

WHAT'S  
NEXT  
WAIPĀ?

WAIPĀ, KIA ANGA  
WHAKAMUA TE TITIROI

# LONG TERM PLAN 2021-2031

Consultation Document



# 10 YEARS IN 10 POINTS...

1

Waipā is adjusting to the impacts of the global COVID-19 pandemic, and economic and social recovery will be a huge focus for us long-term.

2

Ensuring Waipā is an affordable place to live, work, play and invest is one of the biggest challenges facing our district in the next 10 years.

3

Waipā continues to grow fast and to cater for growth we must have infrastructure like pipes and roads. But to keep debt levels within limits and rates affordable, we've had to adjust the timing of some growth projects.

4

Like other councils, our district is also facing a raft of big issues like managing climate change, effective delivery of water and wastewater services, and managing ageing infrastructure. These issues impact heavily on our activities and priorities for the next 10 years.

5

Our debt will increase significantly as we build new infrastructure to cater for growth and deliver the projects we've identified in the plan. We're funding this work from debt to ensure the cost is spread fairly between current and future ratepayers.

6

Despite the challenges ahead, we will keep investing in our towns, community projects and facilities so Waipā remains vibrant and a fantastic place for people to live and visit

7

A huge chunk of work will be creating a 'spatial plan' - or 'blueprint' - for Waipā that sets out our plan of action for where and how we should grow and develop over the next 30 years. It will include land use, transportation, three waters infrastructure, community infrastructure, heritage, and the environment.

8

Our work for the next 10 years will help us achieve our vision, *Waipā Home of Champions; Building Connected Communities*, and community outcomes: socially resilient, cultural champions, environmental champions and economically progressive.

9

This document outlines our major projects. You can have your say at the end of this booklet or online at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).

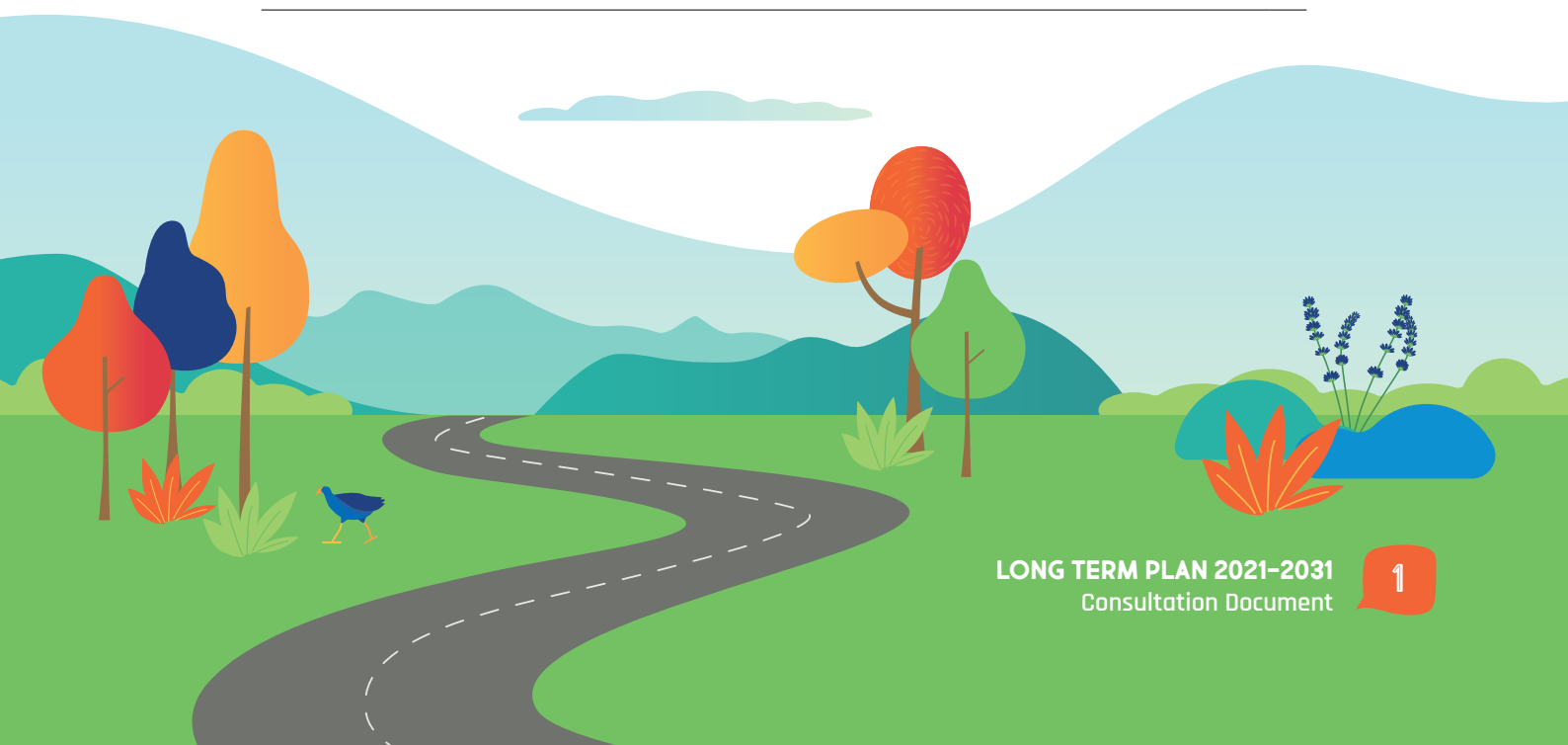
10

We have a lot more detailed information to support this consultation document. Head to [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).



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# WELCOME

## IT'S TIME TO DECIDE WHAT'S NEXT FOR WAIPĀ FOR THE NEXT 10 YEARS.

Our vision *Waipā Home of Champions: Building connected communities* is all about making Waipā a great place to live so you, your whānau, friends, workmates and neighbours can thrive.

This consultation document outlines what we are looking at over the next 10 years to achieve this vision, and we need your feedback!

It doesn't include every project we'll be working on, but gives you an overview of projects or issues that have a significant cost, have high community interest or are different from what we said we would do in our last Long Term Plan. We are currently looking at an average rates increase over 10 years of 1.8 per cent\*.

Your feedback will help the mayor and councillors who represent you and your whānau to make final decisions on behalf of the community.

You can also find all of this information and have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz). While you're there, you can check out exactly how your own property rates might look by using our online rates calculator.

You're also welcome to give us a call on 0800 WAIPADC and we can let you know how your property might be affected.

### What exactly is a Long Term Plan?

Our Long Term Plan is our most important planning tool that sets out what Council plans to do over the next decade - and how it'll be paid for.

It includes detailed information on the activities, services and projects we intend on delivering, when we will deliver them, where and how. It also includes the detail around our funding and financial management. Ultimately, it tells you what your rates may look like for the next 10 years.

By law we must review our Long Term Plan every three years.

\*Excluding growth on rates revenue



## SO, HOW DOES IT ALL WORK?



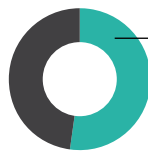
# OVER THE NEXT 10 YEARS...

We are budgeting on spending

**\$2.0 BILLION**

**ON OUR DISTRICT**

including capital and operating costs



**\$0.91 BILLION**

(just under half of our overall budget)

**WILL BE FUNDED BY RATES**

We are looking at an average rates increase for all rate types after growth, of

**1.8% OVER 10 YEARS\***

WITH A MAXIMUM AVERAGE INCREASE OF

**4.2% IN THE FIRST 2 YEARS.**



By 2027/28  
**OUR DEBT**  
is set to peak at

**\$304  
MILLION**

**EVEN AT  
THIS PEAK,**  
we have room to  
borrow another

**\$108  
MILLION**

if we have to.

