORK, when it simply hasn't for Auckland and Tauranga, then what 'value' does their report hold?

POINT of CONCERN 7 – Council fixated on GROWTH?:

It is fair to say that Waipa District Council has been, and is fixated on GROWTH, being the fundamental premise of its overdue LTP.

So, why would Waipa District Council be more than willing in theory (dependent on the management structure of the CCO of course) to **HAND OVER** control and ownership of our assets, recalling what WDC already stated 'that ALL CCO options will own the assets'

So, again why would WDC hand OVER that said control and ownership of those assets essential to sustain GROWTH?

Won't that put a DENT in WDC's financial outlook?

WDC would then lose control over GROWTH and its Development Contribution revenue if the CCO fails to deliver on its promises, just as WDC has historically with its ratepayers.

Just how much more DEBT can WAIPA sustain and afford – rates cannot continually increase, as eventually no one will be able to afford them?

If a council body is to continue pushing for GROWTH, would you not conceivably think that retaining the very control and ownership over those assets critical to sustaining such be paramount.

POINT of CONCERN 8 – If a Council gives away control – then for what purpose do they exist or serve?:

It is fair to ask, that if any Council gives away a significant proportion of its obligations to other entities to administer and manage, then we are more than entitled to know the following;

- What reduction in rates will ratepayers see from a scaled down level of service delivery
- For what purpose do you serve, or remain essential to ratepayers, when ratepayers could more than easily outsource all remaining obligations to other more functional, competent and capable entities, or CCO's?

POINT of CONCERN 9 – Do CCO's work?

Penny Hulse (Chairman of Auckland's CCO, operating since 1992), quotes – 'there isn't any **real advantage** to having a CCO' (Reference - Waikato Times - Politics, public services, and pumping water, February 11 2015).

Below are further concerning issues relating to the operation of CCO's, already supplied on multiple occasions to WDC, issues unlikely to have changed or will change in any future CCO endeavour, when considering this review took place after Auckland's CCO had been operating for 22 years – yes you heard right, 22 years!!!!!!;

Reference: All points below are referenced from (Auckland Council CCO review - Current state assessment (CCO perspective) February 2014)

- *A lack of understanding (or acceptance) within Auckland Council of the respective roles of management, governance and ownership.*
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- *Since its inception in 1992, there were still some issues in the initial post-transition phase, however, these have mostly been resolved. In some areas, such as consultation and implementation of pricing changes and by-laws, there can be some overlap between the roles of Watercare Services Limited and Auckland Council.*
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- *Watercare Services Limited has its own call centre and other back office functions, which could be perceived as duplicating like functions within AC.*

Local Water Done Well

Name:	Matthew Vink
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1241

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Keep the ownership of Waipa's water assets within the Waipa District. Combining with other districts could result in a loss of control and more costs, especially if the other districts' infrastructure is in worse condition.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Ellice Protheroe
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1242

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Charmaine
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1243

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Joanne Kaye Daczo
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1245

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I do not want a CCO controlling Waipa's water services. CCO's exist for one reason only - to make money. Waipa's water supplies should stay under the control of the Waipa District Council. We have seen what has happened to our former government ministries - they have all been turned into businesses. This water CCO will be the same - operating for profits, not as a service.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Debra Johansen
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1246

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I believe Waipa District Council should look after it's own water done well. I am not happy with Waipa being guarantor for borrowing from the other 6 collaborating district councils. All had access to money from Three Waters, some used it for water services, many, including Waipa did not. Waipa received a total of 12.04 million dollars which it advertised to spend on several "cornerstone" projects which it did not, although some of the money has been allocated to these projects. The Water Done Well needs to held tightly within Waipa, whether that is through a Trust or a single Council Controlled Organisation (just Waipa). It has been mentioned that 384 million is needed just for Waipa water services over the next 9 years. Waipa has 6 water treatment plants alone to maintain. I am also concerned about the future possibility/scenario that the water will be "sold" off to a third part to manage due to perceived economies of scale. It should always been held in Trust by the people of Waipa/Waipā District Council. I therefore strongly DISAGREE with the proposed option preferred by Waipa District Council.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Anthony Message
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1247

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Tbis is just 3 waters rebranded , keep it as it is
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Tony and Imelda Bolton
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1248

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
We prefer the HCC WDC option.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Bernard Westerbaan
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1249

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
Please see attachment.

SUBMISSION

Local Waters Done Well (LWDW) 2025

Email: Send your feedback to haveyoursay@waipadc.govt.nz with the subject line "LWDW Submission".

Name: Bernard Westerbaan

Email Address: [Redacted]

Postal Address: [Redacted]

Town: [Redacted]

Postcode: [Redacted]

Day time phone: [Redacted]

I **DO NOT** wish to present my submission verbally in public.

I strongly **OBJECT/ DISAGREE** with ALL bias, undemocratic OPTIONS

presented by Waipa District Council.

Waipa District Council, has then FAILED to provide the following

OPTION;

- The Administration and Management of Three Waters REMAIN IN HOUSE – regardless of Council FAILING to deliver on their Three Water's promises historically.....with assets remaining in supposed

OWNERSHIP of ratepayers – either Council is in my opinion very quickly trying to hand off their FAILURES without profound consequences or accountability to the ratepayers by pushing again these BIAS options.

My POINTS for OBJECTING/ DISAGREEING to Waipa District Councils; bias, undemocratic OPTIONS as follows

I will remind Waipa District Council, that it is obligated and bound by Local Government Act to uphold democracy, correct policy, the law, and the right to consult with the public – this SUBMISSION is NON BINDING as it has been implemented with NON LEGAL DOCUMENTS and needs to be put back out to Public Consultation using the correct LEGAL NAMESAKE of the district and Council in accordance with the LGA at Council Staff's own personal EXPENSE – as it is they and Council ELECT who again have made the MISTAKE – lacking clearly in; knowledge, legal background, and regulatory governance matters!

POINT of CONCERN 2 – Conflict of Interest:

Any support, from Tainui, Tuhoe and any other tribe(s)/ iwi/ hapu that did not sign the TREATY, for LWDW, or Council Policy relating to such, in terms of Councils Fantasy Obligations to the Treaty in upholding the constitution law as bound by your Code of Conduct - should be **disregarded** and considered a 'conflict of interest' – and these individuals or bodies, be kindly directed to submit a SUBMISSION as individuals under the normal submission process, like any other law abiding citizen of New Zealand.

Iwi, are considered by Waipa District Council as PARTNERS (not EVEN paying ratepayers obtain that same distinction or privilege, yet it's their MONEY primarily funding everything – NOT iwi's).

Iwi, in most cases, sometimes being the ONLY ones, have already 'had a say', on Council Projects at Design / Planning Stage, with projects being tailored to reflect ONLY Maori spiritual and cultural belief systems in the design (regardless of it being considered offensive to others), and regardless of the Community Projects; purpose and function.

Again, Iwi, their members, and affiliates - should NOT as a 'conflict of interest' be allowed to Publicly Submit on any Council Project that they have already been involved with as 'partners' of Council – ALL SUBMISSIONS SHOULD BE DISREGARDED.

If Council IGNORES correct; POLICY and PROCEDURE here, then alternatively because of the Maori hierarchal system, public submissions by Maori should ONLY be considered as ONE SUBMISSION, as represented by their hierarchal Iwi, speaking for ALL.

3

POINT of CONCERN 3 – Maori CEDED sovereignty – CO-GOVERNANCE is NOT required and should be REMOVED from LWDW; STOP rewriting history that DID NOT exist – WE CANNOT AFFORD IT:

Maori ceded mana and sovereignty to the Queen of England!

The Crown entered NO partnership.

Waipa District Council stop being part of the 'history rewrite', there was NO 1840; Partnership nor 1840; Treaty Principles, these are merely 80s fantasies. Since Co Governance has been FORCED upon Waipa, without Public Consultation, what have Iwi or Maori done or provided to have benefitted Waipa? Has Infrastructure improved, have rates reduced, has DEBT levels reduced, has honesty and transparency of Council improved – NO, NO and NO, instead Co Governance has worsened the outlook for Waipa, costing ratepayers MORE; that is – ratepayers are losing financially and having less control over their own assets – the 'Home of ABUSED ratepayers'! Sir Apirana Ngata summarised the effect of the Treaty of Waitangi with considerable clarity, finality, and certainty:

'Article 1 of the Treaty transfers all chiefly authority to the Queen forever, and the embodiment of that authority is now the New Zealand Parliament'

Year 1940;

Sir Apirana

Quote: *‘What is there in the treaty that the Maori can, celebrate whole heartedly with you. Let me say one thing, throughout the treaty, **Maori handed over the mana and sovereignty of New Zealand to Queen Victoria and her descendants forever.** That is the outstanding fact today, but if it not for the seal of sovereignty handed over to her Majesty and her descendants, I doubt whether there would be a free Maori race in New Zealand today.’*

Year 2000;

Ngapuhi Leader - Graham Rankin; was provided both translations of the Treaty of Waitangi – he agreed both translations and their meaning said the same thing.

Above, highlights an abundance of evidence to support that **Maori ceded mana and sovereignty**, and knew what they were giving up and signing.

If Maori was to not cede mana and sovereignty, then a Treaty would NOT EXIST, under the clear instruction from the Queens Colonial Secretary Lord Normanby to Captain Hobson in 1840.

Maori knew the benefits of ceding mana and sovereignty, as they would have peace, resources, and protection under the Queen, and not be subject to the ravages of war unleashed by Hongi Hika on his own kind who wiped out up to ½ the Maori Population at that time 1815 -1840.

So, for Council to enter on false pretences a race-based partnership by creating undemocratically appointed members and race-based policy it is in my opinion violating that said agreement with the Crown and the Treaty of Waitangi, and your very own Code of Conduct to uphold the truth. It also racially discriminates against ALL Non-Maori in violation to Article 3 of Treaty of Waitangi – therefore it is of my opinion that this LTP, is a discriminatory race base favoured document, needing to be rewritten on a secular basis to be considered not a racist non legal document.

POINT of CONCERN 4 – Where is Democracy?:

If this is NOT to be considered a **bias, corrupt** submission process – neither being the first, nor probably the last bias submission, by Waipa District Council, take for example; Te Awamutu Museum & Te Awamutu Library Submission Process – then where is the following democratic OPTION?- The Administration and Management of the Three Waters to REMAIN IN HOUSE.

- A forensic review/ audit by independent consultants APPROVED by ratepayers to ascertain why Three Waters historically has FAILED and who ultimately is responsible.

- Following the review/ audit; Waipa District Council staff and leadership responsible, past and present, will be sought, and held to account for ratepayers, so that history does not repeat itself, and lessons are learnt.

POINT of CONCERN 5 – Where is the Detail?:

How much time has Council wasted on this, rather than doing what they were and have always been PAID to do – that is; maintain and administer the Three Waters – or, is that simply beyond their capacity to comprehend – ratepayers are tired of the EXCUSES, it seems that all we pay council for these days, is to come up with excuses, rather than action!

I'm sorry, just how long has Waipa District Council been deliberating on and over this subject matter, regardless of it being in my opinion, a bias, corrupt submission process – was it 6 months, 1 year, or several years?

Just, where is the DETAIL to make an informed decision?

Seems reminiscent of the, information lacking, Te Awamutu War Memorial Submission Process, a process vague at best, used to deceive and disguise the true intent of Council to the PEOPLE – that is; appropriation of the Memorial – absolutely DISGUSTING.

Where is; transparency, the truth, and honesty?

Is this just another example of an; incapable council, lacking under its new leadership, just as it was historically, to have the Three (sorry Two) Waters, in or remain in this terrible state of affairs, when ratepayers had PAID for it to be otherwise maintained as promised.

Who is accountable and responsible for the BROKEN PROMISES, no mention of this anywhere, it's as though Council skipped this - where's the details?

9

Even a High School - Project Report, would most probably have more detail than this vague, lack lustre, information lacking, BIAS push, to have us FORCED into a CCO regardless, where we supposedly LOSE control over, and ownership of the two waters assets.

I am aware of the external consultant report by 'Martin Jenkins'.

In my opinion, the 'Martin Jenkins' report, is merely an advisory report at best, focusing more on Three Waters policy than the finer economics and impacts that it will have on ratepayers and their households – ironic, that the report focuses on Three Waters, when WDC are trying to NOW sell us on a Two Waters option – I would hate to imagine how much this report cost ratepayers, let alone the scandalous cost, that amounted for the numerous reports prepared by financial entities at the time when WDC was considering a Three Waters CCO arrangement, with both Hamilton City Council and Waikato District Council.

To date, just how much has BEEN wasted on theoretical investigations, MONEY that could have been better off spent on ACTUAL WORK on the Neglected Infrastructure.

This REPORT at best, clearly tailored to the author, provides only an advisory capacity,

providing NO GUARANTEE or concrete evidence of SUCCESS – what remuneration or compensation package would ratepayers see, or be entitled too if their findings/ recommendations FAIL to come to fruition –

is it their FINDINGS/ RECOMMENDATIONS that steered the decision making of Waipa District Council and the ELECTED?

POINT of CONCERN 6 – The PEOPLE lose CONTROL & OWNERSHIP of the assets – HOW MUCH DO WE GET & WILL RATES REDUCE?:

Again, where is the information?

Information REQUIRED to make an informed decision

Again, council has wasted our money and time on another FAILED submission process attempt, a process that should have been AUDITED, and expected to be right - FIRST TIME.

A Submission Process and Submission Form, all implanted under the unlawful, non legal ‘macron’ name – therefore the process CANNOT be considered legal in any court of law, in accordance with the Local Government Act – naming of an Authority, and Official Documentation.

Take for example; the Spatial Plan Submission Process; it failed on so many levels, a process that had to be done again as it missed out key information (I recall this admission in a recorded council meeting), just how much did this FAILURE cost ratepayers, especially when it was not regulatory required from the outset – what a WASTE!

Just another example of COUNCIL waste!

I DO NOT as a PAYING ratepayer; agree to, or give permission to the handing over ownership of the PEOPLES assets (Two Waters) to another entity, or CCO – regardless of Council being part of such agreement and having historically FAILED its people.

I DO NOT as a PAYING ratepayer; agree to, or give permission to the handing over control of those said assets (Two Waters), to another entity, or CCO – regardless of Council being part of such agreement and having historically FAILED its people.

Quote:

‘All options would see the Council-Controlled Organisation (CCO) own the water and wastewater assets. Stormwater assets will remain owned by Council. Establishment costs would be required for all options.’

So, in principle if water and wastewater are being SOLD to the CCO, as who in their right mind would give away assets for FREE – **JUST HOW MUCH ARE RATEPAYERS getting PAID for those ASSETS and will rates REDUCE – where is the DETAIL?**

Or, is this just simply a RUSE, and a LIE, inevitably hiding the future DOUBLE HANDLING of the administration and management of the TWO WATERS, disguised and destined to only DOUBLE the COST to RATEPAYERS for its Two Waters delivery – yet being, SOLD to us, as a

more efficient and cost affective model, suggestively to be run by none other, other entities who again have FAILED their PEOPLE.