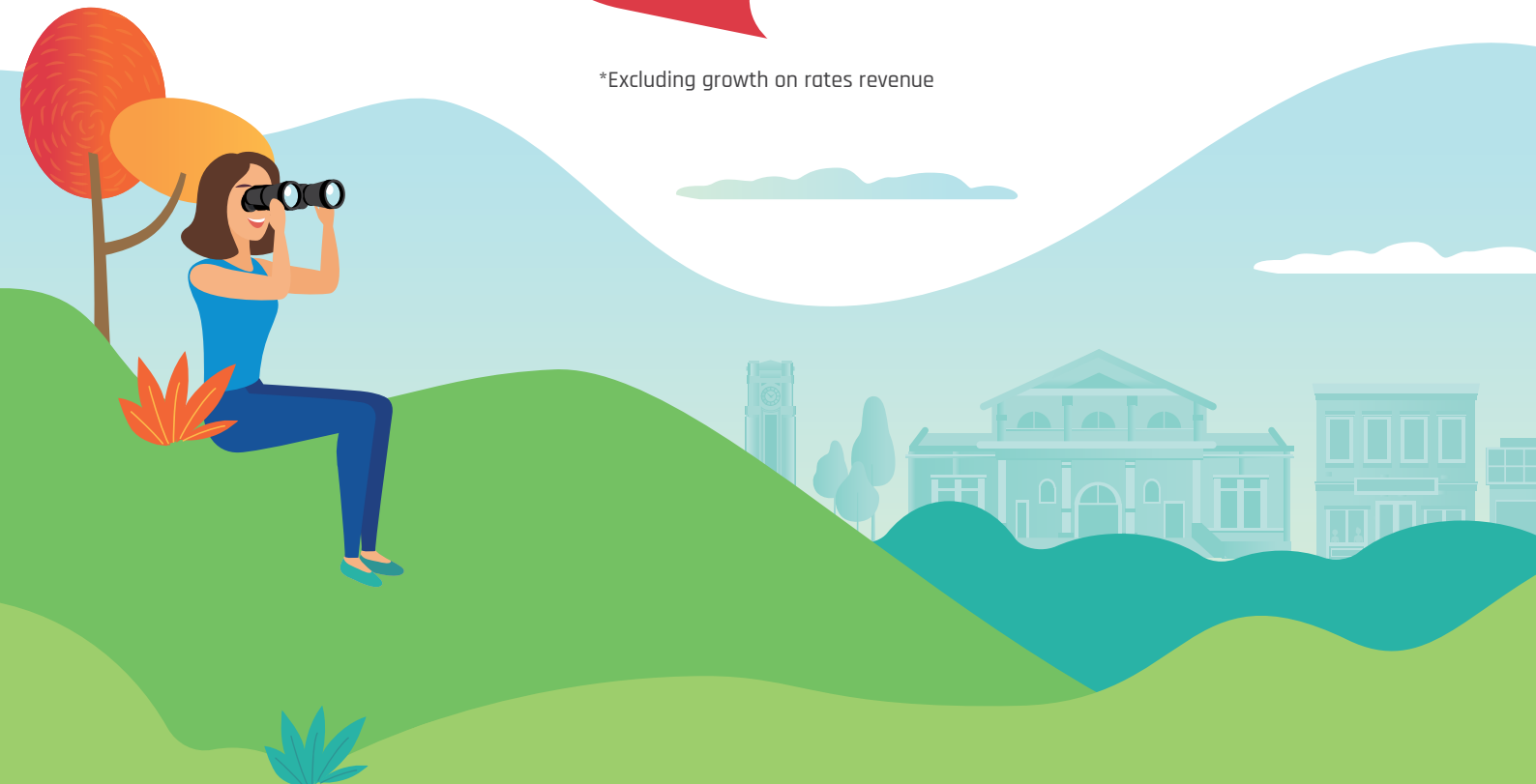


The amount we  
collect in rates is

**BELOW  
49%**

**OF OUR TOTAL REVENUE  
FOR 2021/22 (YEAR 1)**

\*Excluding growth on rates revenue



# BUILDING CONNECTED COMMUNITIES

## FOR THE NEXT 10 YEARS

Kia ora koutou, I'm proud to present our draft Long Term Plan which sets our direction for Waipā for the next 10 years.

Our previous Long Term Plan was transformational and ambitious. We've completed a massive capital works programme worth \$335.6 million, opened new community facilities, rolled out new services, and upped our game to build better working relationships with you and our communities.

In our last Long Term Plan we wanted to recognise where we have come from – our unique culture and history – and at the same time plan effectively for a rapidly growing district. Many would argue Waipā has become one of the most desirable places to live in New Zealand, and this is something we can all be extremely proud of!

Now we move into a more uncertain time where we are still trying to understand the full impacts of the global COVID-19 pandemic. Coupled with that, housing affordability has become a huge issue for New Zealand and the Waipā district.

New Zealand has also declared a climate change emergency, which impacts many parts of our business including stormwater management, management of water supply, roading, property, emergency management, and the issue of planning and building consents.

However, there are many things we can do together to help reduce emissions, for example, recycling, waste minimisation, riparian and forestry planting, managing our fleet, promoting the use of cycleways and walkways, the management of our facilities and wastewater treatment.

We've made sure all of the areas above have been considered in our draft plan, and prioritised areas of work that respond to COVID-19 recovery, affordability and climate change.

While we do have some challenges ahead, it's vital we continue working towards our goal of building vibrant, connected and liveable communities. Public places like parks, playgrounds, cycleways and walkways, as well

as infrastructure like roads, water, wastewater and stormwater, must be well-planned and provide for community wellbeing. We are looking at an average rates increase of 1.8 per cent\* for the next 10 years, starting with 4.1 per cent in 2021/2022.

To make sure we can pay for the important things our communities need to have a high quality of life, we're borrowing more money and increasing our debt levels to try to reduce the immediate burden on ratepayers. Our debt levels will peak in 2027/28 at \$304 million but reduce to \$252.5 million by year 10 of the draft Long Term Plan.

Our vision for Te Ara Wai is still very much alive. COVID-19 has completely reshaped New Zealand's philanthropic funding environment so we're recommending we put this project on hold for a few years while we secure external funding. In the meantime we'll continue to share the unique stories of iwi and others through Te Ara Wai Journeys, so make sure you check that out at [www.tearawai.nz](http://www.tearawai.nz). It's also important for you to know that Waipā has signed a memorandum of understanding to engage with central government around water reform and how water services are delivered in the future. The proposal is to move the delivery of water services from local government to a public multi-regional model.

Nationally there are strong aspirations to improve our waters, and locally we've made a commitment to be environmental champions. We are required to take the best approach for our infrastructure, and this will require significant investment.

At this stage, all water and wastewater costs are included in this draft Long Term Plan. If our assets and management of these assets are to be transferred to a different model, we will engage with you to ensure you fully understand the impacts and what it means for this district. Likewise, if we decided not to proceed with any proposed option, we will consult with you before any decisions are made.

Outside a potential water reform, we have also been working through options for the Cambridge Wastewater Treatment Plant, which requires a big investment and possibly a subregional partnership with key stakeholders to futureproof wastewater services for Cambridge. We're still working through the details and this Long Term Plan was developed based on the information we have available today. Our plans are likely to evolve, and we will endeavour to keep you updated and informed of our options. On behalf of our councillors, we look forward to hearing what you think about our plans and where we are heading for the next 10 years. I am confident that we have set out a strong programme of work that will see our district continuing to thrive.



**JIM MYLCHREEST**  
Mayor of Waipā

## Three Waters Reform

Councils were already working together to explore opportunities to improve three waters infrastructure, ahead of a central Government reform announced in 2020. We have signed a Memorandum of Understanding (MoU) with Government to join the first phase of the three waters reform and have received \$6.82 million in funding to support the delivery of specific three waters projects.

The Government expects to make substantive decisions in April/May 2021. We anticipate to be asked to consult with the community in late 2021 on whether to join a public multi-regional water services entity. We intend to consult on this decision, once more is known. This would be separate to the consultation on this Long Term Plan.

For councils that participate in the reforms, transfer of responsibilities, assets, etc. is likely to occur from 2023/24 onwards.

Our community needs three waters services regardless of what happens. So we have included three waters in our financial and infrastructure strategies. Three Waters reform has been considered in our Significant Forecasting Assumptions in our supporting information. For more information on the Government reforms visit [www.dia.govt.nz/ three-waters-reform-programme](http://www.dia.govt.nz/three-waters-reform-programme).



# WHAT HAVE WE ACHIEVED?

## THERE'S A LOT TO BE PROUD OF!

Here are some of our highlights since 2018.



### CAMBRIDGE POOL

A \$24.7 million project to upgrade the Cambridge Pools got the go ahead. The new Cambridge Pool facility includes a 10-lane indoor pool and learner's pool, a hydrotherapy pool, spa and sauna, a children's splash pad and an upgrade of the original 50m outdoor pool.



### CYCLEWAYS AND WALKWAYS

We developed cycleways and walkways across the district, worth \$9.6 million.



### GROWTH

With our population booming to over 50,000 people, Waipā embarked on its biggest ever capital works programme worth around \$84.7 million to effectively provide for more people and to make sure our towns are great places to live, work, play and invest.



### HANLIN ROAD INTERSECTION

A new roundabout at the intersection of Hanlin Road and Cambridge Road was constructed to improve safety. Around 10,000 vehicles pass through there every day – many more when events are taking place in the area. The project cost \$5 million to complete, \$4.6 million of which was funded by Waka Kotahi NZ Transport Agency.



### PLANNING

We carried out 12 Council Plan changes, four private plan changes and one nationally directed plan change.



### HERITAGE – SIGNIFICANT SITES

169 unique audio-visual stories, including stories of Waipā district's multiple New Zealand Land Wars sites have been shared through Te Ara Wai Journeys. Since the launch of Journeys in December 2019, thousands of people have accessed Journeys from sites in Pirongia, Karāpiro, Cambridge, Kakepuku, Ngā Roto and Rangiaowhia - O-Rākau.



### HOUSING FOR THE ELDERLY

As part of an affordable housing strategy, Council approved the build of ten new housing units for the elderly in Cambridge. Land has also been purchased in Te Awamutu for an additional complex to support our ageing population.



### NEW FACILITY AT LAKE KARĀPIRO

A purpose-built facility housing Canoe New Zealand's high performance training centre as well as the long-standing Cambridge Yacht Club officially opened in 2018 at Mighty River Domain. The \$2.3 million building was jointly funded by Sport New Zealand, Canoe Racing New Zealand, Waipā District Council, the Brian Perry Charitable Trust, Frances Skeet Charitable Trust, Trillian Trust and Trust Waikato, plus corporate supporters Deloitte and Fuji Xerox.



### ŌHAUPŌ SPORT AND RECREATION CENTRE

The Ōhaupō Community, Sport and Recreation Centre officially opened in 2020. Waipā District Council contributed \$703,000 to the project. Additional funding support came from the former Ōhaupō Bowling Club, Lottery Community Facilities, Trust Waikato, community fundraising, grants and donations.







## PLACE SHAPING

We updated town concept plans for Cambridge and Pirongia and have also been working on a town concept plan for Ngāhinapōuri. Concept plans were also developed for two premier parks – Memorial Park in Te Awamutu and Lake Te Koo Utu in Cambridge.



## PLAYGROUNDS AND PUMP TRACK

Community partnerships and the generosity of external funders saw the opening of a new playground at the Rangimarie Reserve in Pirongia, and the development of a pump track in Cambridge. The popular Thompson Street playground in Leamington also had a makeover.



## RECYCLING

More than 42,000 new wheelie bins were delivered to Waipā households in 2019 for a new recycling service. Each property has a 240-litre bin for household plastics, tins, cans, paper and cardboard (collected fortnightly) and a 140-litre bin for glass (collected monthly).



## RESILIENCE

We reviewed all of our emergency management processes to make sure our community can recover quickly from an emergency. Earthquake-prone buildings were also identified and assessed so remediation plans can be put in place, and we kicked off a flood mapping project to assess the potential impacts of a one-in-100 year flood on our district and to ensure risk mitigations can be put in place.



## COVID-19 RESPONSE

Many Council staff performed essential duties during New Zealand's Alert Level 4 lockdown, including cemeteries staff, our waters team and customer support. Over 30 Council staff were deployed to the Western Waikato Emergency Operations Centre in response to the global COVID-19 pandemic. Council business continued to operate remotely to ensure as little disruption to the community as possible.



## SPEED LIMITS

We updated more than 200 speed limits across the district to improve safety and reduce harm on our roads. The changes included 40km/h limits in Cambridge and Te Awamutu town centres, lower speeds near schools, and more 60km/h and 80km/h zones introduced in rural areas.



## STORMWATER

We've continued an ongoing programme of work on the district-wide stormwater network to make sure our infrastructure complies with national standards. This includes the installation of major stormwater infrastructure in Cambridge North to support development in that area.



## TE ARA WAI

Work will continue to build Te Ara Wai (a new museum in Te Awamutu) and revamp the surrounding areas. Council will be contributing \$7 million to design and build Te Ara Wai, which was approved in the 2018-2028 Long Term Plan. The project is currently on hold due to limited philanthropic funding post-COVID-19, but will recommence in 2025 to fundraise any shortfall.



## WASTEWATER TREATMENT PLANT UPGRADES

\$14.8 million was spent to upgrade the Te Awamutu Wastewater Treatment Plant and a further \$13.3 million was spent to upgrade the Cambridge Wastewater Treatment Plant. We also partnered with the Department of Corrections to upgrade two pump stations and install a new wastewater pipe from Waikeria, through Kihikihi to Te Awamutu, to futureproof the district.



## WATER SUPPLY

A \$35 million budgeted upgrade of Te Awamutu's water supply kicked off, connecting Taylors Hill Reservoir with the Waikato River, with work expected to be completed by October 2021. We also installed major water infrastructure in Cambridge to support future industrial and residential developments.

# WHERE ARE WE GOING?

Waipā is continuing to grow fast! By 2050 we're expecting 18,900 more people will live here. This will take our total population to 73,800.

We'll need 212 more houses in Cambridge every year to ensure new people moving to Waipā have somewhere to live. Te Awamutu and Kihikihi combined will need another 100 houses every year.

We're also expecting an influx of new commercial and industrial businesses to Waipā, so we've designated 253 hectares of land in Hautapu to accommodate new industry.

## Getting ready for growth

Before any land is developed, houses are built or roads are created, we plan how and where everything will go and what an area will look like. We call this a structure plan, which we've developed for parts of Cambridge, Te Awamutu, Kihikihi, and Ōhaupō.

Then we develop master plans to determine what sort of pipes we need to install for water, wastewater and stormwater services, how roading intersections and pathways will be laid out, and what areas will be designated as green spaces.

## IN 10 YEARS:



WE ARE EXPECTING A  
**20%**  
increase in population  
in Cambridge<sup>1</sup>



**24,000**  
people are expected to  
call Cambridge home  
by 2031, which would  
require an expected  
**2,300 MORE HOUSES**



For Te Awamutu and  
Kihikihi, the population is  
expected to increase to  
**15,500**  
**AND REQUIRE 630**  
**NEW HOUSES.**

## BY 2050:

Cambridge is  
expected to be home to  
**28,000 PEOPLE**  
(adding 10,000 to the 18,000 who  
currently live there).

Te Awamutu and Kihikihi  
is expected to be home to  
**17,000 PEOPLE**  
(adding to the 14,700 people who  
currently live there).

<sup>1</sup> Based on the University of Waikato NIDEA 2016 population projections. Updated data is expected in March 2021. Consent information indicates Waipā is currently growing faster than 2016 projections.

# YOU TOLD US IN OUR 2020 GROWTH SURVEY...

"We don't want Cambridge going the same way as Hamilton or Tauranga, where the main shopping areas have been moved out of the CBD. This would have such a terrible impact on our CBD."

- Cambridge resident

"A sense of community is knowing your neighbours and looking out for each other. Knowing whose child is who is a major part of being a community."

- Kihikihi resident

"Community places to hang out are really important. At Ngāhinapōuri, events get run in the hall and sheds and with friends. Hall events like dance school, afterschool care, food trucks, and coffee carts - these are things that bring people together."

- Ngāhinapōuri resident

"Waipā is the place to be. It's an easy commute and an easy place to live. There is everything we need here."

- Cambridge resident

"We love the playground and library in Te Awamutu, there is something there for a range of ages and it is such a great facility for our town."

- Te Awamutu resident

**Your feedback helped with the selection and timing of projects to go into our draft Long Term Plan 2021-2031.**

## MANAGING GROWTH

Waipā is a great place to live, work, play and invest. So to make sure growth of our district is well-planned, we're looking ahead to 2050 and creating designated areas - known as growth cells - on the edges of our towns.

Growth cells are developed in stages to allow some to be developed before 2035 and the others later on. It means we don't have large empty areas plus staging the development helps keep infrastructure affordable.

To manage growth well means...

- Having the right waters infrastructure in place to reduce flooding in heavy rain
- Providing sufficient, quality drinking water
- Having access to wastewater services
- Ensuring appropriate roads, walkways and cycleways are available
- Planning green spaces and recreation areas for health and social wellbeing
- Delivering great connections to neighbouring areas

More people also want to work closer to home, so we plan our new industrial areas to be close enough to commute sustainably, but with appropriate provisions in place to attract small, medium and large commercial and industrial businesses to our towns.

## DEVELOPMENT CONTRIBUTIONS

Developers pay for growth through 'development contributions'. Development contributions are assessed on water, wastewater, stormwater, reserves and transport activities. If extra demand on our services requires new infrastructure, the developer will pick up the costs.

However, growth debt still sits on our books until development contributions are paid, and our biggest challenge is keeping debt at prudent levels. This means we've had to push out some growth projects until later years when we can afford to pay for large infrastructure projects.

# SETTING THE COURSE

**We're Waipā Home of Champions and we plan to stay that way.**

Last year we asked you what you thought about our vision and if it still reflected the current and future aspirations, priorities and needs for Waipā. You said it captures the best way forward for our communities.

Our vision identifies and celebrates the district and its champion communities, and all things residents love about living and working here.

It also highlights 'connection', which was heightened in our communities through the COVID-19 lockdown.

**Our vision has shaped the development of our draft Long Term Plan and the projects, services, activities and programmes of work we're planning for the next 10 years.**

## SHAPING OUR LONG TERM FOCUS

Social resilience, culture and heritage, a sustainable environment, and supporting a thriving economy will shape our priorities for the next ten years.

## VISION



**WAIPĀ**  
**HOME OF CHAMPIONS**

**BUILDING CONNECTED  
COMMUNITIES**

## A FOCUS ON COMMUNITY WELLBEING

The outcomes we want to achieve for Waipā all have community wellbeing at the heart.

# COMMUNITY OUTCOMES



**SOCIALLY  
RESILIENT**



**CULTURAL  
CHAMPIONS**



**ENVIRONMENTAL  
CHAMPIONS**



**ECONOMICALLY  
PROGRESSIVE**

Before we started planning for the next 10 years, we asked what community wellbeing meant to you through a survey and neighbourhood BBQs across the district last year.

We also interviewed local business people and organisations to find out their current and future goals for the district and how they fit with community wellbeing.

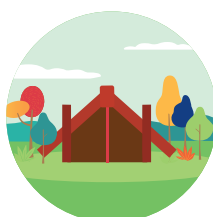
Your feedback has shaped our priorities and our proposed programme of work set out in this document.

# EXTERNAL STRATEGIC PRIORITIES

Our focus for the next three years



**CREATING  
VIBRANT  
COMMUNITIES**



**NURTURING AND  
RESPECTING  
OUR UNIQUE  
CULTURE AND  
HERITAGE**



**EFFECTIVELY  
PLANNING AND  
PROVIDING  
FOR GROWING  
COMMUNITIES**



**PREPARING  
FOR CLIMATE  
CHANGE**



**LEADING THE  
RECOVERY OF  
WAIPĀ**

All of our strategies, plans, policies, activities and work programmes will be shaped to successfully deliver on Council's updated community outcomes and strategic priorities.

You'll see these icons illustrated alongside our big issues on pages 18-39 to help you weigh up what's most important to Waipā.

# OVER THE NEXT 10 YEARS (2021-2031)

It will cost  
**\$2 billion**  
of operating and  
capital expenditure  
to grow and run  
our district

More than  
**\$126.8 million**  
will be spent on growth projects  
(like water infrastructure and roads)  
to make sure we're ready for all the  
new people moving into Waipā.

## TRANSPORTATION

We'll be spending  
**\$88.6 million**  
on renewing our roads and  
**\$4.6 million** on maintaining  
footpaths and cycleways  
in Waipā.

We'll also put  
**\$19.6 million**  
into new cycle/walking trails  
including **\$7.96 million** for a  
trail connecting Te Awamutu,  
Lake Ngā Roto and Pirongia.



## STORMWATER

We'll be spending  
**\$74 million**  
to develop and install **new  
stormwater infrastructure**  
across the district.

We'll also invest   
**\$16.8 million**  
to **upgrade current**  
stormwater infrastructure.

## WASTEWATER TREATMENT AND DISPOSAL

We'll have two wastewater treatment plants - one in Cambridge and one in Te Awamutu - to treat wastewater from 12,000 properties.

OUR  
WASTEWATER  
NETWORK HAS  
ALMOST  
**260km** of  
wastewater mains  
and **55** pump  
stations.

**\$165.2  
million**  
will be invested in  
**WASTEWATER  
INFRASTRUCTURE  
DEVELOPMENT.**

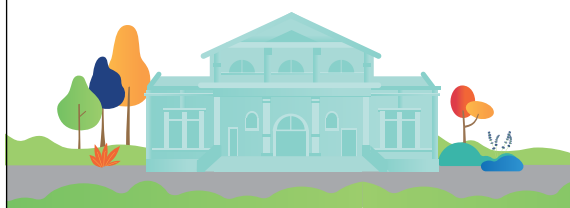
This includes **\$141.3 million**  
to upgrade pump stations and  
our Wastewater Treatment Plants,  
of which **\$87 million** has been put  
aside for the construction of a  
new wastewater treatment plant  
for Cambridge. We'll consult  
with you when we have more  
information.