Let's look at the formation of a CCO for a minute; a CCO ONLY requires that a Council body have a minimum 50% stake to be considered a CCO in accordance with the LGA.

So, hang on, if Council still remains at least a 50% stake holder, then are they REALLY handing over control and ownership of those said assets – how can you SELL something to yourself, or GIVE away control to yourself – when you still OWN it, or still CONTROL it – doesn't this sound a little DODGY?

We already know Waipa District Council is INCAPABLE of delivering on the Two Water's.

Again, to make an informed decision, I would like to know more DETAIL on the prospective entities for each of the CCO options proposed, as I am confident, many of these entities also, have FAILED to deliver on their promises to their respective PEOPLE's.

WDC's Recipe:

Multiple FAILURES does NOT make a SUCCESS

There is simply insufficient evidence to make an informed decision.

What additional evidence is there to suggest, or demonstrate, that ALL parties likely and possibly FAILING presently to deliver on Three Waters, are more than capable in future of NOT running the Three Waters infrastructure into the ground, and can do so at a profit, and not by raking up more DEBT?

DEBT is our ENEMY not our SAVIOUR

If entering an agreement with OTHER DEBT ridden Councils, just how much MORE DEBT will we OWN, take ON BOARD, not just ours alone – CAN WE AFFORD to do this?

This is starting to sound more like a CIRCUS calamity ONLY destined to REPEAT itself but at somebodies cost – the PEOPLES of course!

Or, will the other 50% maximum stakeholders gain outright total ownership of each others assets, and control over them – this is NOT CLEAR?

Again where are the FINER details?

Again, where is; transparency, the truth, and honesty?

Where are the finer details for an in-depth management structure and financial business case for any of the CCO options, to make an informed decision?

Again, ratepayers, have NO GUARANTEE that they will not get, more of the same old, but at a much HIGHER cost – simply we CANNOT afford that.

If, Martin Jenkins CANNOT guarantee a CCO water entity will WORK, when it simply hasn't for Auckland and Tauranga, then what 'value' does their report hold?

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- Watercare Services Limited has its own call centre and other back office functions, which could be perceived as duplicating like functions within AC.

Local Water Done Well

Name:	Jason Brewer
Organisation:	Camex Civil
Presenting at the Hearings?	No
Submission ID:	1250

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

To Whom It May Concern,

Thank you for the opportunity to provide feedback on Waipā District Council's Local Water Done Well consultation.

As a proud employer of over 200 people—more than 80 of whom are Waipā residents and ratepayers—CAMEX Civil is deeply invested in the future of this district, both as a business and as a group of community members who live, work, and contribute here every day.

We acknowledge the financial pressures facing Council in delivering essential water services and support the need to explore alternative models that improve long-term financial sustainability while ensuring safe, reliable infrastructure. Council is right to take proactive steps toward a more resilient and efficient future.

We recognize that establishing a Council-Controlled Organization (CCO) could provide greater certainty around the forward work programme. At present, the delivery pipeline is reactive and not always well communicated, which makes it difficult for local contractors to plan, invest, and retain skilled staff. A more coordinated and transparent pipeline would be a welcome improvement and could help ensure a more stable, efficient delivery of water infrastructure.

However, we remain concerned that the potential benefits of this certainty may be overshadowed by a broader and more significant issue—procurement. In our experience, large-scale CCOs and regional delivery structures often lead to centralised procurement practices that favour Tier 1 contractors. This risks shutting out capable, community-invested, mid-sized contractors like CAMEX Civil, despite our proven track record, local knowledge, and deep commitment to the region.

This is not just a business risk—it's a community risk. Our staff aren't just employees; they are Waipā families who pay rates, support local schools, and drive the local economy. If procurement moves further from local decision-making, we risk not only losing opportunities for our business but reducing local reinvestment, skills development, and community connection.

We urge Council to ensure that any delivery model adopted safeguards opportunities for locally based, proven civil contractors to participate meaningfully in water infrastructure delivery. We must not be relegated to peripheral subcontractor roles, but instead treated as trusted partners in building the future of Waipā.

We support:

- A balanced approach to debt that enables critical water investment while maintaining affordability for residents and businesses
- Procurement structures that recognise and include the capabilities of regionally based, mid-sized contractors

Local Water Done Well

- Local economic weighting in tender evaluations to ensure public funds generate local value
- Transparent and accountable subcontracting practices within larger delivery models

CAMEX Civil is not seeking special treatment—we are advocating for fair, strategic inclusion. We believe that strong local businesses are essential to a strong Waipā. Together—with Council, contractors, and community—we can ensure “local water done well” is more than just a slogan. It can be a shared success story.

Thank you for your time and consideration.

Kind regards,

Jason Brewer

CEO, CAMEX Civil

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Paula & Bruce Hardgrave
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1255

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Dear Susan O'Regan and Councillors

I am writing to formally object to the proposed amalgamation of water management between Waipa District Council and Hamilton, Matamata-Piako, Hauraki, Otorohanga, Waitomo, South Waikato and Taupo Councils. While I understand the intent to streamline services, this decision raises significant concerns for our community.

Firstly, this amalgamation would result in a loss of control for our local council, diminishing our ability to manage water resources effectively and respond to the specific needs of our residents. Local governance ensures accountability and transparency, which may be compromised under a broader, multi-council arrangement.

Additionally, the complexities involved in merging water management systems would introduce administrative and operational challenges. Each council has unique policies, infrastructure, and financial obligations, and integrating them would likely lead to inefficiencies and bureaucratic hurdles rather than improved service delivery.

A further concern is the potential for increased water costs for local residents. As financial responsibilities are shared across councils, our ratepayers could be burdened with unnecessary expenses, particularly in funding upgrades and modifications that do not directly benefit our community. The cost of aligning water services across different councils may outweigh any perceived efficiencies.

Our community already has water meters in place, and it would be unjust to impose additional financial burdens on our residents to subsidize other councils that have yet to implement similar infrastructure. It is inequitable for ratepayers to bear the cost of adjustments required elsewhere when our existing system is functioning adequately.

Moreover, it appears that Waikato Water Limited has already been established without prior consultation with ratepayers, raising serious concerns about transparency and public engagement. If this decision has been made without genuine community input, it begs the question—are we simply paying lip service to the Mayor rather than engaging in a fair and democratic process? Ratepayers deserve to have a voice in decisions that directly impact their financial responsibilities and local infrastructure.

Beyond the amalgamation issue, there are broader concerns regarding council priorities. We do not support the proposed changes to the Draft Development Contributions Policy, nor do we agree with the principles guiding the council's water planning over the next nine years. These decisions do not reflect the best interests of local ratepayers and indicate a troubling disconnect between council policy and community needs.

For these reasons, I strongly urge Waipa District Council to reconsider this amalgamation and to revisit the underlying principles driving its long-term water planning strategy. I request that

Local Water Done Well

community consultation be prioritized and alternative solutions explored to ensure fair, efficient, and locally governed water management.

Thank you for taking the time to consider this objection. I look forward to your response on this matter.

Sincerely,

Paula & Bruce Hardgrave

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Stephen Reymer
Organisation:	Reyland ltd
Presenting at the Hearings?	No
Submission ID:	1256

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
so you think spending millions on boards, ceo, cfo and elections is going to solve your problems and give you more money to put to the issue. its just going to create a monopoly that can charge what they want or do whatever it takes to get themselves re-elected to keep their comfy jobs like the council does now. the figures you gave are given with no substance behind them.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Norma Mackie
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1259

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Bigger has never proved to be better or less expensive, so I am definitely against water leaving out Council. Why is it not possible (we are told) for Waipa to keep our water in house but Taupo can? I believe the debt required to pay for the set up of the CCO is unaffordable. Council has always had the money for water which is a council basic. Had so much money not been wasted on non essentials there wouldn't be so much debt. I vote to to keep water inhouse at WDC.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Julia Raupi
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1261

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I believe using economies of scale, it would be more prudent for us to amalgamate with larger councils (Hamilton & Waikato District) relating to water supply. We are a growing District.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Phillipa Komene
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1265

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Leave Kihikihi water alone! Cheapest isn't always the best option & just think if you guys cut spending rate payer money on stupid things then money could be spent on important necessities like our water.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Derek Boyd
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1268

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
Please see attachment.



SUBMISSION

Local Waters Done Well (LWDW) 2025

Email: Send your feedback to haveyoursay@waipadc.govt.nz with the subject line
"LWDW Submission".

Name: Derek Boyd

Postal Address: [Redacted]

Town: [Redacted]

Postcode: [Redacted]

Day time phone: [Redacted]

I **DO NOT** wish to present my submission verbally in public.

I **DO NOT** agree with ANY CCO option.

REASONS:

- This has to be the;
 - **WORST** Council in history.
 - **WORST** Long Term Plan in Waipa's history.
 - **WORST** rates increases in Waipa's history.
 - **WORST** debt levels in Waipa's history.
 - **WORST state of Three Waters in history.**

You should be ASHAMED of yourselves for being the WORST

- I **DO NOT** agree with any CCO option, for the LWDW Three Waters.

Management and administration of the Three Waters should remain in house.

I find the limited submission process bias, an insult and offensive.

Start by getting rid of the entire water team and hire someone who knows what they are doing? If that's a struggle, start by getting rid of the CEO. For decades, ratepayers have had to endure sub par, sub standard delivery by Waipa District Council, we wouldn't be here today, if it wasn't for your poor leadership and poor decision making – and incompetent Elected have allowed it to happen!

- There is NO EVIDENCE or PROOF that CCO's work, especially in the case of Three Waters. Watercare has been operating for what now, near on twenty five years, it still has not FIXED Auckland's or Tauranga's water issues, but what it has done successfully, is profoundly increase the charges – revenue gathering and empire building. CCO's have never worked, and unlikely to do so in the future – it doesn't resolve what Council has FAILED to do for its people, and those responsible should be held to account, ratepayers seeking compensation for our losses.
- The submission process is bias, and does not allow to retain the management and administration of the Three Waters in house. Granted you have failed miserably, we wouldn't be here now if you hadn't FAILED so badly – but in all intensive purposes, you should at your COST and TIME, fix what you have CREATED, and that's a MESS or epic proportions!
- I find it obscene and offensive that you think you can give away ownership and control of my asset, not yours, to someone else – there should be a REFERENDUM on this not a stealthy, bias, corrupt submission process.

I would like to know what I get in return, that is – HOW MUCH MONEY for the sale of my asset.

- How can Council give away the very assets, and control of such, for infrastructure critical to paving way for growth, when growth is fundamentally the foundation of your fiscally irresponsible, unsustainable and unaffordable LTP – I can tell you why, because I don't think you have a clue, especially the elected in my opinion.

'council creates the mess, council charges for the mess, council creates bigger mess that costs us MORE, not less – more or less sums it up'

Local Water Done Well

Name:	Graham Dunn
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1269

Do you agree with our preferred option?

Disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I, along with an ever increasing number of ratepayers, have lost all faith in this Council and its lack of ability to listen, let alone act, on feedback and sensible suggestions. A large part of my vote on this topic comes from the abysmal track record council has set to date. If council wanted up, I'd vote for down.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Gina kriletich
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1270

Do you agree with our preferred option?
Agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Savings over time are expected. It would be good to understand how these will be measured and reported on.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Robert Carr
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1272

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

As regards 'Local Waters Done Well', I am in favour of the Waipa District Council joining with other district councils in the Waikato to deliver three-waters services and not for Waipa to “go it alone” and maintain the status quo.

I understand, that for the proposed council-controlled organisation of ‘Waikato Water Done Well’, there are predicted cost savings and the ability not to put so much of the cost back onto the ratepayer, with this approach achieving more affordable outcomes for households.

When existing resources are shared between participating councils, it should inevitably lead to more efficiencies in all aspects of water infrastructure, which in turn will deliver savings in the future.

So, the Waipa District Council must take good advice and move forward taking reliable and decisive action, to ensure the secure future of our water services; once again at an affordable and sustainable cost.

On the basis of what information I can find, I would be in support of Waipa District Council’s preferred option of ‘Waikato Water Done Well’.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jenna Irwin
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1274

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Does this mean that cambridge people on shared metres will have new seperate metres installed at council expense? Otherwise what ever you do i am still financial disadvantaged as only one of me and 2, sometimes 3 who live in the house i share a water metre with.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jono Ellis
Organisation:	ELLIS BUILDING LTD
Presenting at the Hearings?	
Submission ID:	1276

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Formal Objection to Proposed Water Management Amalgamation

Dear Susan O'Regan and Councillors

I am writing to formally object to the proposed amalgamation of water management between Waipa District Council and Hamilton, Matamata-Piako, Hauraki, Otorohanga, Waitomo, South Waikato and Taupo Councils. While I understand the intent to streamline services, this decision raises significant concerns for our community.

Firstly, this amalgamation would result in a loss of control for our local council, diminishing our ability to manage water resources effectively and respond to the specific needs of our residents. Local governance ensures accountability and transparency, which may be compromised under a broader, multi-council arrangement.

Additionally, the complexities involved in merging water management systems would introduce administrative and operational challenges. Each council has unique policies, infrastructure, and financial obligations, and integrating them would likely lead to inefficiencies and bureaucratic hurdles rather than improved service delivery.

A further concern is the potential for increased water costs for local residents. As financial responsibilities are shared across councils, our ratepayers could be burdened with unnecessary expenses, particularly in funding upgrades and modifications that do not directly benefit our community. The cost of aligning water services across different councils may outweigh any perceived efficiencies.

Our community already has water meters in place, and it would be unjust to impose additional financial burdens on our residents to subsidize other councils that have yet to implement similar infrastructure. It is inequitable for ratepayers to bear the cost of adjustments required elsewhere when our existing system is functioning adequately.

Moreover, it appears that Waikato Water Limited has already been established without prior consultation with ratepayers, raising serious concerns about transparency and public engagement. If this decision has been made without genuine community input, it begs the question—are we simply paying lip service to the Mayor rather than engaging in a fair and democratic process? Ratepayers deserve to have a voice in decisions that directly impact their financial responsibilities and local infrastructure.

Beyond the amalgamation issue, there are broader concerns regarding council priorities. We do not support the proposed changes to the Draft Development Contributions Policy, nor do we agree with the principles guiding the council's water planning over the next nine years. These decisions do not reflect the best interests of local ratepayers and indicate a troubling disconnect between council policy and community needs.

Local Water Done Well

For these reasons, I strongly urge Waipa District Council to reconsider this amalgamation and to revisit the underlying principles driving its long-term water planning strategy. I request that community consultation be prioritized and alternative solutions explored to ensure fair, efficient, and locally governed water management.

Thank you for taking the time to consider this objection. I look forward to your response on this matter.

Sincerely,

Jonathan Elis

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Sarah Bult
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1277

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I think you should have gone with the HCC and WDC LWDW model. I am not 100% convinced that the Waikato LWDW model will be up and running in time for the deadline in June next year. Too many undecided councils in the mix.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Angela Frost
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1279

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

What sort of consultation only has one question?...