## PROPERTY

**\$7.8  
million**  
will be spent on  
maintaining our  
buildings.

We'll also invest  
**\$5.4 million**  
**IN MAINTENANCE  
AND IMPROVEMENTS**  
of our housing for the  
elderly units over the  
next 10 years.

**\$3.9 million**  
has been put aside for  
**CAMBRIDGE TOWN HALL UPGRADES.**



## WATER TREATMENT AND SUPPLY



We'll have **seven water  
treatment plants**  
supplying water to over  
**14,000 properties**  
through **575 kilometres** of  
water mains and pipes.

**\$110.5  
million**  
will be invested in  
infrastructure to treat  
and supply water.

## PLAYGROUNDS

**\$1.7 million**

will be spent on a destination playground in the Cambridge CBD.

Another **\$2.6 million** will be spent to build new playgrounds in Te Awamutu East and Kihikihi.

We'll also be spending **\$450,000 to upgrade** the existing playground at the **MIGHTY RIVER DOMAIN**.



## COMMUNITY FACILITIES



**\$4 million**

will be spent **ON NEW LIBRARY BOOKS** which includes boosting our e-book library.



**\$7.0 million**

of council funds has been allocated to **DESIGN AND BUILD TE ARA WAI**.

Another **\$4.3 million** will be put towards streetscape improvements in the surrounding area on Mahoe Street.

We'll also be spending **\$682,500 to support the Cambridge Museum construction**.

## PARKS AND RESERVES

**\$48 million**

will be spent on enhancing our many wonderful parks and reserves including:

**\$1.8 million** to develop Castleton Park.

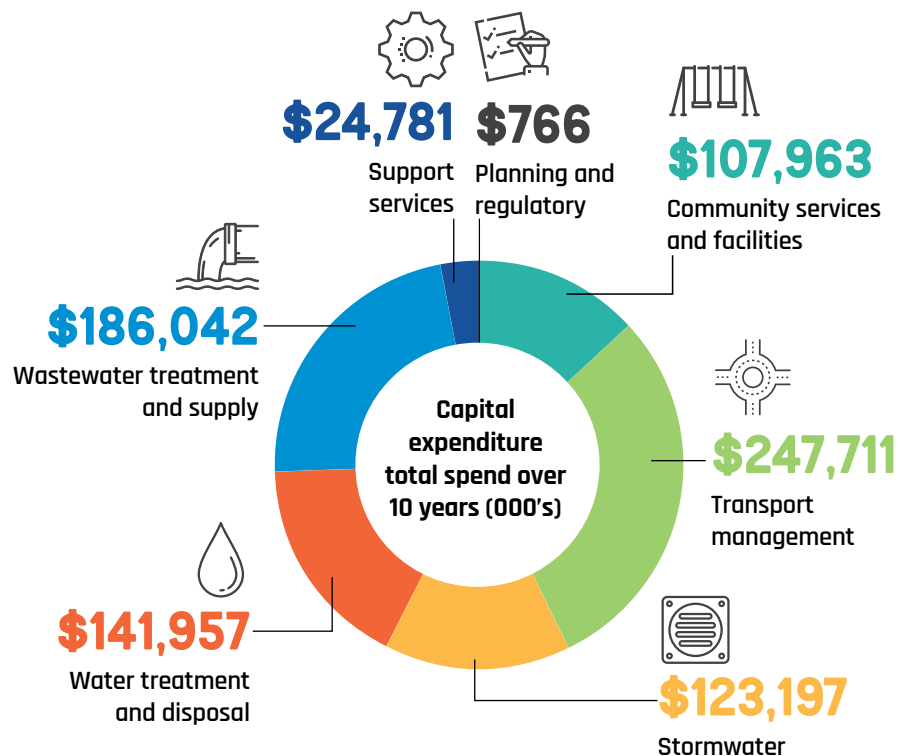
**\$2.4 million** to improve infrastructure at Lakes Karāpiro and Arapuni.

**\$2.4 million** for sports field improvements.

**\$223,000** to enhance our peat lakes.













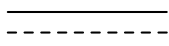
## A SNAPSHOT OF OUR CAPITAL SPEND OVER THE NEXT 10 YEARS



# LOOKING AHEAD EVEN FURTHER AT THE NEXT 30 YEARS

Our Infrastructure Strategy sets out the 30 year plan for managing our infrastructure and meeting the long-term infrastructure needs of our district. The strategy details what key infrastructure is required, when it is planned to be provided, and how much it will cost.

## OUR KEY INFRASTRUCTURE INCLUDES:

<div></div> <div>2</div> <div>WASTEWATER TREATMENT PLANTS</div>	<div></div> <div>184</div> <div>BRIDGES</div>	<div></div> <div>6</div> <div>WATER TREATMENT PLANTS</div>	<div></div> <div>50</div> <div>PUBLIC TOILETS</div>
<div></div> <div>607KM</div> <div>OF WATERMAINS</div>	<div></div> <div>222KM</div> <div>RURAL DRAINS</div>	<div></div> <div>4,123.9 HA</div> <div>OF OPEN SPACE LAND</div>	
<div></div> <div>23.0 HA</div> <div>OF CEMETERIES</div>	<div></div> <div>2</div> <div>LIBRARIES</div>	<div></div> <div>272.4KM</div> <div>WASTEWATER PIPES</div>	<div></div> <div>1103 KM</div> <div>OF ROADS AND STREETS</div>

## KEY PROJECTS FROM 2031-51:

District-wide water renewals and capacity upgrades	Meeting transport needs related to growth in Cambridge	Meeting transport needs related to growth in Te Awamutu
Road safety improvements	Peat Lakes and Wetlands Programme	Land Acquisition and Development: Structure Plan Areas

Premier, Amenity, Sports, Neighbourhood and Conservation Reserves Development

These projects are included in our Infrastructure Strategy which provides a longer-term view out until 2051. You can take a closer look at this strategy at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).



# WHAT DOES IT MEAN FOR YOU AND YOUR RATES?

On average we estimate each household will pay \$65.76 per week, or around \$3,420\* in 2021/2022 for the activities and infrastructure we propose in our plan.

4.1 per cent is the average rates increase for all rates types (excluding the impact of growth on rates revenue) for year one (2021/2022) to cover the costs in our budget, pay back debt and store some away for future renewals (depreciation).

But this doesn't mean everyone's yearly rates bill will be increased by 4.1 per cent.\*

## \*HOW MUCH YOU PAY CAN DEPEND ON A NUMBER OF THINGS LIKE:

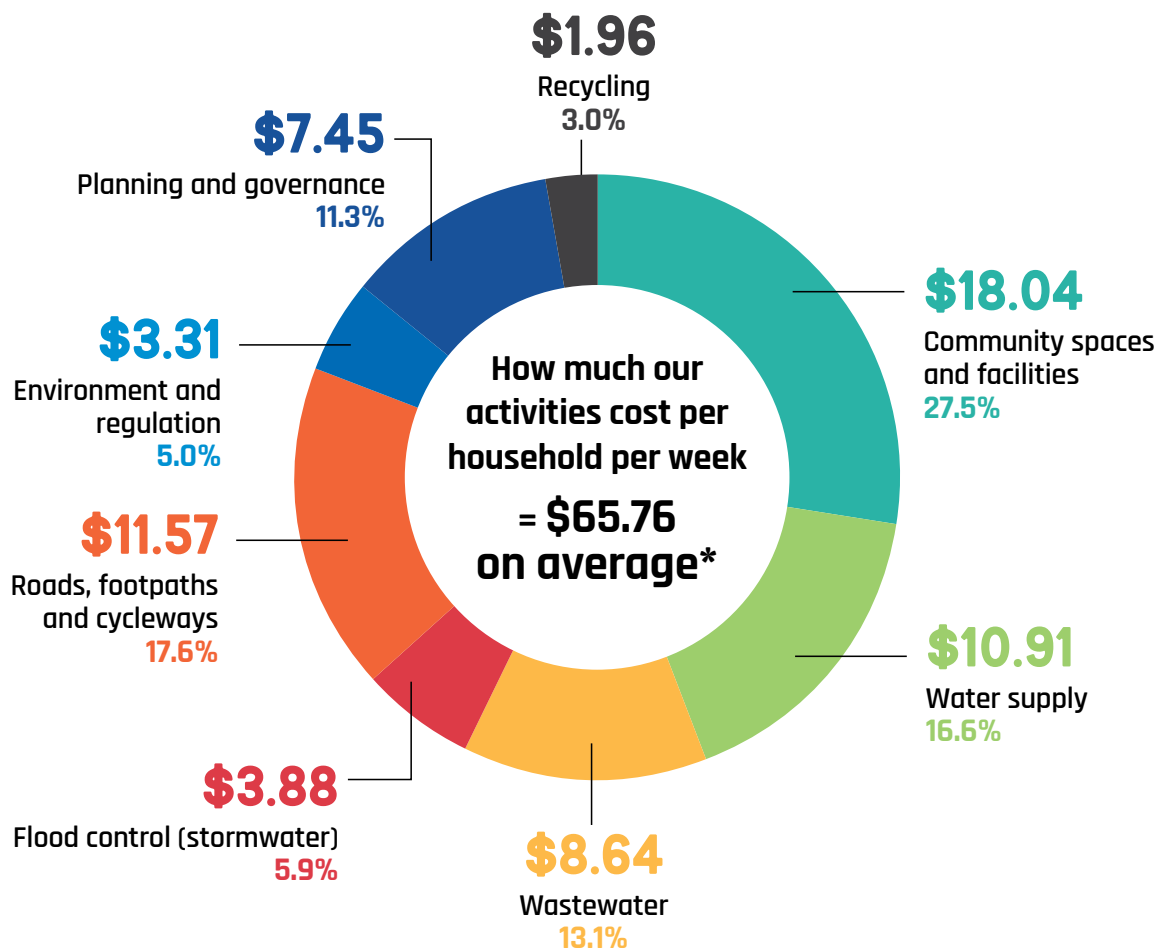
The value of your property (including improvements, or changes you've made to your property since the last rates strike)

The services your property is rated for

Changes to the amount we charge for those rates.