Where is the balance? You know, that burning desire to actually find out what people think about all of the options?

Not there because you don't want to know, right?

Your preferred option should be irrelevant. It's our opinions that matter. We are paying for your decision.

Just be aware, we know that you only want to go ahead because it takes the responsibility off you, along with the debt you have driven up. Sounds cowardly when you see it written down, doesn't it?

Please record my submission as an objection to all and any options that involve a CCO. And I object to the water services rates increases too.

You were directed by central government to investigate the possibilities - it isn't compulsory to throw us in the deep end.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Patsy Dickins
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1280

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Phillipa Komene
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1282

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Keep it local!
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Phillip Komene
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1283

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Keep it local & cut spending so it can be used for important things like water.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Tracy Massam
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1284

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
It's unclear that Waipa DC have the knowledge and required funding available with the other small Councils for this significant undertaking and urge Council and Councillors to urgently review its capability and capacity to manage waters well now and into the future.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Karen Meyer
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1287

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Peter Clapham
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1288

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
"The water charge increases of about 4% per year for the eight years...." in your recent fold out brochure to households do not make sense. Only \$26 increase (including "margin for inflation") over the last 4 years? An average increase of 4% p.a. would finish up as \$2569.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Mrs Phillips
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1289

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Well water done water done well, hmmm so you can increase our rates another 18% next year cause you want to do more changes. Give us a break from all the increases. Kihikihi roading is a shambles no where to park down by the school cause of those hideous cycle tracks. As a customer paying rates it's scary it's like we have clowns running our government organizations. Sorry you asked me for my opinion and you don't listen to the customer any way. No one in Kihikihi wanted those cycle lanes and you went and did it anyway and it cost 8 million and then you had the nerve to come back with a rate increase cause you had over spent. And if thats not more we are paying environmental Waikato more increases more money. Any wonder people are going broke. We want a break. And your pound needs shifting to the out backs (rural) instead of having it in residential area. So dogs can bark all day every day. Not what you want to hear on your weekends and public holiday days off.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	John hansen
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1291

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
In the long term with water, this is just a means for lwi to get control of the water, or some other compony to make money from, Councils have no idea to save, they just spend spend without a though for the rate payers. John Hansen.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Geoff Boxell
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1292

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

WDC has managed to keep costs within reasonable bounds whilst that may not be so with the other Councils involved. As all assets and debts, etc will be transferred to the CCO WDC will be liable, as a principal, for the poorer performing Council's assets and debts once the merger has taken place.

Recent experience with mergers have shown that, rather than bringing savings, they increase costs (Health, Tertiary Education etc). Much of the extra costs relates to incompatible IT systems and general differing methods of operation. I quote "The estimated setup cost for the new joint water company of Hamilton with Waikato District Council is \$7.35 million, with an additional \$3.95 million in operating costs for the 2025/26 financial year. These costs are proposed to be debt-funded by Hamilton City Council on behalf of both councils and recovered from the new company in 2026. The establishment costs were estimated at \$6 million, with the debt transferred to the CCO". So WDC merging would seem to be getting a lot of extra costs whilst losing ratepayer's assets and involve even more debt with WDC, as one of the principals being liable for the interest and debt repayment. Hamilton's experience is that original estimates of set up costs will be higher than first thought.

Whilst it is currently not Government policy to sell any CCO water company, this has happened overseas with disastrous results. Just creating a CCO makes this a possibility.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Joshua Keneti Palliser
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1296

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Haven't Waipa already done well with water upgrades compared to our surrounding areas that want to join this CCO. Yes borrowing may be cheaper but are we going to get the benefits from scale as presented. Are the growth projections for our area currently tracking inline with forecast as far as I can see building has slowed right up and local businesses aren't hiring.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Renee Coutts
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1297

Do you agree with our preferred option?
Agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Agree with the proposed direction/recommendation given the shift-change politically from previous three-waters reform. A regional approach to water and wastewater management would be ideal, and it is promising to see this still on the cards for the long term and should continue to be a focus for Council as a shareholder if this proposal is accepted.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Neil Aberhart
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1299

Do you agree with our preferred option?

Neither agree or disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Will this become another bloated organisation that will burden the rate payers with duplication of staffing costs ?

Will the money paid by Waipa (Te Awamutu) ratepayers be spent in this district or go to other councils ?

Will this just become lots of meetings but not much action ?

I see this becoming burden upon existing ratepayers as the costs of administration get all out of control.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Mike Ravenscroft
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1302

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Hi there, I am responding to the invitation to the long term plan regarding the future water issue of Waipa.

I wonder if W.D.C. has considered a joint venture with private enterprise to develop a reliable/sustainable vehicle to deliver our water needs.

- Having a private enterprise involvement would ensure that it would stand up to scrutiny. In other words, financially sound without risk of cross subsidies clouding any hidden costs.
- The costs of water delivery could not be argued by users and the true value of having water on tap would be recognized.
- Infrastructure would not be allowed to deteriorate to any major degree.

The shared financial involvement would ease W.D.C. commitment to some degree and maybe, just maybe any surpluses (if any) could be distributed as Waipa Networks do so.

Perhaps I'm dreaming but just thought that I'd put it out there just in case it hadn't been considered.

Thanks for your time

Mike Ravenscroft.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	David H Brown
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1303

Do you agree with our preferred option?
Agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I agree this looks like the best model for the future but we are very concerned about our continued ability to afford the rates bill/s for water/district/regional rates as we are retired and only have our superannuation to pay for these services.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Donni Smythe
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1305

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Bill Vincent
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1307

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Ms O'Regan

Thank you for the information sent out to ratepayers of the route the Council prefers for the provision of Water Services in the future.

Having seen how water services were changed in the 1970s in UK with the creation of separate water entities and direct billing by those authorities I can see that this will result in considerably higher charges to consumers and less efficiency. Yes I agree with your statements that charges will increase (costs increase everywhere). The local Waipa rates are a prime example of this.

In you deliberations you must be aware of the number of people directly involved in water at Waipa DC, the cost of those people to the DC and the cost of subcontractors IE the total current cost to the council say for the 2025 to 2026 year. Tha information should be transparent and made public.

What will be the total cost in the like areas for the new organisation as proposed ? Inevitably a new entity will be overstaffed at all levels and be overly heavy in the Board and Management areas. That was the case in UK.

I think that given that you have made decisions on which to move forward and are asking for feedback this is exactly the sort of information we as ratepayers need to see to make informed decisions. If the questions cannot be answered then clearly something would appear to be very wrong.

Additionally since the adoption of water companies in UK in the 70s the infrastructure has been allowed to deteriorate to the point now where Directors of the Water Boards may face prosecution for the failures that are now apparent in all areas. These realte to piping and distribution and the failure ain all areas to create new water storage.

I look forward to you reply.

Kind Regards,

Bill Vincent

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Bobbie Moughan
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1311

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I would prefer all waipa assets to remain in house. I don't believe amalgamation of water services will benefit residents in any way.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Amelia Todd
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1314

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Annika Hamilton
Organisation:	Waikato Regional Council
Presenting at the Hearings?	No
Submission ID:	1322

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Please find attached a submission from Waikato Regional Council endorsed by the Submissions Subcommittee.
If you need more space, please attach additional pages here.

File No: 01 12 255
Document No: 32164497
Enquiries to: Annika Hamilton



4 June 2025

Private Bag 3038
Waikato Mail Centre
Hamilton 3240
New Zealand

waikatoregion.govt.nz
0800 800 401

Steph O'Sullivan
Chief Executive
Waipā District Council
Private Bag 2402
Te Awamutu 3840

Dear Steph

Submission from Waikato Regional Council to Waipā District Council's Local Water Done Well consultation

Thank you for the opportunity to submit on Waipā District Council's Local Water Done Well consultation. Please find attached the Waikato Regional Council's submission regarding the consultation. The submission has been endorsed by the Submissions Subcommittee.

Should you have any queries regarding the content of the submission, please contact Annika Hamilton, Senior Corporate Planner, Corporate Planning directly on 07 859 0990 or by email Annika.hamilton@waikatoregion.govt.nz.

Yours faithfully

A handwritten signature in blue ink, appearing to read "Tracey May". The signature is stylized with loops and a long horizontal stroke at the bottom.

Tracey May,
Director, Science, Policy and Information

He taiao mauriora ▲ **Healthy environment**

He hapori hihiri ▲ **Vibrant communities**

He ōhanga pakari ▲ **Strong economy**

Submission from Waikato Regional Council to Waipā District Council's Local Water Done Well consultation

Introduction

1. WRC appreciates the opportunity to make a submission to Waipā District Council's Local Water Done Well consultation.
2. WRC acknowledges the close collegial working relationship shared between our two councils, as well as our councils' shared economic and infrastructure goals, which we seek to achieve through ongoing collaboration with the region's other local authorities, iwi, the private sector, and central government. Collaboration on regional solutions will enable growth and strengthen economic resilience, paying dividends in a manner that seamlessly disregards administrative boundaries.
3. Significant growth pressures, and a changing climate are also necessitating collaboration in how we allocate our resources to optimise the wellbeing of our communities. As we respond to these challenges and changes, we look forward to exploring further opportunities for synergies to improve outcomes for our region.

Future for waters

4. WRC recognises the importance of addressing the key challenges behind New Zealand water infrastructure and local government funding. We support an approach to water services that is safe, compliant, reliable, environmentally resilient, and cost efficient.
5. We also support a solution that will enable growth and development within the region, whilst addressing the critical need for future-focused infrastructure.
6. Through our strategic direction, we are prioritising work to achieve clean water and healthy ecosystems that meet iwi aspirations and community needs within environmental limits. This recognises our obligations under *Te Ture Whaimana o Te Awa o Waikato* – the Vision and Strategy for the Waikato River. We advocate for Waikato territorial authorities to implement water services delivery plans that will support our work in improving the health of our region's waterbodies and freshwater ecosystems, for future generations.
7. We also encourage continued collaboration between our councils to ensure alignment with our council's integrated catchment management activities and our responsibilities to provide sustainable flood protection and drainage services to the Waikato region.

Local Water Done Well

Name:	Margaret Fisher
Organisation:	J & M Fisher Trust
Presenting at the Hearings?	No
Submission ID:	1323

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jo Davies-Colley
Organisation:	Cambridge Community Board
Presenting at the Hearings?	Yes
Submission ID:	1326

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/875

Waikato Water Done Well (WWDW)

The Cambridge Community Board (CCB) supports the formation of the Waikato Water Done Well (WWDW) Council-Controlled Organisation (CCO) as the preferred option compared to other alternatives. However, we offer the following feedback and seek clarification on key aspects to ensure transparency, accountability, and community confidence:

Ringfencing Borrowing Guarantees:

We request that any requirement for Waipa District Council (WDC) to act as a guarantor for borrowing by the CCO be strictly ringfenced to infrastructure projects that directly benefit WDC. This approach will help protect WDC's financial position and ensure borrowing aligns clearly with local infrastructure needs.

Board and Executive Recruitment:

We believe it's important to have a clear and thorough process for choosing the CCO board and executive leaders. The people selected should have the right skills, experience, and qualifications to make sure the organisation is well run and managed.

Maintenance of Service Levels: It's important that the current service levels for WDC customers are kept the same, without any reduction in quality. Any transition to the CCO model should not result in reduced service quality or accessibility for ratepayers.

Customer Engagement and Feedback Mechanisms:

We would like to know how customers will be able to contact the CCO, especially if service levels are not met. It's important that there are clear and easy ways for people to give feedback or make complaints to help keep community trust.

Accountability Framework:

Further detail is requested on how the CCO board and executive leadership will be held accountable if service standards fall short. Clear and open decision-making, along with strong oversight, will be essential to keeping the public's trust in the organisation.

Board Composition and Iwi Representation:

We also seek clarification regarding the final structure of the CCO board, specifically the nature and extent of iwi representation. Meaningful inclusion of iwi perspectives is essential to honour partnership principles and ensure culturally appropriate governance.

Concerns About Increased Debt:

The Board expresses concern regarding WDC's positive framing of the increased borrowing capacity enabled through the CCO structure. While additional borrowing may provide opportunities, it also introduces financial risks to the CCO, WDC, and ultimately to customers and ratepayers. We note that the public consultation document presents this increased debt capacity as a potential benefit, but we urge WDC to maintain a balanced perspective that fully considers the risks and long-term implications of additional debt.

Local Water Done Well

Name:	David Hallett
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1329

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Please see attached PDF submission.
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/877

I appreciate the opportunity to provide feedback on the *Local Water Done Well* consultation. My family lives on a rural property in Ngāhinapōuri. Whilst the property is not connected to council-managed water infrastructure, we rely on a private well and septic system, and care deeply about how water services are managed in our district, both for the health of our environment and the wellbeing of our communities.

I support Waipā District Council's preferred approach to join a Council-Controlled Organisation under the Waikato Water Done Well model. It seems like a sensible way to maintain local accountability while also benefiting from regional collaboration. For rural areas like mine, it's important that decisions about water services reflect the realities of how we live.

I'd like to highlight a few key points from my perspective:

- Private water systems like wells and septic tanks should be respected and supported. Many rural residents have invested in their own infrastructure and take responsibility for maintaining it.
- Any future changes to compliance or regulation should involve direct consultation with rural communities.
- It could be helpful if the Council offered technical advice or support for things like water testing or septic maintenance, to help meet environmental goals without placing extra burden on self-sufficient households.

Affordability is also a major concern. I appreciate the Council's efforts to keep costs fair and manageable, and I hope that continues. Clear communication about how water services are funded and what we're paying for will go a long way in building trust.

Finally, I support investment in infrastructure that protects our rivers and supports growth in a way that respects the rural character of our district. Water is a taonga, something we all rely on and must look after. I appreciate the Council's thoughtful approach to this reform and encourage ongoing engagement with communities like Ngāhinapōuri as this work progresses.

Thanks again for the chance to have a say.

David Hallett

Local Water Done Well

Name:	Isabella Leddy
Organisation:	Property Council New Zealand
Presenting at the Hearings?	No
Submission ID:	1330

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/878

Property Council New Zealand

Submission on

Waipā District Council's Local Water Done Well

09 June 2025

For more information and further queries, please contact
Bella Leddy bella@propertytnz.co.nz 0297786114

Waipā District Council

By consultation website: <https://haveyoursay.waipadc.govt.nz/>

Waipā District Council Local Water Done Well

1. Summary

1.1 Property Council New Zealand Central Committee (“Property Council”) welcomes the opportunity to submit on [Waipā District Council’s Local Water Done Well plan](#).

1.2 **Property Council supports the proposal for Waipā District Council to establish Waikato Water Done Well, with Matamata-Piako, Hauraki, Ōtorohanga, Waitomo, South Waikato and Taupō.** The proposal would see the establishment of a Council-Controlled Organisation (CCO) governed by an independent Board of Directors.

2. Introduction

2.1 Property Council is the leading not-for-profit advocate for New Zealand’s most significant industry, property. Our organisational purpose is, “Together, shaping cities where communities thrive”.

2.2 The property sector shapes New Zealand’s social, economic and environmental fabric. Property Council advocates for the creation and retention of a well-designed, functional and sustainable built environment, in order to contribute to the overall prosperity and well-being of New Zealand.

2.3 Property is the second largest industry in the Waikato. There are around \$197.5 billion in property assets across the Waikato, with property providing a direct contribution to GDP of \$2.9 billion and employment for 22,100 Waikato residents.

2.4 Property Council is the collective voice of the property industry. We connect property professionals and represent the interests of 74 Waikato based member companies across the private, public, and charitable sectors.

3. Background

3.1 In November 2017, Property Council New Zealand submitted in favour of the proposal to form a Shared Waters Management Company for Hamilton City Council and Waipā District Council. In our submission we stated the importance of having Waikato District Council join the Shared Water Management Company in the future. We note that the decision to join was declined by Waipā District Councillors who voted the decision down 7-6 votes.¹

3.2 Property Council’s position has not changed since 2017, as we continue to favour the establishment of joint water companies between councils. However, we acknowledge the financial modelling that states a joint CCO with Waikato District Council and Hamilton City Council will have 10% higher costs per year, for the first eight years of operations. Thus, we support Waipā District Council’s preferred option to establish a CCO with other rural and provincial councils.

¹ <https://www.waipadc.govt.nz/our-council/news?item=id:26ziha2fu1cxbyr63ugk>

4. Property Council support for a joint waters company

- 4.1 We support the establishment of a CCO between Waipā District Council, Matamata-Piako, Hauraki, Ōtorohanga, Waitomo, South Waikato and Taupō to enhance governance standards and enable strategic, coordinated decision-making for water infrastructure.
- 4.2 Decades of underfunding water infrastructure across New Zealand have created today's funding and financing challenges. The creation of a CCO would establish a separate balance sheet dedicated for infrastructure upgrades that is spread more fairly over generations and removes constraints of individual council debt limits. This will mean there is more infrastructure delivered under the CCO for the same level of capital programme investment under an in-house arrangement which greater supports population growth.
- 4.3 The complexity and capital intensity of a three waters network system needs specialised technical expertise, procurement power to reduce contract costs and fiscal ability to curb rising costs. A CCO is better resourced and uniquely positioned to deliver these efficiencies more effectively.
- 4.4 A CCO will also help ensure standardised asset management and asset planning to replace existing assets. A CCO will enable improved and coordinated capacity upgrades across the network. This integrated approach will future-proof critical infrastructure by enhancing resilience against climate impacts while ensuring infrastructure adapts sustainably to population growth.

5. Stormwater

- 5.1 We support a fully integrated approach to all water services under the proposed CCO, combining wastewater, drinking water and stormwater. Combining all three waters under a single entity would enable coordinated flood mitigation strategies that address climate change impacts and reduce service inefficiencies and complexities for Waipā District Council. An integrated system allows for investment decisions that account for the interrelated nature of three waters and delivers better outcomes for both ratepayers and the environment.

6. Local Government Funding Agency

- 6.1 The Local Government Funding Agency (LGFA) has said it will provide financing to support water CCOs established under the Government's Local Water Done Well initiative and can assist high growth councils (like Waipā District Council) with additional financing to undertake non-water related projects.
- 6.2 We encourage Waipā District Council to access this funding for projects that support new growth opportunities for Waipā, supporting Wāipa to become a vibrant community where people want to live, work and play.

7. Waipā District Council's Long-Term Aspirations

- 7.1 Property Council endorses Waipā District Council's long-term vision of having one CCO water service entity, thus merging the two CCOs established in the Waikato region. This strategic alignment would enable more efficient service delivery while providing a clearer prioritisation of Waikato's regional infrastructure and investment goals.



8. Conclusion

- 8.1 Property Council supports the establishment of a CCO between Waipā District Council and other regional and local councils. Effective management of all three water networks is essential to building sustainable, thriving and liveable communities.
- 8.2 Property Council members invest, own, and develop property in Waipā. We thank Waipā District Council for the opportunity to provide feedback on Local Water Done Well. Any further enquires do not hesitate to contact Bella Leddy, Junior Advocacy Advisor via email: bella@propertynz.co.nz or cell: 029 778 6114.

Yours Sincerely,

Morgan Jones

Central Committee Chair

Local Water Done Well

Name:	Robert smith.
Organisation:	N/a
Presenting at the Hearings?	No
Submission ID:	1333

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

When the council raved about having water meters, that people who saved water would pay less, and now I pay just about as much for in administration charges, as I do for water.

So the whole thing was a fallacy.

All this development for so called

Economic activity/growth, is a myth.

Instead of save and buy, you have the mentality, of buy now, you can pay later, and keep paying.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Tom Davies
Organisation:	ratepayer
Presenting at the Hearings?	No
Submission ID:	1334

Do you agree with our preferred option?
Agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
no
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Johanna Maria Rombouts
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1335

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I think it is good to pull resources together with the mentioned councils on the water infrastructure and hopefully come out stronger
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Stephen Roberson
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1336

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I believe that this and all infrastructure should be kept under council ownership and control, and should not be used as just another excuse for excessive rate rises. I think it is time the council started to take ownership of our terrible financial situation which is the result of bad management neglect.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Carey McLaughlin
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1339

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

The fact that the colourful brochure, full of no real information, NOT even a submissions closing date! Shows a deliberate lack of transparency. It's like signing up to a door salesman's pitch only to be told the real terms and conditions after. So a portion of my rates is currently for water, then I pay, again separately according to a meter for delivery and usage, now you want me to pay a third party on top of?! Delivery, for my address coming from a sub standard source. I would ask council if I put a glass of water in front of them from the Karapiro treatment plant, with it's settling ponds, or went and got a glass from the river, downstream of the untreated storm water outlet and dropped a bit of bleach in it, which would they prefer? Aside from all of the heavy metals, roadside weed spray and other carcinogens, give me faith and fix that intake plant first. When Cambridge amalgamated with Te Awamutu it was supposed to be cost saving, it was the opposite. Will the Councillor's personally be guarantor's or will the Residents of Waipa be Guarantor's on borrowing they have not been informed on, or given permission on? The other districts may face water source and quantity issues, we don't have that problem. This is not the solution but a political directive that doesn't best serve New Zealanders, as is the directive to mass medicate the population with a toxic waste, that the manufacturers would have to pay to disposed of. I DO NOT AGREE to another costly unelected body to have control over my basic human right to Healthy water. The information provided is absent of any real detail and can not be used as informed consent. I would welcome more information and in particular what the Mayor say's is " burgeoning compliance and regulatory costs and meeting the costs of reform"???

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Antoinette Powell
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1340

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Elaine Kirker
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1345

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I think this is the best of the options available, and seems sensible.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Melissa Jackson
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1347

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Lisa Carter
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1348

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

The current plan to increase the water rates is out of control. Families are struggling now to make ends meet and yet you are looking to increase that burden by over 25%

The future generations increases also certainly not set in stone guarantees higher increases than proposed going forward.

If the Council were more frugal with other people's money we wouldn't be in this state.

Linking in with Hamilton.. current Waipa residents lose. are Hamiltonians going to pay the same sort of rates? Are they going onto meters?

People simply can't afford to pay for the mess that has been created over the past years. Proposals that were recommended years ago at lower cost than today should have been implemented/. Our Councils have let us down.

Wasteful spending has put us in a poor position for the future. Pensions don't increase, Super doesn't increase, five years since I had a pay rise and yet you want to take more of the supposed disposable income none of us have to fund a sinkhole proposal.

Simply disgusted.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Joshua Doolan
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1350

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
The council works for rate payers not the other way around.We need keep our assets and not waste money on this Water done well project.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Brenda Stamp
Organisation:	Please select
Presenting at the Hearings?	No
Submission ID:	1351

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Like a lot of people I debated whether to make a submission or not. The apparent lack of submissions to date has to tell the management of WDC a lot about why people don't bother. A lot of us understand that it is a wasted exercise and that a decision has already been made and nothing we say will alter than. In other words we are not listened to unless what we say is what is wanted to be heard. But here goes anyway.

It is hard for most people to understand the rational behind the councils preferred option.

There is absolutely no need for us to amalgamate with other entities. We have a very good standard of infrastructure that has had considerable money spent on it over many years. We have nothing to gain and a lot to lose. A deferred decision would be a good option.

If one of the main reasons given is that the land development costs are prohibitive, then council needs to address land development contributions and find a solution to getting payments in well before land title is issued or even better still before any work is undertaken. We have become a cash cow to the developers with essentially interest free loans.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Angela Barnett
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1353

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
I'm also against the rise of our Rates starting in July.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Gillian Marttin
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1354

Do you agree with our preferred option?
Disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
You have not provided adequate comparative costs on all options. It appears that you have already made the decision and this consultation is merely ticking boxes.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Mary McPhee
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1355

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Alison Haves
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1356

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I would like to thank the council staff who gave up their Sunday the other week, to spend time at the Pirongia market to talk to ratepayers about the Draft Long Term Plan and the Water Consultation Document.

Having read through both documents I have some grave doubts about the commitment to reducing debt. Below are my comments and questions based on the Water Consultation Document which is the main basis of all the changes. The Draft Long Term Plan has a lack of useful information and is dependent on the Water Consultation Document going through so I have concentrated on the water plan.

1: Your preferred water service delivery option is Council Controlled Organisation (CCO).

My assumption here is the public will be charged separately for the water service being provided by CCO. Does this mean there will be a reduction in rates? Or because you are retaining the storm water assets there will be no reduction and the rate payer just ends up paying more?

2: What is the book value of the assets being handed over to the new entity -CCO? You have quoted the debt value of \$230 Million.

3: The council are at their debt threshold, so off-loading a huge debt onto a new entity 'CCO' means the council will have the ability to borrow more money. Is this your intention? What are the checks and balances?

4: While it is perfectly legal to use 'debt financing' for a start up business, it is illegal to continue to operate whilst insolvent. I don't know if these terms can be applied to the way the council runs its books, but from what I have been reading the council is 'insolvent'. How can you reassure the rate payer (who is liable for the councils debt and will become liable for CCO debt) that both entities have clear plans to repay the debt and not just increase the debt? It has blatantly been stated -'New water organisations can borrow more money Up to 500% debt to revenue ratio'. This indicates to me that the plan is to borrow more money? This is far from the story being put across that you are trying to reduce debt.

5: I find it unbelievable that the pipeline infrastructure was not a 'non-negotiable priority'. How are the workforce challenges for Civil Construction Contractors going to be easier under the CCO? Surely the challenges you have listed haven't changed?

6: The council will have a team/department for the water. Are these staff being moved to the new entity CCO, or being made redundant or being shifted into other departments? Are there going to be any personnel cost savings to the council?

7: Other potential benefits :

Local Water Done Well

i) 'Promotes innovation on resource consents' How?

ii) What is the rate payers water got to do with multiple treaty settlements and IWI. Does this mean the rate payers can have the same treatment and consideration? ` 8:
Ownership/accountability – where are the checks and balances

9: Potential Pros -

lii) why do we need to go through this massive expensive change to get efficiency gains? Surely this should always have been a priority of the council?

iv) Climate change - how can it increase borrowing capacity? Again isn't the goal debt reduction?

v) Debt capacity – surely this is all about reducing debt, all I can see is the opportunity to increase debt.

10: Level of service. . How? This is a basic the council should have already been supplying - 'non negotiable'?

11: What would it mean for me? – so far as I can see more debt growth with the council and CCO. Potential for price increases because now getting two bills that cost twice the amount to produce.

Other:

a) Language used throughout the document could be improved and less condescending to the rate payer. The heading 'We've done our homework' is stating the obvious. It is an expectation that you have done 'your homework' otherwise you would be negligent in putting the proposal forward.

b) Printed marketing is very expensive now so I was surprised to see several different multi coloured brochures using a reasonable quality of paper. You want to save money , go mono and reduce the quality of paper and the number of different brochures giving the same information.

c) No mention of the contentious subject of 'Fluoride' addition to the water. This is an expensive operation which is a 'nice to have' when it can be afforded. The whole point is to sort and reduce debt so this is something that should be put on permanent hold until the council and CCO finances are out of the red.

I appreciate a plan is desperately needed, but your 'Consultation Documents' (Water and Long Term Plan) lacks serious detail to reassure me, as a rate payer, that you, the council, are serious about reducing the debt it is in.

The time frame for feedback by the ratepayers 9th June and the 'adoption' of the preferred option 30th June is suspiciously short, so I am not expecting a reply.

Yours faithfully

Alison Haves

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Susan Dromgool
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1357

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Hope Spooner
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1361

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
It won't work for us and we don't want it
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Sandra Gail Holmes
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1362

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Under WWDW Mayor & councillors would have to have a salary decrease proportionate to the percentage of rates currently spent on water supply, stormwater & waste water as this responsibility will no longer be theirs but would belong to the CCO staff.

Set up costs may be recovered after several years but the extra ongoing costs won't eg salaries, office rental vehicles, computers, phones & maintenance.

Bigger is not better. This has been proven with the amalgamation creating the Auckland Super City. Financial savings have NOT been made & rates have dramatically increased

Under the "stand alone" option the Mayor and councillors are accountable to ratepayers for their performances. If they perform badly they can be replaced at local body elections. This would not be applicable under the CCO model for CCO staff.

Why should ratepayers who do not receive water services be required to pay increased rates if CCO borrowing becomes excessive, as Waipa DC is the guarantor. A larger debt capacity is NOT an advantage.

The complex agreements and consultant fees are unnecessary costs.

The 'stand alone' option is the only option to keep decision makers accountable, save unnecessary costs and that can keep Waipa money in Waipa.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Laura Jeffries
Organisation:	Fonterra
Presenting at the Hearings?	
Submission ID:	1363

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/887

6 June, 2025

Waipā District Council
101 Bank Street
Te Awamutu, New Zealand



By email only: haveyoursay@waipadc.govt.nz

Dear Waipā District Council

LWDW SUBMISSION

1. Thank you for the opportunity to provide feedback on “Local Water Done Well” (**LWDW**). Fonterra Limited (**Fonterra**) supports the intent of LWDW, being to introduce a new regulatory regime to deliver Water Services to the Waipā community now and for future generations.

Fonterra’s interests

2. Fonterra is a global leader in dairy nutrition and is the preferred supplier of dairy ingredients to many of the world's leading food companies. Fonterra is New Zealand's largest company, and a significant employer, with more than 12,000 New Zealand-based staff and more than 5,800 employees based overseas.
3. Within the Waipā District, Fonterra operates two key manufacturing sites, the Te Awamutu manufacturing site (**Te Awamutu Site**) and the Hautapu manufacturing site (**Hautapu Site**). These sites are integral to Fonterra’s supply chain network and overall operations, each employing over 300 people and processing up to or over 3 million litres of milk per day during peak milking season (the Hautapu Site processing up to 3.3 million litres per day during peak season).
4. Fonterra accesses Waipā District Council (**Council**) supplied water to assist with the operation of its Te Awamutu Site and Hautapu Site, and given the sites’ significance to Fonterra, it is critical that all aspects of the sites are able to continue to operate efficiently and effectively. This includes access to Water Services.