In 2019, independent property revaluations were completed for all properties in the district.

These valuations take into account the trends in market value for properties and provide Council with the capital values that we calculate your rates on.



# PROPOSED RATES CHANGES

Here's a rough idea of the average increase on rates  
for your property in year one of our plan.



## RESIDENTIAL Te Awamutu

AVERAGE  
INCREASE **4.8%**  
2019 valuation \$560,000

Actual rates 2020/21 **\$2,557**  
Proposed rates 2021/22 **\$2,679**

An extra  
**\$2.34**  
PER WEEK



## RESIDENTIAL Cambridge

AVERAGE  
INCREASE **5.7%**  
2019 valuation \$700,000

Actual rates 2020/21 **\$2,804**  
Proposed rates 2021/22 **\$2,963**

An extra  
**\$3.06**  
PER WEEK



## RESIDENTIAL LIFESTYLE Te Awamutu

AVERAGE  
INCREASE **2.9%**  
2019 valuation \$1,070,000

Actual rates 2020/21 **\$2,484**  
Proposed rates 2021/22 **\$2,555**

An extra  
**\$1.38**  
PER WEEK



## RESIDENTIAL LIFESTYLE Cambridge

AVERAGE  
INCREASE **3.8%**  
2019 valuation \$1,110,000

Actual rates 2020/21 **\$2,577**  
Proposed rates 2021/22 **\$2,675**

An extra  
**\$1.88**  
PER WEEK



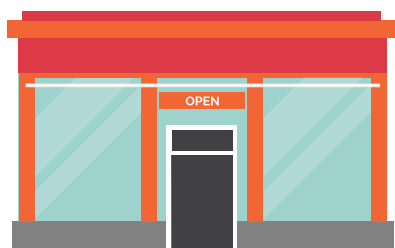
## RURAL

AVERAGE INCREASE **3.6%**

2019 valuation \$5,000,000

Actual rates 2020/21 **\$9,220**  
Proposed rates 2021/22 **\$9,549**

An extra  
**\$6.33**  
PER WEEK



## COMMERCIAL

AVERAGE INCREASE **4.7%**

2019 valuation \$960,000

Actual rates 2020/21 **\$5,801**  
Proposed rates 2021/22 **\$6,075**

An extra  
**\$5.26**  
PER WEEK

Compare your rates on  
our rates calculator at  
[www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz)  
or give us a call on  
0800 WAIPADC  
(0800 924 723).

# THE BIG ISSUES

**HELP SHAPE THE  
FUTURE OF WAIPĀ  
BY GIVING US YOUR  
FEEDBACK!**

Go to [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz)  
and tell us what you think.

**We need your feedback by  
5pm on Tuesday,  
27 April 2021.**

Pirongia -  
Ngā Roto -  
Te Awamutu  
cycling  
connection

Urban  
mobility  
network

Lake  
Te Koo Utu

Memorial  
Park

Resource  
recovery  
centre



# PIRONGIA – NGĀ ROTO – TE AWAMUTU CYCLING CONNECTION

**We are working to create a recreational cycling route between Te Awamutu and Pirongia, via Lake Ngā Roto. A decision needs to be made about which route to take!**

Waipā is already celebrated for its amazing network of purpose-built cycleways. Local cycleways are a much-enjoyed asset for families, other recreational cyclists, and walkers too, because they are safer to use and are great for our overall wellbeing. Cycleways also help our local economy by bringing more people into our towns as they explore the district by bike.

Waipā has a fantastic opportunity to expand the current network and showcase other parts of the district to residents and visitors by bike.

A cycling route between Te Awamutu and Pirongia, via Lake Ngā Roto has the potential to highlight some of the district's most significant natural and cultural sites and encourage visitors to stay longer.

## WHAT'S HAPPENING NOW?

We've been working closely with landowners along our preferred route asking for public access on their properties so cyclists can pass through.

We've also worked with iwi to identify opportunities beyond Te Ara Wai Journeys to share stories of cultural and historical significance that cyclists could access on their ride.

### The cycleway will be constructed in two sections:

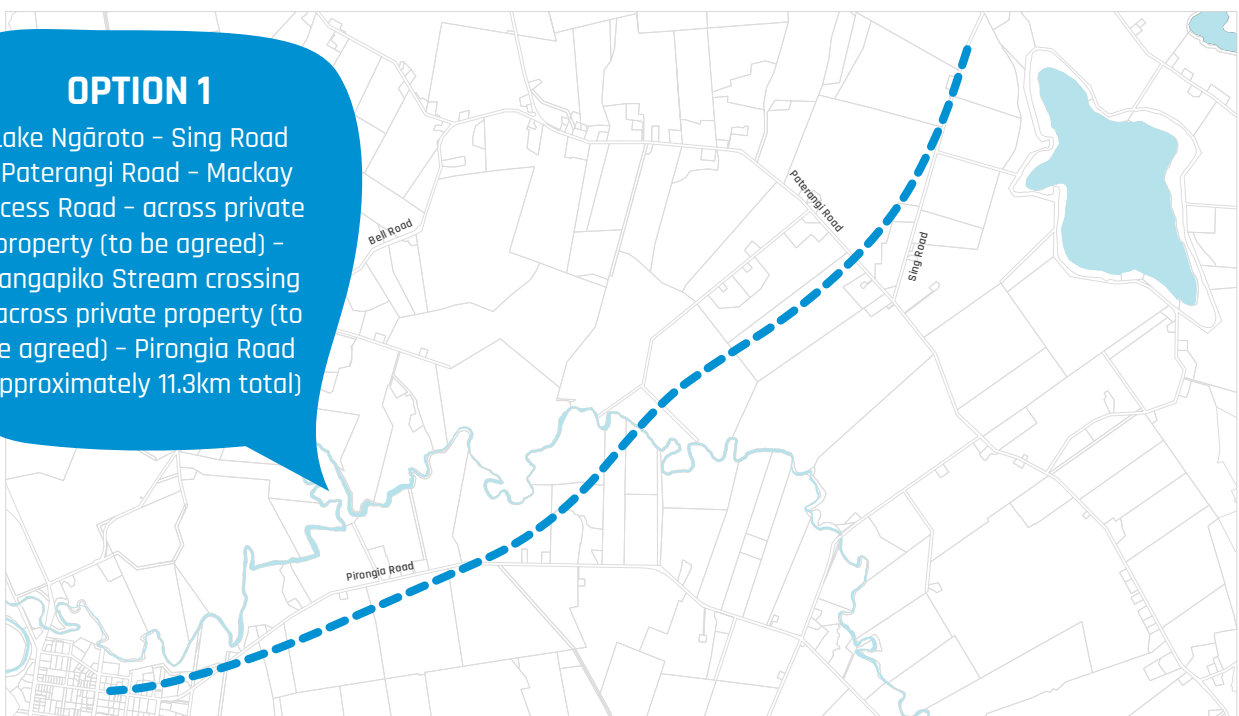
1. Section one from Te Awamutu to Lake Ngā Roto will cost \$4,517,000. We put aside \$3,117,000 in the 2018-2028 Long Term Plan. We are fundraising an extra \$1,400,000 while we secure agreements with all landowners. This work is already underway. Section one has previously been approved and we're not seeking feedback on this.
2. Section two is from Lake Ngā Roto to Pirongia. There are three options provided below.

## OUR PROPOSAL FOR THE NEXT 10 YEARS

Let's look at the options.

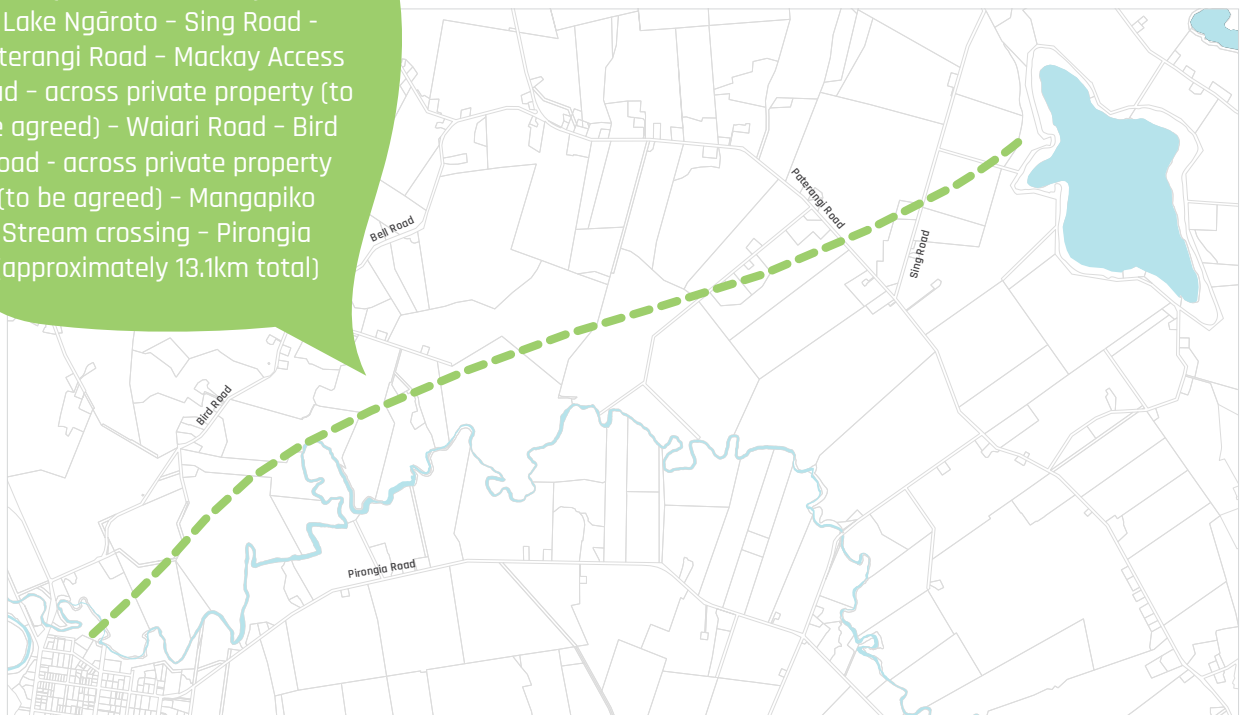
### OPTION 1

Lake Ngāroto - Sing Road  
- Paterangi Road - Mackay  
Access Road - across private  
property (to be agreed) -  
Mangapiko Stream crossing  
- across private property (to  
be agreed) - Pirongia Road  
(approximately 11.3km total)