Submission

5. As stated above, Fonterra supports the intent of LWDW. Fonterra understands that “Waikato Water Done Well” (the creation of a water organisation jointly-owned by a number of district councils in the Waikato) has been put forward by the Council as the delivery model which best achieves the intent of LWDW. As such, Fonterra is supportive of this approach.

Concluding Comments

6. Thank you for the opportunity to provide a submission on behalf of Fonterra in relation to LWDW. We would welcome any opportunity to discuss our submission with Council directly if required. If you have any questions or require further information, please do not hesitate to contact me.

Yours sincerely,

Laura Jeffries
Environmental Policy Manager
Email: laura.jeffries@fonterra.com

Local Water Done Well

Name:	Joy McGregor
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1364

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/888

SUBMISSION

Local Waters Done Well (LWDW) 2025

Email: Send your feedback to haveyoursay@waipadc.govt.nz with the subject line
"LWDW Submission".

Name: Joy McGregor

Email Address: [REDACTED]

Postal Address: [REDACTED]

Town: [REDACTED]

Postcode: [REDACTED]

Day time phone: [REDACTED]

I **DO NOT** wish to present my submission verbally in public.

I **DO NOT** agree with ANY CCO option.

REASONS:

- This has to be the;
 - **WORST** Council in history.
 - **WORST** Long Term Plan in Waipa's history.
 - **WORST** rates increases in Waipa's history.
 - **WORST** debt levels in Waipa's history.
 - **WORST state of Three Waters in history.**

You should be ASHAMED of yourselves for being the WORST

- I **DO NOT** agree with any CCO option, for the LWDW Three Waters.

Management and administration of the Three Waters should remain in house.

I find the limited submission process bias, an insult and offensive.

Start by getting rid of the entire water team and hire someone who knows what they are doing? If that's a struggle, start by getting rid of the CEO. For decades, ratepayers have had to endure sub par, sub standard delivery by Waipa District Council, we wouldn't be here today, if it wasn't for your poor leadership and poor decision making – and incompetent Elected have allowed it to happen!

- There is NO EVIDENCE or PROOF that CCO's work, especially in the case of Three Waters. Watercare has been operating for what now, near on twenty five years, it still has not FIXED Auckland's or Tauranga's water issues, but what it has done successfully, is profoundly increase the charges – revenue gathering and empire building. CCO's have never worked, and unlikely to do so in the future – it doesn't resolve what Council has FAILED to do for its people, and those responsible should be held to account, ratepayers seeking compensation for our loses.
- The submission process is bias, and does not allow to retain the management and administration of the Three Waters in house. Granted you have failed miserably, we wouldn't be here now if you hadn't FAILED so badly – but in all intensive purposes, you should at your COST and TIME, fix what you have CREATED, and that's a MESS or epic proportions!
- I find it obscene and offensive that you think you can give away ownership and control of my asset, not yours, to someone else – there should be a REFERENDUM on this not a stealthy, bias, corrupt submission process.

I would like to know what I get in return, that is – HOW MUCH MONEY for the sale of my asset.

- How can Council give away the very assets, and control of such, for infrastructure critical to paving way for growth, when growth is fundamentally the foundation of your fiscally irresponsible, unsustainable and unaffordable LTP – I can tell you why, because I don't think you have a clue, especially the elected in my opinion.

'council creates the mess, council charges for the mess, council creates bigger mess that costs us MORE, not less – more or less sums it up'

Local Water Done Well

Name:	Marion Bennett
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1372

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
See Attached. One last point: I am concerned that if these services are owned by a number of other district councils how will costs be fairly distributed especially as some Councils are more affluent than others.
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/894

Submission on Concerns Regarding Local Water Done Well Initiative for Waipa

Introduction

Good morning, I wanted to share some thoughts about the Local Water Done Well initiative and why I'm a bit worried about Waipa handing over our water delivery services to an entity such as Waikato Waters Ltd. There have been some hiccups in other councils that make me think we should tread carefully.

Background

Local Water Done Well was set up to make water services better and more sustainable across New Zealand. Water services are super important for keeping our community healthy, protecting the environment, and supporting local businesses. Good water management is key to all of this.

Here are some issues other councils have faced with the Local Water Done Well Initiative:

Auckland Council Auckland has had some serious issues with water quality, especially affecting oyster farms. Contaminated water has caused big problems for local aquaculture, hitting both the economy and the environment hard. This shows how crucial it is to keep our water clean and the potential fallout if we don't.

Hamilton City Council Hamilton has had a tough time managing stormwater, leading to frequent flooding in some areas. The council has struggled to meet the compliance requirements set out in the Water Services Delivery Plans (WSDPs), which led to intervention by the Minister of Local Government. These issues highlight the complexities of managing stormwater systems and the need for solid infrastructure and compliance.

Christchurch City Council Christchurch has faced challenges in keeping drinking water quality up to standard, which raised public health concerns. The council had to invest a lot in upgrading infrastructure to meet these standards. This example shows the potential health risks and financial burdens of not managing water quality properly.

Dunedin City Council Dunedin has had major financial sustainability issues, needing to borrow a lot to finance water services. This raises concerns about the long-term viability of water services and the ability to meet future regulatory requirements. Financial stability is crucial for ensuring continuous and reliable water service delivery. And Dunedin isn't the only council struggling with sustainability of water services, leading to Crown facilitators assisting in meeting requirements.

Analysis

These case studies reveal common themes like compliance challenges, financial sustainability issues, and infrastructure problems. These recurring issues suggest that transferring Waipa's water delivery services to the Local Water Done Well initiative might expose us to similar risks. We need effective planning, adequate funding, and community consultation to avoid these pitfalls.

Conclusion

Given the experiences of other councils, there are valid concerns about the potential risks of transferring Waipa's water delivery services to the Local Water Done Well initiative. It's crucial to thoroughly investigate these concerns, engage in comprehensive community consultation, and consider alternative solutions to ensure we keep getting high-quality water services in Waipa.

It is therefore my preference as a rate payer that Waipa Council retains the delivery of our Water and Wastewater services.

Local Water Done Well

Name:	Vicki Ewing
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1378

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Andrew Reymer
Organisation:	Pirongia Ward Committee
Presenting at the Hearings?	No
Submission ID:	1379

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Pirongia Ward Committee agree with the preferred option but have concerns and questions

PWC certainly do not think Status quo is an option that should be considered

We note the numbers referenced include Taupo DC which have already signalled they may not going forward with stage 2, does this change the value proposition to the remaining councils

This raises the question of tipping point, how many councils not entering the CCO would mean we walk away?

We have concerns about an exit clause (off ramp) if we feel we no longer want to be a part of WWDW

We have concerns about the added step of accountability from a ratepayer to the water controller and question if council will have input into the financials to keep costs down

PWC expect the burdon of providing drinking water to a neighbour or staff houses in the rural area does not invoke the requirement to meet water standards as a municipal provider as was proposed under 3 waters.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Ange Holt
Organisation:	Te Awamutu and Kihikihi Community Board
Presenting at the Hearings?	Yes
Submission ID:	1380

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Recommendation from meeting 16/4/2025 Makes a submission to the Local Water Done Well consultation within the consultation period neither agreeing or disagreeing with the Council's preferred option, CB Members did not have a consensus on this issue and felt there were items for and against we wished to raise : For WWDW We agreed with the cost saving opportunities and potential of having economies of scale The opportunity to have highly experienced staff That there was some innovative ideas coming to the table in regard to water sustainability and protecting the environment Reducing our own debt and risk That the utility will adhere to strict regulations/legislation to protect consumers Against the preferred option: a lack of community consultation prior to Council having chosen a preferred option a lack of detail about the "other options" - document gives the impression it is a foregone conclusion a lack of control of our own assets and how the CCO would operate concern around services and information coming back to our community a lack of financial data to support the purported cost savings Also noted: In the Waters Done Well Document on page , it states " The need for council to act as a guarantor for the water organisations water borrowings" - this reads as though we are the sole guarantor - we assume this is not the case and all councils who become part of the WWDW will share this responsibility ?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Kelly Bouzaid
Organisation:	Cambridge Chamber of Commerce
Presenting at the Hearings?	
Submission ID:	1381

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Waters Done Well

The Chamber acknowledges that the Waters Done Well initiative is a complex and evolving matter, shaped by central government reform.

We recognise the significant work undertaken to date and continue to place trust in the integrity of the process.

However, we note that the Brad Olsen review shared by Waipā District Council was completed prior to Taupō District Council's decision not to participate in the proposed collective.

While this change may impact the overall scale of the proposed Council-Controlled Organisation (CCO), it does not necessarily diminish the core financial benefits for water users across the remaining participating councils.

We understand the key shift may be in the timeframe required to recover initial establishment costs, due to the smaller customer base.

Given the change in participation and its potential implications, the Chamber believes an addendum or update should have been provided for the sake of transparency.

We understand updated financial modelling will follow and encourage continued openness as the initiative progresses.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Meredith Osmond
Organisation:	Thought Partners Limited
Presenting at the Hearings?	Yes
Submission ID:	1382

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/898

Waipa District Council – Local Water Done Well

Feedback on Consultation Document

Provided by: Meredith Osmond

8A Haworth Ave

Cambridge – Phone 021 243 1444

Overall comments

Firstly, let's acknowledge that this process has been a debacle since the Labour-led and now National-led governments abandoned the Three Waters proposal which had been developed over a number of years by people knowledgeable in the sector. Where we now find ourselves is in the bizarre place of recreating CCOs using a process led by local government i.e. a process allegedly involving the NZ public over the assets that we 'own' (not theft this time, but a collaborative process).

Secondly, I understand what LWDW seeks to achieve and support it. We don't want 'she'll be right' and Havelock North all over again. We all deserve health fresh water and effective waste and storm water solutions.

Lastly, I understand what the impact will be on WDC's asset base and why Council's fought so hard against Three Waters. Now the government has spoken and WDC has until 3 September to submit a delivery plan, following consultation....

Three options are identified

You have identified three asset-owning options:

1. Waikato Water Done Well, with other rural/provincial councils in the region – this is our preferred option;
2. A sub-regional model with Hamilton City and Waikato District Councils; and
3. A stand-alone option.

You employed Martin Jenkins to undertake the analysis for you.

Preferred option

You have provided us with 8.5 pages of data and analysis in support of this option where WDC is the anchor council in a joined-up approach with six other Districts to form Waikato Water Done Well. The other Councils listed are the district councils who have signed a non-binding Heads of Agreement for this option - they are: Matamata-Piako, Hauraki, Ōtorohanga, Waitomo, South Waikato and Taupō.

Note: we now hear that Taupō has withdrawn and Ōtorohanga is considering going it alone.

From what I can see there has been no attempt to recast the numbers or inform the public that the consultation document is now no longer current or accurate. How do I know that the

benefits outlined - Financial sustainability; Leading workforce; Customer focus; Local influence and Delivering on expectations - even apply any more. Are these merely words and spin now?

The preferred option is presented with a timeline and assumes that the reader will also agree that it's the best and right option.

I note that one of the 'cons' of the preferred option is - will likely require complex servicing agreements with the Sub-Regional Hamilton City and Waikato District CCO to ensure that both CCOs would plan for and invest in key infrastructure across key growth areas.

The status quo

This option is listed second in the document and 4.5 pages are dedicated to this option which outlines the current reality.

A sub-regional model with Hamilton City and Waikato District Council

Lastly, one page is dedicated to this option. I understand different consultants (not Martin Jenkins) provided a report on the options for Hamilton City and Waikato District Councils and that this report had an additional section included which incorporated WDC. Analysis by two different consulting agencies then made any viable comparison of the options for WDC difficult to undertake – like comparing apples with pears.

I also note the comment - the long-term preference is for one water services CCO to serve the whole of the Waikato. Where is the analysis for this?

Conclusion

Despite the reports and materials produced for this consultation exercise I remain unable to make an informed decision.

My questions are:

1. Was there any attempt to undertake a full Waikato regional CCO? I understand that region-wide planning may well become a statutory requirement in the revised resource management legislation in the future.
2. Why wasn't more information provided on the material identified in the report that included WDC, Hamilton City and Waikato districts? This may well have been the best option given our connectedness and proximity to Hamilton city and north.
3. Factors like economies of scale, financial sustainability and having a leading workforce come from larger organisations. How does joining WDC with a number of much smaller districts really achieve this?
4. Why have you continued to feed into the manufactured concerns regarding ownership and control over decision-making? What the public want is a good system, regardless of who owns it and who controls decision making.

I don't feel I have any control over decision-making. But I do want to trust that those that are elected and employed to make good decisions do so using good data and analysis. I haven't seen this in the consultation document and I am still unclear about the best way forward as this document has been skewed so much towards the preferred option.

Finally, once again I found the consultation document full of bold exhortations and upbeat language designed to persuade the reader to support the preferred option. This was not a balanced and factual document.

Local Water Done Well

Name:	Mandy Robinson
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1386

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I do not agree that a separate entity Waikato Waters Ltd would have the best interests of locals at heart. As a Limited Company their loyalty will be to the shareholders, profits before people as with all these entities. We would have no protection and very little recourse. Council may not be perfect but at least with them we have some protection and recourse.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Margaret Fisher
Organisation:	J & M Fisher Trust
Presenting at the Hearings?	No
Submission ID:	1387

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
With waters removed from council, the challenge will be to down size council to fit remaining operation , not grow council, which the removal of water debt restriction could allow. Amalgamation with other councils should be persued.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Brenda Farrell
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1393

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Water is a human right.

It is hard to trust that Waipa council will take care of the water in our district for the people of the district. The accountability and responsibility for the human right of Waipa people to have good water should not be taken away from Waipa, nor shared with other districts. A local council should be locally responsible.

Water meters in Cambridge are an example of how costs escalate. Exactly what was predicted is what is happening - the cost of the water continues to go up - even though water meters were promoted as a way to make individuals responsible for their own usage, the increasing cost of water affects everybody.

Spreadsheets and cost predictions are empty promises to ratepayers and residents who will be required to foot an increasing water bill.

No I don't have a constructive alternative solution, but I do believe that control of our water should not be taken out of immediate local control.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Libby Cochrane
Organisation:	Aotearoa Park Developments Limited (APDL)
Presenting at the Hearings?	Yes
Submission ID:	1399

Do you agree with our preferred option?

Neither agree or disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Aotearoa Park is a 16ha industrial area in Cambridge. Aotearoa Park Developments Limited ('APDL'), along with our industrial tenants, represent one of the biggest water users within the Waipā District.

APDL supports the Council's preferred option in principle, however there is a lack of detail as to how this option will achieve what it says it will in terms of cost savings and efficiencies in the management of water services and how ongoing development and management will be governed. Although the Council's preferred option could achieve this in theory, APDL is unconvinced that these benefits will actually be realised and be 'significant over time'. It is unclear from the consultation material how the costs/affordability of the preferred option were calculated, and there is no surety on how these costs will be prevented from escalating, once the proposed CCO is formed (for example, prolific use of consultants).

Waipā District is a high growth and high population district compared to many of the other rural councils that would be part of the proposed CCO. APDL is concerned that having multiple rural councils within the CCO may result in a disproportionate geographic spread of infrastructure upgrade benefits compared to the geographic localities that will be paying for the upgrades.

APDL supports a better level of water and wastewater services being provided, but it is not clear that the proposed CCO model will achieve this. The expectations that skilled workforce retention and attraction will improve with a larger CCO may not be applicable to the Waipā context.

APDL understands that the proposed CCO Board will be appointed by shareholder representatives appointed by all the councils, and their decisions will be informed by a shareholder 'statement of expectations'. However, there may not be a Board member representing Waipā's interests. APDL is concerned at a potential loss of the control that can be achieved through local level decision making that is accountable to the Waipā constituents.

In conclusion, while we would support achieving cost savings and greater efficiencies, we remain unconvinced that the Council's preferred option is the most beneficial and equitable for our interests as there is a distinct lack of detail around how the CCO will be set up, controlled, managed and funded.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Craig Smart
Organisation:	N/A
Presenting at the Hearings?	Yes
Submission ID:	1400

Do you agree with our preferred option?

Strongly agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Overall strongly agree that Waikato Waters Done Well (WWDW) is best option at this time. Good fit for running the potable water and sewerage treatment assets concerned and providing reasonable level of local control and management. WWDW will have reasonable leverage when it comes time to have one water entity in the Greater Waikato Region, and not be subsumed piecemeal by the "large" (population wise) WDC/HCC entity.

However consider that stormwater is fundamentally different to the other two waters and that contracting stormwater as an additional add on to the new entity after it is formed is not a good idea - for spatial, financial transparency and workforce skill reasons. Stormwater should be an element of streets/roads maintenance.

Finally Waipa's policy on water could be expanded to include - 1) WWDW will be its own organization based on existing local personnel and not be a subterfuge to contract water services to Watercare (which currently has a contract with Waikato DC)

2) There needs to be better clarity between Council appointing people to the Shareholders Forum and who actually gets to sit on the actual Board. Candidates for both should also include appropriate professional staff employed by Council (or a suitably experienced person retained by Council) as well as elected members. The Shareholders Forum idea has shades of a Fonterra entity which does not always work well.

There was no need to have a separate consultation response for the waters issue, it could easily have been part of the LTP consultation.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Nick Cantlon
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1402

Do you agree with our preferred option?

Disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I find it very difficult to respond to this question. While I understand the arguments for WWDW , I have almost no information on the other options so cannot compare one with the other. I think the consultation document is severely lacking and does not offer residents enough information to make a fully informed response. I have some preference for retaining the services in house but do not have information that enables me to give a considered view on this. i think the consultation document is really an information document but only for the option Council has already decided on. Forecast finances are based on modelling. Modelling requires a number of assumptions to be made. Whilst those assumptions are based on the best available information, they will inevitably be wrong. Have these models been tested for a range os scenarios. A change in circumstance may alter the conclusions reached. Unfortunately timedoes not allow me to digest the MartinJenkins report.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Jenny Rogerson
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1405

Do you agree with our preferred option?

Agree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Although the Council's preferred option for a CCO with other regional/provincial councils may be the preferred option, it still seems like the best of a bad deal to me.

I am concerned about the amount of borrowing the CCO will need, to achieve the aims of infrastructure replacement & improvement.

I am VERY concerned that 'higher debt capacity' and 'increased borrowing capacity' are considered a 'potential plus' with the new CCO. All of the contributing Councils have tired infrastructure that they are struggling to fund at present. Each will have their hand up for priority in funding their projects. I understand that borrowing is required but we really need to have better long term planning to avoid a repetition of us all being in this position. No prudent householder would let their property deteriorate to a significant degree and then just borrow and borrow, oh, and borrow some more, to fix it. Instead we plan ahead and put money aside for big projects -like replacing our spouting or renewing our driveways. It just seems like Council never takes this longterm view.

I am concerned that it is projected to take eight years before the new entities efficiency will offset the establishment costs. Why would it cost such an enormous amount of money to get established?

Each of the contributing Councils has experienced staff who should be capable to frame up a working agreement and protocols.

think Council would be naive if they believe they will be able to

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Sharon Stirling
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1411

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I have very serious doubts that any of your predicted figures will be accurate. I am also unimpressed with the idea that a staff shortage is an adequate excuse to offer control of our water supply to any other party, whether they be partly controlled by one or two representatives of our Council or not. We will not be served well by becoming a small part of a larger organisation, especially if it is proposing to borrow 5.5 times its income! Eventually we will be held to ransom.

I prefer we continue to control our own water supply ourselves, as a number of other Councils around NZ are proposing to do.

Thank you

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Shane Walsh
Organisation:	Te Awamutu Business Chamber
Presenting at the Hearings?	No
Submission ID:	1412

Do you agree with our preferred option?
Strongly agree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
The most critical decision is the selection of the board and the CEO of the CCO.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Brian Izzard
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1416

Do you agree with our preferred option?

Neither agree or disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

I don't see that Waipa has any other option but to join with other councils to provide water services. However, I do have concerns about the proposed options.

1. There is a lot of emphasis and importance on the Statement of Expectations in the proposed approach. As I read the document this is really the only thing that the performance of the CCO can be measured against. If this is the case then it raises a number of questions such as:

- who provides the input to this document??

- how often is it reviewed and updated??

- what happens if the CCO doesn't meet the requirements laid out in the Statement of Expectations?? (I suspect nothing - just more pain for those paying their water bills).

2. It is not clear to me how having Councils appoint people to the Shareholder Representative Forum will work. Will these be Councilors?? Will they be outside experts with experience in Infrastructure?? Just what skills will these appointees be expected to have??

3. One can but hope that the CCO will operate much more successfully than the likes of Auckland Transport. The danger in having an arm's length entity running a massive operation like the proposed Water Services CCO is that they become a "law unto themselves" with no accountability to the customers they serve. It's not as if the customers have any choice about where they get their water services from... it's a "take it or nothing" situation.

4. Despite comments about there being no requirement for the to be the same prices across communities, what is there to stop that happening?? Some areas are way better off in terms of existing infrastructure than others; some areas have water meters while other don't and so on. It is not as if everyone is starting out from the same point so I see it as almost an inevitability that cross subsidisation will occur.

5. The current proposal has 7 councils being involved (although I understand that may actually be 6 as the Taupo District Council appear to be wavering in their buy in to the proposed CCO). That begs the question of how viable this approach will be if another 1, 2 or 3 councils bail out?? The underpinning philosophy seems to be that size will deliver efficiency which may be true - then again it may not be true.

I guess time will tell.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Murray Osmond
Organisation:	Consultus
Presenting at the Hearings?	Yes
Submission ID:	1418

Do you agree with our preferred option?
Neither agree or disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
see attached submission
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/920

Subject: Submission on *Local Water Done Well* – Recommendation to Explore Joint Venture Delivery Model

To: Waipā District Council

From: [Your Full Name / Organisation Name]

Address: [Your Address]

Email: [Your Email Address]

Phone: [Optional]

Date: [Insert Date]

Submission Summary:

In principle I support the Council's goal of securing a sustainable, compliant, and locally governed water services model. I have reviewed each option put forward to Council at workshops and council meetings. It appears to me that Council has not really understood the Government's position particularly with respect to regional support. I also have not had the time or energy to undertake a line-by-line analysis of the different CCO's proposed but I understand the possible consequences of being a small player in a big pool. In the end it comes down to governance but also collaboration.

I also consider that there should be wider considerations and forward-looking strategies covering shared services, possible amalgamations etc – particularly noting the intended changes to planning laws and the role of Regional Councils in strategic initiatives through structural and spatial plans. A delay of 5 years before initiating such is opposed

I submit that the Council should **formally evaluate and include as an option a joint venture (JV) model** between the proposed **Waikato Water Done Well (WWDW) CCO** and a potential **Hamilton–Waikato sub-regional CCO**, as a strategic refinement to the currently preferred Option 1.

Key Points of Submission:

1. Impact of Non-Participation by Key Councils

It is now public that **Taupō District Council will not join** the WWDW model, and others may also not join. This materially alters some of the assumptions behind the preferred model and **risks undermining the economies of scale and financial viability** upon which it is based. Clearly this is one of the risks alluded to by the Audit Office and not actually spelt out or consulted on.

2. Model Comparisons Used Unequal Assumptions

Reports evaluating the options for water delivery appear to have used **different input assumptions**, particularly around participation and cost allocation (the reports were

undertaken by different consultants). This makes the preferred model **less robust** than it might appear and suggests a need to consider **hybrid models** such as a JV.

3. A JV Could Deliver Shared Services Without Sacrificing the base Autonomy

A contractual JV between WWDW and a Hamilton–Waikato CCO could:

- Enable **shared administration, procurement, and technical services**,
- Preserve the **distinct governance** and local ownership structures of each CCO.
- Mitigate financial and operational risks associated with smaller membership.
- Improve **compliance, resilience, and regional coordination** under the new water regulations.
- Enhance the possibility of funding under the regional deals scenario

4. Legally Viable and Aligned with Local Government Act

There is clear legal scope under the **Local Government Act 2002** for CCOs to engage in joint ventures or shared service arrangements, provided governance remains transparent and within statutory obligations.

Recommendations:

I respectfully recommend that the Council:

1. **Publicly commit** to investigating a JV model as either:
 - A **fourth option**, or;
 - A refinement of Option 1 (Waikato Water Done Well CCO).
2. **Engage with Hamilton City and Waikato District Councils** to scope the feasibility of a joint service platform for water administration, billing, regulatory compliance, and procurement.
3. **Update the public consultation and Water Services Delivery Plan** to reflect this scenario, ensuring residents and stakeholders can provide informed feedback on a full range of options.

Closing:

The success of water reform will depend not only on structural change, but on **strategic partnerships** that balance **scale, efficiency, and community trust**. A JV model offers a pragmatic, future-ready pathway that may deliver the best of both regional collaboration and local accountability.

Thank you for the opportunity to submit on this important issue.

I am available to discuss or clarify any aspect of this submission and wish to be heard in support of it..

Sincerely,

Local Water Done Well

Name:	Ursula Edgington
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1441

Do you agree with our preferred option?

Strongly disagree

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Private Public Philanthropic Partnerships are a type of Stakeholder Capitalism and a stepping stone closer to a dangerous totalitarian regime. Think I'm joking? Has Waipa District Council read the recent UK judgment that fined (bankrupt) Thames Water ~NZ\$200Million fine over sewage spills? Private ownership of crucial infrastructure like drinking water never ends well - just look at history to learn more from thousands of international incidents of poisoning and contamination. Waipa District Council needs to control debt by reducing its waste, corruption and vanity projects. Accountability is way overdue.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Kathryn Drew
Organisation:	Waikato Regional Airport Ltd and Titanium Park Ltd
Presenting at the Hearings?	Yes
Submission ID:	1454

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/952



Submission on the Waipā District Council Draft Long Term Plan 2025-2034

1. Submitter Details

This is a submission on the Draft Long Term Plan 2025-2034 (and supporting documents) by Waikato Regional Airport Ltd (WRAL) and Titanium Park Ltd (TPL).

The submitter's details are as follows:

Submitter: Waikato Regional Airport Ltd & Titanium Park Ltd

Address for Service: C/-Bloxam Burnett & Olliver
Attn: Kathryn Drew
PO Box 9041

Hamilton

Phone: 0272510009

E-mail: kdrew@bbo.co.nz

2. Introduction

This submission is on the proposal for the Waipā District Council (WDC) to form an asset-owning Council Controlled Organisation (CCO) with other rural/provincial councils in the Waikato Region – Waikato Water Done Well. WDC is seeking feedback on this proposal as part of the Long Term Plan (LTP) process. This submission provides feedback on that matter and also addresses key concerns and opportunities for growth and resilience in the region, linking directly to the Draft Long Term Plan (LTP) 2025-2034 and the Draft Infrastructure Strategy 2025-2034.

3. Significance of Hamilton Airport and Titanium Park

Waikato Regional Airport Ltd (WRAL or Hamilton Airport) and Titanium Park Limited (TPL) are significant stakeholders in the Waikato region, contributing substantially to its economic and social framework. Hamilton Airport functions as a crucial gateway to the central North Island, featuring the fourth-longest commercial runway in New Zealand and supporting an active aviation community. The airport's recent resumption of international operations emphasises its role in connecting the region to global markets and fostering economic growth.

WRAL is wholly owned by five territorial authorities: Hamilton City Council, Waikato District Council, Matamata-Piako District Council, Waipā District Council, and Otorohanga District Council. Its 204 hectare landholding stretches from SH21 at the southern extent of the main runway to Raynes Road at the northern end and includes. This strategic location places the airport at the southern corner of the Golden Triangle—New Zealand's premier growth corridor connecting Auckland, Hamilton, and Tauranga.

Recognised as Regional Significant Infrastructure under the Regional Policy Statement (RPS) and the Regional Land Transport Plan (RLTP), the airport and its surrounding business land form a key regional transport hub and economic growth driver. Surrounding land uses reflect the airport's status as a magnet for freight,



logistics, and industrial activity, consistent with the modern view of airports as dynamic regional resources and gateways.

TPL, a subsidiary of WRAL, manages and develops the Airport Business Zone—Titanium Park. This zone encircles the airport and is separated into several precincts, with only the Northern Precinct (recently renamed Precinct North) remaining to be fully developed. All the commercial area including Precinct North represents 270 hectares. Precinct North is strategically located at the northern edge of the Waipā District, adjacent to the boundary with Hamilton City, cementing its role as a key urban growth node. When fully developed, the precincts of Titanium Park are projected to support over 5,500 jobs and contribute significantly to the region's GDP. The collaboration between WRAL and TPL ensures that this area will continue to thrive, attract businesses, and support economic development across the region.

4. Council's Preferred Three Waters Delivery Model

The Draft Infrastructure Strategy¹ identifies the need for a “different delivery model that complies with new legislation and ensures water service delivery is resilient, efficient, affordable and sustainable.” However, WRAL and TPL have concerns with the Council's current preferred approach to join a collaborative water services model with other rural/provincial councils in the Waikato Region – Waikato Water Done Well.