## OPTION 2 (PREFERRED)

Lake Ngāroto - Sing Road -  
Paterangi Road - Mackay Access  
Road - across private property (to  
be agreed) - Waiari Road - Bird  
Road - across private property  
(to be agreed) - Mangapiko  
Stream crossing - Pirongia  
(approximately 13.1km total)



## OPTION 3

Lake Ngāroto - Sing  
Road - Paterangi Road  
- Bell Road - Bird Road  
- State Highway 39  
(approximately 12km  
total)



## OUR OPTIONS

### OPTION 1: On road alignment, via Pirongia Road

#### This option:

- ✓ Connects communities
- ✓ Offers health and social benefits to people using the cycleway
- ✗ Is riskier than option 2 as it requires cyclists to ride on the road at times
- ✗ Limits opportunities to enjoy nature
- ✗ Provides limited access to significant cultural and heritage sites

To sum up, while this options provides wellbeing benefits, the community would be compromising on safety. Cyclists wouldn't be able to enjoy as many environmental features that are unique to Waipā, and it diverts away from some cultural and heritage sites.



#### Cost

\$3,456,750  
with \$2,608,650  
external funding



#### Impact on all rates types

\$34,518 per  
annum from year  
4 onwards



#### Impact on debt

\$848,100

### OPTION 2: Off road alignment, via Macky Access

Our  
preferred  
option

#### This option:

- ✓ Connects communities
- ✓ Provides health and social wellbeing benefits to people using the cycleway
- ✓ Provides excellent opportunities to enjoy nature
- ✓ Showcases cultural and heritage sites on-route
- ✓ Is safer as it is mostly off-road on a 2m wide path
- ✗ Requires extra fundraising of \$3,275,832 to lessen the burden on ratepayers

This option ticks most of the boxes. The downside is that a large number of landowners would have to consent to providing public access on their properties.



#### Cost

\$4,363,456  
with \$3,275,832  
external funding



#### Impact on all rates types

\$44,267 per  
annum from year  
4 onwards



#### Impact on debt

\$1,087,624

### OPTION 3: On road alignment, via Pāterangi Road

#### This option:

- ✓ Connects communities
- ✓ Provides health and social wellbeing benefits to people using the cycleway
- ✗ Is riskier than option 2 as it requires cyclists to ride on the road at times
- ✗ Provides limited opportunities to enjoy nature
- ✗ Provides limited access to significant cultural and heritage sites

Like option 1, this option benefits health and social wellbeing, but the community would be compromising on safety. Cyclists wouldn't be able to enjoy as many environmental features that are unique to Waipā, and it diverts away from some cultural and heritage sites.



#### Cost

\$3,666,250  
with \$2,766,750  
external funding



#### Impact on all rates types

\$36,610 per  
annum from year  
4 onwards



#### Impact on debt

\$899,500





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## ISSUE 1

### OUR PREFERRED OPTION WE PREFER OPTION 2.

We'd need more landowners to grant public access across their properties and it would require more external fundraising, but the wellbeing aspects of option two far outweigh options one and three.

We also think it's important that cyclists can enjoy the environment and experience cultural and heritage sites.

### WHAT DO YOU THINK?

We want to hear your thoughts on the proposed options. Should we:

- 1 Construct an on-road alignment, via Pirongia Road
- 2 Construct an off-road alignment, via Macky Access
- 3 Construct an on-road alignment, via Pāterangi Road

Have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz) or complete a submission form by 27 April 2021.

### WANT TO KNOW MORE?

Have a look at our Waipā District Cycling Strategic Framework at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).



We're looking to roll out an urban mobility network around Te Awamutu and Cambridge to better connect places like schools, shops and places of work for cyclists, pedestrians and scooter users.

Walking, cycling and scootering instead of driving could be our new normal if we improved our infrastructure to make it safer and easier for people to get around. An urban mobility network has many benefits:

- Streets are returned to people, making our towns people-centric, not car-centric
- It's great for the environment, reducing vehicle emissions
- We can improve safety for cyclists and pedestrians - less crashes!
- We cater for different age groups and abilities
- We remove traffic congestion, especially at peak hours
- When we do need to use a car, it'll be easier to find a park



## WHAT'S HAPPENING NOW?

Waipā has some problems:

### 1. Safety for pedestrians and cyclists

Safety is the biggest concern for the public to walk or bike in towns. Each year there is an average of 17 reported crashes in Te Awamutu and Cambridge involving pedestrians or cyclists. More than half of these are injury crashes. Unsuitable cycleway design at intersections or roundabouts is a key reason why people don't want to bike on the road.

### 2. Travel choices

One challenge is a dependence on cars. It results in traffic congestion, air pollution and parking pressure in our towns. Cycling, scootering or walking for shorter commutes reduces the need to travel by vehicle.

### 3. Linkage

Waipā has invested in cycleways around the district, however many of these don't link to other routes. The cycle routes should link to as many possible origins and destinations so they are easier and more convenient to use.

### 4. Demand

Waipā is growing, more people are working here, and we're enjoying larger visitor numbers. There are very limited facilities available for cycling to cater for growing demand.

So with the funding and backing of Waka Kotahi NZ Transport Association, we asked you what a great cycling and walking network would look like and developed options for this Long Term Plan.

# OUR PROPOSAL FOR THE NEXT 10 YEARS

Let's look at the options.

## OPTION 1: Do nothing – status quo

### This option:

- ✓ Costs nothing – no impact on rates
- ✗ Doesn't change the current safety risks for pedestrians and cyclists
- ✗ We remain more dependent on cars
- ✗ Does not alleviate parking demand in our town centres
- ✗ Is less environmentally sustainable

In a nutshell, option one has no cost impact, but it's not sustainable. We miss an opportunity to improve safety for pedestrians and cyclists, we remain more dependent on vehicles, and parking woes intensify with growing towns.



**Cost**  
\$0



**Impact on all rates types**  
\$0



**Impact on debt**  
\$0

## OPTION 2: Build a network of cycling routes

Our preferred option

### We plan to build:

- 3.5km of network in Cambridge
- 3.2km of network in Te Awamutu

### Comprising:

- Grey Street 1km
- Alpha Street 1km
- Wilson Street 0.5km

- Mahoe Street and George Street 1km
- Arawata Street 0.3km
- Mutu Street 0.2km
- Park Road 0.5km
- Cambridge Road 1.2km
- Williams Street, Grey Street to Grosvenor Street 1km

### This option:

- ✓ Reduces air pollution and carbon emissions by promoting walking and cycling
- ✓ Provides health benefits for residents
- ✓ Increases the number of people cycling, walking and scootering
- ✓ Frees up parking in our towns
- ✓ Improves road safety
- ✗ Is limited to Cambridge and Te Awamutu
- ✗ Comes at a substantial cost

An urban mobility network is an important way for us to respond locally to the impacts of climate change. If we have a safe and easy to use walking and cycling network, we rely less on vehicles, promoting sustainability, and returning our streets back to people.



**Cost**  
\$10,920,120  
with \$5,569,261  
funding from Waka  
Kotahi (NZTA)



**Impact on all rates types**  
Year 1 = \$7,350  
Year 2 = \$35,941  
Year 3 = \$68,782  
Year 4-10 yearly  
average = \$203,584



**Impact on debt**  
\$5,106,731



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## ISSUE 2



### OUR PREFERRED OPTION

#### WE PREFER OPTION 2.

We think the health benefits for residents, reduced air pollution, reduced traffic congestion, improved road safety, and better connectivity in our towns far outweighs the status quo.

### WHAT DO YOU THINK?

We want to hear your thoughts on the proposed options. Should we:

- 1 Stick with what we currently have
- 2 Build an urban network in Cambridge and Te Awamutu for cyclists, scooters and pedestrians

Have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz) or complete a submission form by 27 April 2021.

### WANT TO KNOW MORE?

Have a look at our Waipā District Cycling Strategic Framework at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).





Located in the heart of Cambridge, the Lake Te Koo Utu reserve is a unique and significant space characterised by its walking trails, heritage features, picnic areas and scenery.

It's a place to escape the hustle and bustle of town, go for a walk, get some fresh air and share time with family and friends.

Improving the natural health of the lake and telling its history has been a priority of the community for some time. Community aspirations for the future of Lake Te Koo Utu include:

- Improved water quality of Lake Te Koo Utu, including the quality of the water flowing into Karāpiro Stream and the Waikato River
- Recognition of the historical and cultural significance of Lake Te Koo Utu
- Enhanced biodiversity
- Improved play and recreation options
- Better connections between Lake Te Koo Utu and the Cambridge community

## WHAT'S HAPPENING NOW?

A concept plan was developed for Lake Te Koo Utu in partnership with mana whenua and the community. The plan proposed the following changes:

- Enhanced wetland area at the western side of the lake to improve the water quality by containing sediments within the wetland and filtering nutrients. This will also provide habitat for biodiversity.
- A new bund to separate the wetland area from the rest of the lake with a boardwalk over it. The boardwalk and other areas around the reserve would have educational signage about the ecology and cultural significance of Lake Te Koo Utu.
- Native vegetation planted along the existing lake edge in place of the current retaining wall to prevent further erosion and improve the lake's water quality and ecosystem.
- A covered pavilion / function space to provide a venue for community gatherings and family celebrations

that would also serve as a representation of cultural significance of the site.