WRAL and TPL are of the opinion that this approach may not fully address the complex cross-boundary infrastructure challenges to deliver key infrastructure assets to support the growth of the Airport and Titanium Park. A larger, combined delivery organisation, such as a sub-regional CCO that includes Hamilton City Council (HCC) would provide better alignment with the actual regional infrastructure and service delivery needs of the Airport and Titanium Park for the following reasons:

1. It is clear that the growth of the Airport environs will need to rely on cross-boundary services (i.e. the Southern Wastewater Treatment Plant). Being in a sub-regional CCO with HCC from the commencement of CCOs will ensure that the delivery of such infrastructure aligns with these real cross-boundary growth patterns.
2. Hamilton City is a major urban centre with the technical and financial resources needed to deliver reliable, compliant three waters services. The Airport and Precinct North require complex, high-capacity infrastructure (like the Southern Wastewater Treatment Plant) to support their growth. Smaller, local-only CCO models may not have the capacity to plan for or fund these larger, integrated projects, particularly where they are seen to benefit Hamilton City.
3. Larger CCOs that include Hamilton City can borrow and invest at scale, leveraging economies of scale to spread costs and reduce financial risk. For the Airport and Precinct North, this stability is crucial, particularly when infrastructure is costly and has intergenerational benefits.
4. Hamilton City is a key partner in broader regional growth strategies and the Waikato Metro Spatial Plan. Aligning with them means that future infrastructure investments in water and wastewater will be better coordinated with actual growth patterns and economic drivers in the region.

The Airport and Titanium Park have infrastructure needs that cross council boundaries and require significant financial investment and coordinated growth planning. Entering into a sub-regional CCO that includes HCC provides the scale, expertise, and stability needed to deliver those services. For these reasons, WRAL and TPL request that the Council reconsider its approach and engage in genuine dialogue about joining with Hamilton City and Waikato District Councils in a broader sub-regional CCO.

¹ Section 6.1



Alternatively, WRAL and TPL request that the Councils explore a split model for water service delivery in the Airport environment, recognising its distinct needs and regional role, and ensuring these services are not disadvantaged by a small-scale local delivery model.

5. Southern Wastewater Treatment Plant Funding

The Draft LTP identifies the Airport and Precinct North as important growth areas that require ongoing investment and support². However, the Draft Infrastructure Strategy (2025-34) identifies³ a number of growth related projects that have not been funded in the 2025-2034 LTP, including the Southern Wastewater Treatment Plant.

The planned Southern Wastewater Treatment Plant (WWTP) is crucial for managing wastewater flows from Precinct North and the Airport, including other industrial precincts. This infrastructure is essential for supporting the continued growth and development of these areas, ensuring environmental compliance and operational efficiency. It is therefore of critical importance to WRAL & TPL and it is important that WDC and HCC work collaboratively to ensure the project proceeds as planned.

It is noted that HCC has included funding in its 2024–2034 Long Term Plan for the development of the Southern Wastewater Treatment Plant, with a staged investment of over \$500 million over the next 30 years. This funding commitment demonstrates HCC's recognition of the plant's significance as part of a collaborative, regionally integrated wastewater solution for the Waikato-Hamilton-Waipā Metro Area. While some of that funding has been deferred in the short term the project remains a critical infrastructure priority - particularly for high-growth, cross-boundary nodes like the Airport and Titanium Park.

Given this, WRAL and TPL strongly encourage WDC to also include dedicated funding for the Southern Wastewater Treatment Plant in its own LTP. Such funding would:

- Align with Council's stated growth and economic development objectives by directly supporting regionally significant employment and industrial activity;
- Demonstrate a coordinated, collaborative approach to shared regional infrastructure, as envisioned in the Future Proof Partnership and the Regional Policy Statement; and
- Ensure that the financial burden of this vital infrastructure is shared equitably among the councils and communities that directly benefit from it.

Long-term trucking of wastewater to Cambridge or building a reticulation network back to Cambridge is neither financially nor environmentally sustainable. Direct investment in the Southern Wastewater Treatment Plant by WDC would ensure that wastewater servicing aligns with actual growth patterns and the region's economic priorities.

6. Disconnect Between Spatial Planning and Infrastructure Delivery

The Draft LTP and Ahu Ake Community Spatial Plan set out a clear vision for managing growth and creating connected communities⁴. However, there remains a disconnect between this spatial vision and actual infrastructure delivery.

The Airport and Precinct North are already identified in regional and local growth strategies, yet wastewater infrastructure has not kept pace with these spatial plans. The Draft Infrastructure⁵ explicitly notes the challenges of "delivering a large capital works programme" and the need to balance growth with

² LTP, pg 10 and 11

³ Section 7.6 of the Draft Infrastructure Strategy

⁴ LTP, pg 8 and 9

⁵ Section 6.2



affordability. However, the risk of under-delivering critical infrastructure is real and immediate for areas like Precinct North, where growth has already been identified and zoned.

In line with the comments in Section 6, WRAL and TPL request that the Council align infrastructure funding and delivery directly with spatial plans, ensuring that growth areas like the Airport and Precinct North are properly serviced in a timely manner. This will support investor confidence, enable jobs, and reduce the risk of fragmented growth.

7. Conclusion

WRAL and TPL appreciate the opportunity to provide feedback on the Waipā District Council's Draft Long Term Plan 2025-2034 and Draft Infrastructure Strategy 2025-2034. WRAL & TPL also acknowledge the complex challenges that WDC faces in balancing affordability, regulatory change and growth in the region. However, the Airport and Precinct North represent critical infrastructure and regionally significant economic drivers, as recognised in both the LTP and the Infrastructure Strategy.

WRAL & TPL are of the opinion that the current approach proposed by Council (joining a smaller collaborative CCO with other rural/provincial councils) does not provide the scale or alignment required to deliver reliable, high-quality three waters infrastructure to the Airport and Titanium Park. It is requested that the Council reconsider this approach and engage in meaningful dialogue with Hamilton City Council and Waikato District Council to explore a broader sub-regional CCO model that better addresses cross-boundary infrastructure needs.

In addition, it is strongly recommended that the Council allocate dedicated funding in its LTP to the Southern Wastewater Treatment Plant. This project, already recognised and partially funded by HCC, is critical to unlocking the growth potential of the Airport and Precinct North, reducing reliance on unsustainable interim measures, and ensuring equitable sharing of infrastructure costs.

Finally, Council is encouraged to ensure that infrastructure delivery is more closely aligned with the spatial growth areas identified in the Ahu Ake Community Spatial Plan. Proper servicing of identified growth nodes will support economic development, protect regional competitiveness, and deliver certainty for businesses and communities.

WRAL and TPL look forward to collaboratively working with WDC and other regional partners to support the sustainable, integrated growth of the Airport and Titanium Park.



Local Water Done Well

Name:	Paula Southgate & Jacqui Church
Organisation:	Hamilton City Council / Waikato District Council
Presenting at the Hearings?	Yes
Submission ID:	1455

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.
https://haveyoursay.waipadc.govt.nz/download_file/951



Waipā District Council
Private Bag 2402
Te Awamutu 3840

9 June 2025

Dear Mayor Susan and Waipā District Councillors

Hamilton City Council / Waikato District Council Joint Submission to Waipā District Council's Consultation on Local Water Done Well

We are pleased to write on behalf of Hamilton City Council and Waikato District Council, in support of your proposal to join Waikato Water Done Well. We note the serious consideration given to joining with Hamilton City Council and Waikato District Council in a sub-regional option and emphasise our continued desire to over time, work towards a larger regional entity. It's good for the region at this stage to have two strong CCOs.

Councils need to deliver water differently

As you know, our country and region needs huge investment in waters infrastructure. Successive governments have recognised this. The Government's Going for Housing Growth Policy, along with Fast-track, requires us to be more enabling and responsive to growth, particularly greenfield growth. All councils have been directed by the government to consider how they can more cost-effectively, provide waters services in the future.

The Government has encouraged councils to work together to deliver at scale. We welcome Waipā's proposal to work with other rural councils across the region to do this.

The Future Proof growth strategy sets out the infrastructure requirements across our subregion

The Future Proof growth strategy details the significant infrastructure requirements to respond to high growth and support the productivity of the region. Of course, much of the greenfield areas around Hamilton are either in Waipā or Waikato – meaning working together and in line with what has been agreed, no matter who delivers water services, is a must.

As we have agreed, one of the most significant projects for our region is the Southern Wastewater Treatment Plant (SWWTP) which was identified through the Waikato-Hamilton-Waipā Southern Metropolitan Wastewater Detailed Business Case. As you will recall, this business case was jointly delivered through strong collaboration between iwi, mana whenua and our three Councils and is supported by an associated Memorandum of Understanding.

The opportunity this wastewater treatment plant will unlock for this part of the Future Proof sub-region is immense, due to the expected growth that is taking place and planned for this area, along with opportunities around the Airport precinct to enable the build of the northern precinct.

Proposed Fast-track developments (such as SL 1) in the Southern Links area will also benefit greatly from contributing and connecting to the wastewater treatment plant.

We note that in Hamilton City Council and Waikato District Council's capital plans, we have included provision to advance the construction of the Southern Wastewater Treatment Plant (stage 2) and the diversion of wastewater from Ngaaruawaahia, Taupiri, Te Kowhai and Horotiu to the Pukete Wastewater Treatment Plan in the future.

As you will be aware, conversations regarding initiating the boundary transfer for this area are well advanced with Waipā. However, the area of land subject to the transfer discussions is smaller than the area that would be served by SWWTP.

Irrespective of the outcome of the boundary change, we strongly encourage Waipā to allow for the SWWTP, and any adjacent areas identified as part of Fast Track decision, in your Long-Term Plan, or alternatively, that Waipā requests their proposed new CCO to include the SWWTP funding in its Water Services Delivery Plan and Water Services Strategy.

If the land area is not transferred, additional allowances need to be made to ensure sufficient investment is made to deliver on the Government's requirements and the region's needs.

We welcome a strong working relationship between our water's entities

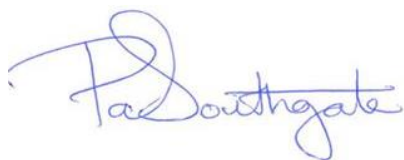
Hamilton City Council and Waikato District Council are optimistic about what we can achieve through a collaborative relationship between the proposed joint Hamilton City Council and Waikato District Council Water CCO and the proposed Waikato Water Done Well CCO.

To do this, we must continue to work together as councils in planning, funding, and delivery of the levels of infrastructure investment needed to support the growth and development in our region in a boundaryless manner.

We welcome a strong and productive relationship between our two waters entities to achieve this.

We wish you all the best for your deliberations.

Ngaa mihi nui

A handwritten signature in blue ink that reads "Paula Southgate". The signature is written in a cursive, flowing style.

Paula Southgate
Mayor of Hamilton

A handwritten signature in blue ink. It is a stylized, abstract signature that appears to start with a large loop and ends with a few sharp strokes.

Jacqui Church
Mayor of Waikato District

Local Water Done Well

Name:	Patricia Murdoch
Organisation:	N/A
Presenting at the Hearings?	
Submission ID:	1462

Do you agree with our preferred option?
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
Water should remain Waipa only - not joined with other entities. It is likely to be more costly if Waipa joined with other councils. We need control of our own water, not being beholden to other councils. DO NOT GIVE AWAY OUR CONTROL OF OUR WATER.
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Orrin Kapua
Organisation:	Apakura Ruunanga Trust
Presenting at the Hearings?	
Submission ID:	1463

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

Apakura Ruunanga Trust supports, in principle, the proposal to establish a jointly owned water services organisation alongside other Waikato district councils, Waikato Water Done Well. We recognise the significant and growing pressures facing the sector—ageing infrastructure, population growth, stricter regulatory environments, rising costs, and constrained funding pathways. These are complex, system-wide challenges that require collaborative, regionally coordinated solutions.

The Waikato Water Done Well initiative offers a promising model for delivering highquality, sustainable water and wastewater services, while retaining local voice and

governance input. We acknowledge the willingness of councils—including Waipaa—to work together through a co-designed, non-binding Heads of Agreement alongside Matamata-Piako, Hauraki, Otorohanga, Waitomo, South Waikato, and Taupoo. This signals a pragmatic and future-focused approach to addressing shared challenges.

As mana whenua, we emphasise that any future water governance structure must be underpinned by meaningful engagement with iwi and hapuu, including clear recognition of Te Mana o te Wai and the role of kaitiaki in the stewardship of freshwater resources. The health and wellbeing of waterways cannot be separated from the wellbeing of people, and we urge that indigenous values, maatauranga Maaori, and Treaty principles are embedded from the outset.

We look forward to further koorero and co-design opportunities as the proposal progresses. Apakura Ruunanga Trust remains committed to ensuring that water governance in Waipaa continues to reflect both local accountability and enduring responsibility to te taiao.

If you need more space, please attach additional pages here.

Local Water Done Well

Name:	John Askew
Organisation:	N/A
Presenting at the Hearings?	No
Submission ID:	1464

Do you agree with our preferred option?
Strongly disagree
Do you have any other feedback you would like to share about the Waikato Water Done Well model?
If you need more space, please attach additional pages here.

Local Water Done Well

Name:	Te Kopa King
Organisation:	Nga Uri o Ngamurikaitaua/Ngati Ngamuri
Presenting at the Hearings?	
Submission ID:	1468

Do you agree with our preferred option?

Do you have any other feedback you would like to share about the Waikato Water Done Well model?

7. Local Waters Done Well

I think we'd like add a recommendation or a provision for the Water services delivery plan.

7a. Local Waters Done Well Provisions for Water Services Delivery Plan.

- Waipaa District Council ensure Mana Whenua are involved in the design for delivering water through any land that is cultural significant and in the respective Mana Whenua territories

- Waipaa District Council have Cultural Monitors on site at all times of developments for delivering and monitoring clean water throughout new or existing developments being constructed for the populations growth.

This is an inclusive kaupapa and therefore these provisions should be just as important also giving effect to and honouring Te Tiriri o Waitangi 1840

12. Wastewater Treatment and Disposal

Strictly! No discharge into fresh clean spring water!

We are having issues with Hamilton City Council about this topic at the moment. Since 1863. They turned our paa sites in the Hamilton District into dump sites and polluted all our streams. Flooded Dinsdale and Frankton where my Koroua and Great Grand Parents were living at the time by draining Nga Wai Roto Lake and even had our Urupa on the waikato river erode.

12a. Wastewater Treatment and Disposal Provisions

- Waipaa District Council Consult with Mana whenua and NITOW before any new plants are built and location sites chosen!

- Waipaa District Council Ensure Wetlands are off limits for discharge!

15. Mana Arotake Aotearoa

A few things are based on assumptions. We would like to see more information about the growth if thats possible and Wastewater and climate risk assessments.