- Playgrounds – updated playground on Thornton Road and a new natural playground (māra hūpara) grounded in ecology and Māori traditions and history on the lower terrace.
- Transformation of the gateways to the reserve – including a gateway at the eastern side of the lake to represent mana whenua's identity, heritage and culture.

It's clear after chatting to the community that there is a huge amount of support to get this work underway.

**But first we need to explore options to remove further financial burden on ratepayers.**

We'd also look to set up a volunteer group to help with restoration planting. Tell us what you think about our plans and if you support us sourcing funding.





# LAKE TE KOO UTU MAP



## HERITAGE

- 01 Band Rotunda
- 02 Begonia House and Gardens
- 03 Bridge
- 04 Cambridge and District Centennial Memorial
- 05 Cambridge Cross
- 06 Girl Guide Gate
- 07 Kate Sheppard Camella Grove
- 08 Lake Te Koo Utu Cascade
- 09 Le Quesnoy Sculpture
- 10 Lookout
- 11 Te Koo Utu Gates
- 12 Wishing Well
- 13 World War II Secret Aviation Fuel Depot

## LESSEES

- 14 Cambridge Bowling Club
- 15 Cambridge Girl Guide Association
- 16 Cambridge Racquets Club
- 17 Cambridge Society of Arts

## RESERVE GATEWAYS

- (22) Northern Reserve Gateway
- (23) Eastern Reserve Gateway
- (24) Western Reserve Gateway
- (25) Southern Reserve Gateway
- 26 Shared path

## VEGETATION

- Open Space and Amenity Planting
- Lakeside Planting
- 18 Groundwater Daylighting and Planting
- 19 Kokikohi Planting
- 20 Naturalised Lake Edge
- Terrace Bank Restoration and Enhancement Planting
- 21 Western Lake Wetland
- 30 Lake Outfall

## INFRASTRUCTURE

- M The Meeting Place
- P Lower Terrace Play Area
- P Upper Terrace Play
- 27 Outdoor Fitness Station
- Toilet Facilities
- 28 Carpark
- 29 Council Parks Operation Depot
- 31 Outlets
- Interpretive Landscape Intervention
- Existing features
- Proposed features and changes

## OUR PROPOSAL FOR THE NEXT 10 YEARS

Let's look at the options.

### OPTION 1: Status quo - No additional development at Lake Te Koo Utu

**This option:**

- ✗ Does not recognise or achieve mana whenua aspirations for Lake Te Koo Utu
- ✗ Does not deliver our community outcomes of being environmental and cultural champions



**Cost**  
\$0



**Impact on all rates types**  
\$0



**Impact on debt**  
\$0

### OPTION 2: Full implementation of the Lake Te Koo Utu concept plan

**Our preferred option**

**This option:**

- ✓ Improves water quality and the habitat of Lake Te Koo Utu
- ✓ Improves the visitor experience
- ✓ Makes some headway in implementing the changes outlined in the plan
- ✓ Acknowledges the significance of the reserve to mana whenua
- ✓ Improves the natural ecosystem
- ✓ Provides education on the history and significance of the area
- ✓ Improves habitat connectivity to Karāpiro Gully, the green belt and the Waikato River
- ✓ Provides a progressive approach to the renewal of a comprehensive stormwater consent



**Cost**  
\$5,855,892  
with \$4,049,340  
funding from asset  
sales



**Impact on all rates types**  
Year 1 = \$422,940  
Year 2 = \$215,633  
Year 3 = \$372,484  
Year 4-10 yearly  
average = \$113,642



**Impact on debt**  
\$0



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### ISSUE 3

## OUR PREFERRED OPTION WE PREFER OPTION 2.

Option 2 will enable us to partner with mana whenua to acknowledge and share their connection to Lake Te Koo Utu. It improves the overall visitor experience and, more importantly, improves the water quality of the lake and the water flowing into the Waikato River through Karāpiro Stream.

Option 2 also enhances the biodiversity of the lake and its surrounds.

## WHAT DO YOU THINK?

We want to hear your thoughts on the proposed options. Should we:

- 1 Stick with the status quo - no additional development at Lake Te Koo Utu
- 2 Complete a full implementation of the Lake Te Koo Utu concept plan

Have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz) or complete a submission form by 27 April 2021.

## WANT TO KNOW MORE?

For a more detailed look at our proposed projects at Lake Te Koo Utu, check out our concept plan at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).







**Memorial Park is an area our community would like to see embraced and cherished for many years to come.**

Located in the heart of Te Awamutu, Memorial Park features an array of memorials, play spaces, walkways and natural features. It has open spaces, perfect for picnics and events, framed by a collection of mature trees. The Mangapiko and Mangaohoi Streams also meander through the park.

We reached out to the community last year to understand their aspirations for Te Awamutu's premier park, and we received a passionate response. Feedback included:

- Very strong support to retain and restore all of the original memorial features
- A need for an improved park maintenance regime
- A desire to restore the Mangaohoi and Mangapiko streams and puna (natural springs)
- A need for a gathering place at the stream confluence where people can learn about the area and its connections
- Requests for new wayfinding and educational signage
- Support for an improved track network

Council is still to adopt a final Concept Plan for Memorial Park, however is keen to ensure that key aspects of the plan can be progressed in partnership with mana whenua, the Te Awamutu & District Memorial RSA and local community members to ensure the park remains a place our community enjoys visiting and is proud of.

## WHAT'S HAPPENING NOW?

We want to deliver on our community's aspirations by rolling out a short and medium-term work programme for Memorial Park.

Projects include:

- Developing a heritage maintenance plan for Memorial Park
- Developing a vegetation management plan for Memorial Park
- Mangaohoi Stream bridge replacement

- Refurbishing perfumed garden and gazebo, and planting
- Refurbishing stone wall along Mutu Street
- Te Awamutu and district war memorial (sunken cross area) refurbishment and planting
- Pergola refurbishment
- Improving the water and habitat quality of the pond and surrounding area
- Amenity planting
- Puna restoration planting
- Riparian planting
- Accessible pathway
- Entry thresholds
- Lighting
- Signage wayfinding
- Park furniture
- Māra hūpara play trail

We have a clear direction from the community now and want to see our plans come to life.

**But first we need to explore options to remove further financial burden on ratepayers**



# MEMORIAL PARK MAP



## HERITAGE

- 01 Amphitheatre
- 02 Mangaohoi and Mangapiko Stream confluence
- 03 Mangaohoi Stream bridges
- 04 Pā Tuna
- 05 Perfumed Garden and Gazebo
- 06 Pergola
- 07 Pioneer Walk
- 08 Stone Wall
- 09 Te Awamutu District and Memorial Returned and Services Association Memorial
- 10 Man-made Pond
- 11 Te Awamutu and District War Memorial Gateways
- 12 Peace Fountain

## VEGETATION

- Open space
- 14 Woodland Islands
- Amenity Planting
- Heritage Orchard
- 15 Kohikohi Planting
- 16 Puna and Fernery restoration
- Riparian planting

## RESERVE GATEWAYS

- 17 Eastern Reserve Gateway
- 18 Northern Gateway
- 19 Western Gateway
- 20 Southern Gateway

## INFRASTRUCTURE

- 21 Broad Shared Pathway Spine
- 22 Secondary Pathway and Trails
- 23 Mangahoe Shared Pathway
- M Club House, Sports Club and Carparks
- 24 Racecourse Road Carpark
- 25 Mangahoe Street Carpark
- 26 Pavilion Function Space
- Play ened into the future open lawn area.
- Toilet facilities
- Interpretive and Wayfinding signage
- Carpark
- Existing features
- Proposed features and changes

## LESSEE

- 13 Te Awamutu Netball Centre

## OUR PROPOSAL FOR THE NEXT 10 YEARS

Let's look at the options.

### OPTION 1: No additional development at Memorial Park

**This option:**

- ✓ Has no additional cost
- ✗ Results in pond water quality issues worsening over time
- ✗ Results in wider stream ecosystem degradation, further resulting in non-compliance with statutory requirements and national strategic documents and national commitments, and increases long-term costs to remediate
- ✗ Provides no recognition of the cultural significance to mana whenua
- ✗ Does not fulfil the potential of the park for visitors



**Cost**  
\$0



**Impact on all rates types**  
\$0



**Impact on debt**  
\$0

### OPTION 2: Full implementation of the Memorial Park concept plan

**Our preferred option**

**This option:**

- ✓ Improves the water quality and surrounding habitat of the Mangaohoi and Mangapiko streams
- ✓ Improves park entrances
- ✓ Improves the overall experience for visitors to the park
- ✓ Enables heritage maintenance and vegetation management
- ✓ Offers a better overall design for the space
- ✓ Acknowledges the significance of the park to mana whenua
- ✓ Provides for better partnerships with local groups who have a shared vision for the future of the park
- ✗ Comes at a much higher cost



**Cost**  
\$9,040,450  
with \$5,520,126  
funding from asset  
sales



**Impact on all rates types**  
Year 1 = \$129,960  
Year 2 = \$255,479  
Year 3 = \$218,684  
Year 4-10 yearly  
average = \$416,600



**Impact on debt**  
\$0



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## ISSUE 4

### OUR PREFERRED OPTION

#### WE PREFER OPTION 2.

Quite simply, option 2 would meet mana whenua, RSA and our community's aspirations for Memorial Park and bring this park to its full potential.

### WHAT DO YOU THINK?

We want to hear your thoughts on the proposed options. Should we:

- 1 Stick with the how things are – no additional development at Memorial Park
- 2 Complete full implementation of the Memorial Park concept plan

Have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz) or complete a submission form by 27 April 2021.

### WANT TO KNOW MORE?

For a more detailed look at our proposed projects at Memorial Park, check out our concept plan at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).





**Waipā has an opportunity to give more unwanted household items a new life, reducing waste and keeping stuff out of landfill.**

At the moment we're throwing away items like leftover building materials, clothing, scrap metal, concrete and other second-hand items that could easily be reused. This is a real concern considering the Ministry for the Environment says New Zealand's disposal to municipal landfills has increased by 48 per cent in the last decade.