If you need more space, please attach additional pages here.

https://haveyoursay.waipadc.govt.nz/download_file/975

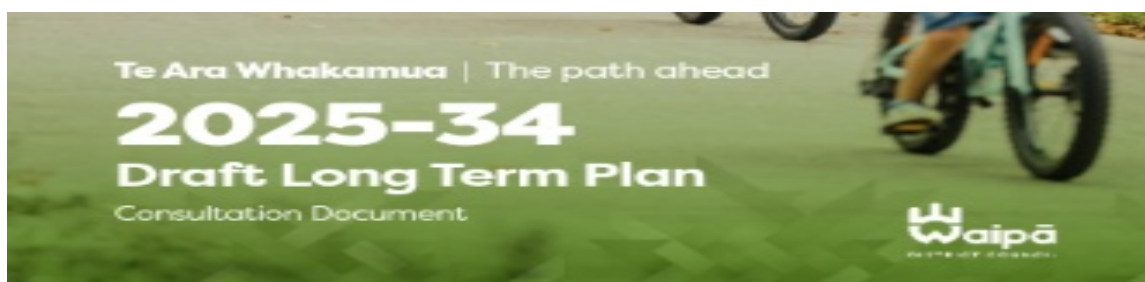
Waipa District Council Draft 2025-34 Long Term Plan Submission

By Nga Uri o Ngamurikaitaua/Ngati Ngamuri Representative & Spokesperson

Ko Te Kopa King

Atua Mate A Hotu, Pipiri, Takurua

9/6/2025



Tapaetanga Rarangi

1. Te Kopa King
2. Ngati Ngamurikaitaua Rohe
3. Nukuhau paa
4. Ahu Ake & Nga Harakeke
5. Response to the Message from the Mayor
6. Enhanced Annual Plan
7. Local Waters Done Well, 7a. Local Waters Done Well Provisions for Water Services Delivery Plan.
8. Anchor Institution Framework
9. Population Growth & Infrastructure
10. Developments Contributions Policy
11. Climate Change
12. Wastewater Treatment and Disposal, 12a. Wastewater Treatment and Disposal Provisions
13. Transportation
14. Rates
15. Mana Arotake Aotearoa
16. Reflections and cultural effects on Nga Uri O Ngamurikaitaua

1. Te kopa King

Ko Tainui te waka

Ko Kawhia te Moana

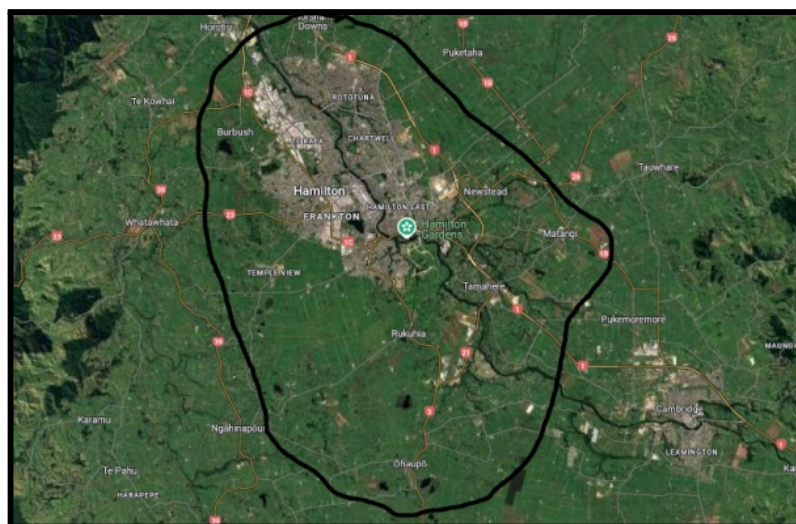
Ko Pirongia, Karioi, Maungatautari, Te Aroha me Taupiri nga Maunga
Ko Nukuhau paa taku Turangawaewae
Ko Ngati Ngamurikaitaua te Hapu

I am a child of God. I believe in te Ariki ko Ihu karaiti raised when i was a lot younger in the Mormon Church. I Come from a whanau of 9 siblings and am 40 in September. I was born and raised in Hamilton City and Ngaruawahia. Currently work fulltime in the industrial area of Te Rapa/Pukete. My whanau come from all over the Waikato and Waipaa including Waitomo. I am not only a King, I am a Rapana, Eketone, Ormsby ki te taha o toku Matua and a Mare, Karepe ki te taha o toku Whaea. I do a lot of research in history and whakapapa, my hobbies include environmental studies, gardening, kaitiakitanga and Maramataka Maori. Our tribe didnt exactly have a pathway paved for us because of the Raupatu though we do not have a settlement agreement, so i set out on a journey to do exactly that, to pave a way, not only for myself, but for others too.

- 2020: Protect Nukuhau Founder, TWOA Tikanga level 4 graduate,
- 2021: Manga Waitawhiriwhiri Kaitiaki Founder, Community Waikato Maori Governance Certificate
- 2022: Uri o Ngamurikaitaua founder & Administration
- 2023: MGD RMA Environmental Hearing Commisioner
- 2024: NITOW member
- 2025: Maori Warden

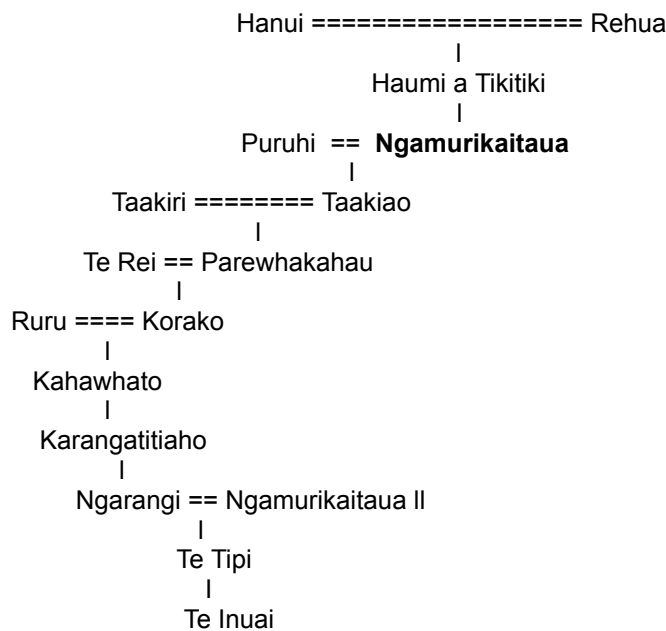
2. Ngati Ngamurikaitaua Rohe

Below is an image indicating Ngati Ngamurikaitaua Rohe. From the Mangaharakeke stream between Horotiu and Pukete, to the Mangaharakeke stream between Matangi and Pukemoremore.



3. Nukuhau Paa.

Nukuhau Paa was built and constructed by Ngati Ngamurikaitaua but who lead the construction of the Paa and many others that include Whatukoruru Paa and Kairokiroki Paa, Ngati Ngamurikaitaua Ariki ko Te tipu, whose gifts and talents were taught to him by his and our tupuna not only of building Paa sites and Wharenui but Maori martial arts and Tohungatanga that helped Govern the Rohe, and who then passed his gifts and talents on to his son ko Te Inuaiti then on to the next generations to come like me. A direct descendant.



Ngāti Ngamuri

Favourite

Early Tainui. See MS-Papers-5220-026, of Nukuhau Pa

There are [1 related items](#) to this topic

[See all related items](#)



Manuscript

[Historic places in Tainui - Waikato](#)

Date: 1967-1970

From: Jones, Pei Te Hurinui, 1898-1976 : Papers

Reference: MS-Papers-5220-026

Description: Includes minutes of the Waikato Regional Committee of the Historic Places Trust, correspondence and information regarding the Tainui anchor, Pa,...

Favourite

<https://paperspast.natlib.govt.nz/newspapers/KORIM18870822.2.8#print>

waenganui o tenei porotaka katoa. Ko te matenga nui tenei o nga iwi katoa o te Hauauru, o te Tonga, o te Marangai. Kotahi rau nga tohunga naana i mahi i atahu. Kaore i taea e a ratou karakia katahi ka tukua ki a te Tipi raua ko tana tamaiti. Ko te Inuaiti te tikanga katahi ka ahu raua i ta raua tuahu ko Hiramai te karakia, katahi ka atahungia aua iwi katoa nei, katahi ka haria mai te rakau nui ki waenga i te marae o te tuahu. Katahi ka whakatakotoria nga rarauhe ko nga tinana katahi ka hirihiria e taua koroheke e te Tipi. Ka mutu ka maranga te karakia a te Tipi. Katahi ka keria aua rakau i raro i taua rakau nui nei puta atu ana ki tua ko te tikanga ki te Pakeha, he nui kite katoa nga tohunga katoa i te nui o ta raua mahi ara te mana te kaha e te Atuatanga o ta raua tuahu i tirohia ki te hounga o a raua rarauhe i whakatakoto ai ki tetahi whaitua o te rakau a puta atu ana ki tetahi whaitua o taua rakau nui nei, ko te pa i hui ai nga tohunga ara nga tokanuku katoa o Waikato katoa ko te Aitu he pa no Te Tipi raua ko tana tamaiti ko Te Inuaiti, ka oti tena katahi ka haere ko Te Inuaiti te tino tohunga ara te rangatira whakahaere o ta ratou mahi, ka haere ki te kawae i ta ratou atahu kia haere mai ki te wahi hei matenga mo nga iwi o te Hau-

4. Ahu Ake & Nga Harakeke

The concept of these two together is very thoughtful and brings in alignment what we all envision and not only want but need to achieve in our lives as a community growing thriving and prospering like how a family should be. The Ahu Ake plan is a really good plan and hopefully through this new 9 year plan can still be achieved through the Developments Contributions Policy somehow if that's possible along the way.

5. Response to the message from the Mayor.

On Behalf of Nga Uri o Ngamurikaitaua i would like to acknowledge your hard work and efforts over the last few years in working diligently in bringing the people together including us. Your mahi is outstanding and really appreciate the transparency while having to manage every department in council through the new legislations rolling in from the new coalition central Government. Consultation is important to us and so is inclusiveness along with honouring Te Tiriti o Waitangi. Seeing you work with, acknowledge and walk alongside Mana Whenua is really beautiful and you are setting a good example for others.

Ngaa mihi rawa atu

6. Enhanced Annual plan

There is going to be a lot for us to adapt to but also on your end especially when it comes to our wetlands and what council is required to do to protect them since the environmental law initiative high court ruling in february 2025. If you weren't aware, our paa sites are swamp Paa's, so there is alot of wetlands surrounding our paa sites and heritage since prior european settlement, They were used for the reproduction of kai, harakeke and of course resources to build sustainable homes and medicine. Its excellent that you will be setting up new standards for how water is treated, delivered and maintained for human health standards and regualtions. I don't see how difficult that might be unless you come across Waahi Tapu and freshwater springs. A lot of us were against the 3 waters campaign.

7. Local Waters Done Well

I think we'd like add a recomendation or a provision for the Water services delivery plan.

7a. Local Waters Done Well Provisions for Water Services Delivery Plan.

- **Waipaa District Council ensure Mana Whenua are involved in the design for delivering water through any land that is cultural significant and in the respective Mana Whenua territories**
- **Waipaa District Council have Cultural Monitors on site at all times of developments for delivering and monitoring clean water throughout new or existing developments being constructed for the populations growth.**

This is an inclusive kaupapa and therefore these provisions should be just as important also giving effect to and honouring Te Tiriri o Waitangi 1840

8. Anchor Institution Framework

This framework is alright. The Ahu Ake Spatial Plan is still on the table and is something worth keeping even if there isnt a lot of funding. There are things that we'd be able to work with and fit in some of the ahu ake plan and along the way the rest if isnt in already before 9 years time. But i think with the growth that is assumed to be coming there should be more funding available.. We'd really like to see the Ahu Ake plan come to life and bring the life and heart back into the rohe and into our spirits, lives and whenua.



9. Population Growth and Infrastructure

This part of the kaupapa may be a little difficult. When you're developing land that wasn't sold to the govt, it was stolen, in the soil a lot of places still have remains of somethings significant to the hapu, the tribes that occupied that land prior. And in most cases when certain things get disturbed, it's like a bad omen. And unless you have someone on site that has a connection to that whenua through whakapapa like a cultural monitor or advisor things could go wrong. But we want the workers to be safe right. So yes, the population is likely to grow with a high demand of housing including industrial infrastructure.. So what do we do before that population gets here. Find the Mana whenua and an Arcaeologist and begin to survey that whenua. This might be costly. But there are requirements and precautions that we all need to take seriously and consider. We understand that you have a timeframe for this to happen, but you also have employee's doing mahi in that field of work to makes things easier and that should also include consulting with **NITOW**.

10. Developments and Contributions Policy

I cant see anything to do with consulting Mana whenua in this policy for Cultural Impact Assessment Reports. I expect that the Resource Management Act 1991 with District and Regional plans be available for this policy including Te Tiriti o Waitangi 1840 to be taken seriously! However the developers should do their part in making sure they have met the requirements for developing at any site.

11. Climate Change

This is a tough one. Central govt shouldnt be throwing huge burdens out there like that

deliberately putting anyone in debt and risking our environment. It could take years to balance our taiao with infrastructure expected so quickly. It takes at least two to three years for Harakeke to mature but to fully mature by the forth.

12. Wastewater Treatment and Disposal

Strictly! No discharge into fresh clean spring water!

We are having issues with Hamilton City Council about this topic at the moment. Since 1863. They turned our paa sites in the Hamilton District into dump sites and polluted all our streams. Flooded Dinsdale and Frankton where my Koroua and Great Grand Parents were living at the time by draining Nga Wai Roto Lake and even had our Urupa on the waikato river erode.

12a. Wastewater Treatment and Disposal Provisions

- **Waipaa District Council Consult with Mana whenua and NITOW before any new plants are built and location sites chosen!**
- **Waipaa District Council Ensure Wetlands are off limits for discharge!**

13. Transportation

Just reflecting on some recent years that we've experienced with Te Waka Kotahi or NZTA. They've been mislead a lot and had we don't know if was deliberate or what really. We did get an apology over the phone and they wanted to make it up to us by employing us to be on the ground but some of their counterparts had other idea's to throw us under the bus and make us look like the bad guys when our liberty's were being stolen over our cultural heritage. We dont want to see that happen again. When we work really hard to get our voice heard and then someone comes along and has a problem with it after raising an issue about inclusiveness. If a road is being proposed to go through our heritage we should be the first consulted and considered of where we believe any road should go. So Waipa district Council, make sure you have your books tidied up and the right team on the ground that includes cultural advisors, liaison officers and monitors.

14. Rates

Just viewing the chart in the Draft panui.. It is a lot like the harakeke. For the developments and infrastructure for the growth it is like the Harakeke. There is like 2 to 3 year period of rates being increased and after 2 or 3 years it decreases or matures. Not sure how the people are going to adapt to that but we are a resilient country and majority of the time others come first while most of us are still struggling just to see the next rich greedy selfish guy move in. Its out of our control though and if we want to get through it all, we have to make sacrifices and begin to reprioritize. Its not as easy as it seems.

15. Mana Arotake Aotearoa

A few things are based on assumptions. We would like to see more information about the growth if thats possible and Wastewater and climate risk assessments.

16. Reflections and cultural effects on Nga Uri O Ngamurikaitaua

For us in general and culturally its about integrity and transparency, Tikanga and kawa. We've been stood on a lot and have been mistreated in some of the most unforgiving ways where we are having to experience things our ancestors went through for example,

Discrimination
Racism
Identity theft
Deformation of character
Slander

If this really is about inclusiveness and consulting with the communities including Mana Whenua, then we should be in the plan too.

There should be no reason why we shouldnt be and someone else from another Iwi or Hapu in our rohe be making plans on our heritage without us.



Ngaa mihi Maioha/Kind regards

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