Locally, we've made leaps and bounds with our recycling efforts since we introduced kerbside recycling in Waipā in 2012, but we still need to do a lot more to reduce the amount of waste going to landfill.

## WHAT'S HAPPENING NOW?

Waipā has limited local services available to deal with waste beyond a weekly household rubbish collection and two privately-owned transfer stations.

We've been investigating how to increase resource

recovery in our communities and there are a couple of options. We could either

1. Work with the existing transfer stations; or
2. Have a purpose-built resource recovery facility so we can on-sell, repair, reuse and recycle more products.

A local resource recovery centre would allow Waipā communities to divert waste before it is sent to landfill in the most economical and sustainable way. It could become a centre for waste education, support the community to learn and engage in reducing their own business or household waste, and add resilience to our ability to respond to waste created by disasters.

A model that works well is having a community organisation manage and staff the facility, so there are options to partner with a group, organisation or iwi partner to deliver this service to the community.



## OUR PROPOSAL FOR THE NEXT 10 YEARS

Let's look at the options.

### OPTION 1: No new investment – status quo.

This option is currently in place with Council providing approx \$25,000 annually as a subsidy to maintain minimum public access to the privately-owned Cambridge transfer station. Another private transfer station operates in Te Awamutu, which receives no subsidy.

It's important to recognise that local charity/community groups are working to develop resource recovery through charity shops as a means of fundraising.

#### This option:

- ✓ Is low cost at \$25,000 per year (uninflated) to maintain public access to the Cambridge transfer station
- ✗ Does not support Waipā achieving its waste reduction targets – potentially the district could in fact increase its waste
- ✗ Offers limited options for residents to manage their waste
- ✗ Relies on both private transfer stations to continue to operate in Te Awamutu and Cambridge
- ✗ Relies on local charity and community groups to develop resource recovery capacity at charity shops, which limits the type of items that can be sold.



**Cost**  
\$281,225



#### Impact on all rates types

Year 1 = \$25,000  
Year 2 = \$25,700  
Year 3 = \$26,350  
Year 4-10 yearly average = \$29,168



**Impact on debt**  
\$0

### OPTION 2: Joint venture with private transfer stations to add resource recovery services to their existing operations.

For this option, Council would work with the existing private transfer stations in Cambridge and Te Awamutu to increase their on-site services and introduce resource recovery options.

#### This option:

- ✓ Is low cost at \$160,000 per year (uninflated) with potential to reduce over time as any future services start to create revenue
- ✓ Provides more local options for the community to manage waste
- ✓ Could track tonnes of waste diverted away from landfill
- ✗ Relies on both private transfer stations to continue to operate in Te Awamutu and Cambridge
- ✗ Assumes transfer stations have physical space and willingness to provide the recovery service



**Cost**  
\$1,799,840



#### Impact on all rates types

Year 1 = \$160,000  
Year 2 = \$164,480  
Year 3 = \$168,640  
Year 4-10 yearly average = \$186,674



**Impact on debt**  
\$0


### OPTION 3: Partner with a community organisation or group to develop a resource recovery centre


Our preferred option


For this option we would work with a community organisation, charitable group or iwi partner to set up a resource recovery centre in an existing building (with fencing and concrete) on an industrial or commercial site.

#### This option:

- ✓ Creates employment opportunities with about seven full time staff (or equivalent) over time
- ✓ Provides more local options for the community to manage waste
- ✓ Could track tonnes of waste diverted away from landfill
- ✓ Provides more opportunities to educate and support the community to reuse, repurpose and recover resources from waste
- ✓ Supports strong community partnerships built around a shared kaupapa of waste minimisation
- ✓ Overtime, provides cost saving opportunities for residents as they divert their waste instead of relying on landfilling
- ✗ Relies on Council sourcing a suitable existing site
- ✗ Could result in additional costs for example to secure the right land or building, or if the service does not operate efficiently

 **Cost**  
\$2.1 million to purchase or lease an existing site and prepare it for the service. Plus operating costs of \$649,605. \$1.4m of external funding is expected

 **Impact on all rates types**  
\$195,181 per annum from year 5 onwards

 **Impact on debt**  
\$696,980


### OPTION 4: Partner with a community organisation to develop a resource recovery centre in a purpose built building

This option is similar to option 3, except that we would build a facility from scratch. This drives the capital costs up to source the right piece of land and then construct a purpose-built facility.

#### This option:

- ✓ Creates employment opportunities with about seven full time staff (or equivalent) over time
- ✓ Provides more local options for the community to manage waste
- ✓ Could track tonnes of waste diverted away from landfill
- ✓ Provides more opportunities to educate and support the community to reuse, repurpose and recover resources from waste
- ✓ Supports strong community partnerships built around a shared kaupapa of waste minimisation
- ✓ Overtime, provides cost saving opportunities for residents as they divert more of their waste from landfill
- ✗ Relies on Council sourcing a suitable existing site
- ✗ Could result in additional costs for example to secure the right land or building, or if the service does not operate efficiently

 **Cost**  
\$3.4 million capital. Plus operating costs of \$649,605. \$1.4m of external funding is expected

 **Impact on all rates types**  
\$251,143 per annum from year 5 onwards

 **Impact on debt**  
\$2,042,865



Creating vibrant communities



Nurturing and respecting our unique culture and heritage



Effectively planning and providing for growing communities



Preparing for climate change



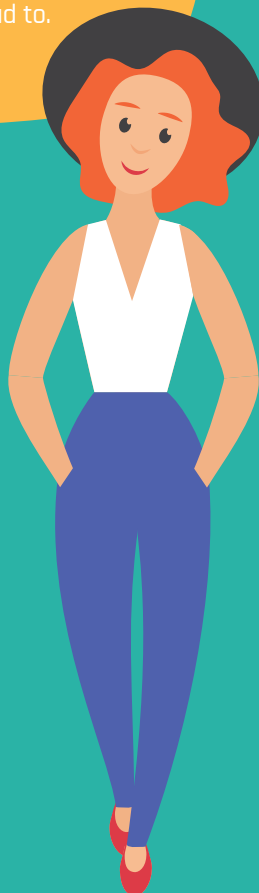
Leading the recovery of Waipā



## ISSUE 5

### OUR PREFERRED OPTION WE PREFER OPTION 3.

We prefer option three where we could develop a resource recovery centre in Waipā on an existing site with a building already in place. The upfront investment would be reduced as a site could be leased, either from Council or privately. It also reduces risk as the resource recovery centre could be moved to a different site in the future if it had to.



### WHAT DO YOU THINK?

We want to hear your thoughts on the proposed options. Should we:

- 1 Stick with the status quo
- 2 Enter into a joint venture with one or both local private transfer stations to add resource recovery services to their existing operations
- 3 Partner with a community organisation or group to develop a resource recovery centre
- 4 Partner with community organisation to develop a resource recovery centre in a purpose built building

Have your say at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz) or complete a submission form by 27 April 2021.

### WANT TO KNOW MORE?

Have a look at our Waste Management and Minimisation Plan at [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).



**THOSE ARE THE  
MAJOR ISSUES  
WE WANT YOUR  
FEEDBACK ON.**

However, there's a whole lot  
more information to come  
that's worth a look.

**Read on.**

# NOT BUDGETED...

We can't afford to do everything. We need to prioritise and make sure rates are affordable for our community, so a number of projects have been considered by Council which at this stage, are not being funded. Here are a few examples.

## CAMBRIDGE THIRD BRIDGE

We know there are concerns in the community about growth and the future use of the high level bridge. Expert advice tells us that the bridge is currently sufficient for growth in the short and medium term. In this long term plan, we will continue to maintain the bridge, and at the same time, look to plan and provide for a future third bridge. It would cost at least \$65 million for an additional bridge in Cambridge, and without a government subsidy (because it's too early and the demand is not great enough), all Waipā ratepayers would carry the full cost.

## NEW CAMBRIDGE LIBRARY

In the 2018-2028 Long Term Plan, we budgeted \$6.1 million to construct a new library to provide flexible spaces to read, meet, learn and participate in programmes and events. We believe the cost today to purchase land and design, build and fit out a new library is around \$9.6 million. The burden on our ratepayers would be too high. So we have postponed this project until it is more affordable for the community.

## CEMETERIES LAND ACQUISITION

It's important we have sufficient burial space to meet the long-term needs of the district. But an estimated \$12 million investment, funded by rates, makes this currently unaffordable. There is currently sufficient space in our 10

cemeteries to meet short to medium-term demand, and we will look to develop a land acquisition strategy for our next Long Term Plan.

## FOOD SCRAP COLLECTION SERVICE

On average 3.6kg of food per household ends up in our general rubbish each week. Some councils have rolled out a weekly kerbside food scrap collection service to address this issue, but it would cost us around \$8.5 million to set up and operate a similar service here in Waipā. Our Council wants to ramp up education around waste minimisation before a significant investment is made in a new service, so we've put aside \$60,000 to develop some resources and will investigate the demand for a weekly kerbside food scrap collection service and what that could look like.

## DEVELOPMENT OF GROWTH CELLS

Growth must pay for growth. Our district is growing rapidly and we're under demand to open up growth cells to increase housing availability. However, we must stage this growth to keep it affordable for the district while major infrastructure is installed. Some growth areas are already underway, and the next stage of development will kick off in 2035. For more information about growth projects, visit [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz).



# SIGNIFICANCE AND ENGAGEMENT

It's really important Council understands the needs, views, opinions and preferences of people likely to be affected by or interested in a proposal or decision before it's made. That's why we have a Significance and Engagement Policy.

Council is required through legislation to engage with the community; our Significance and Engagement Policy outlines how we do it. Before we get started on a new project or proposal, we'll weigh up its significance to the community and consider the most effective ways to engage before decision making occurs.

From time to time we'll also engage again as a proposal develops because it has high public interest or impact.

We've made changes to our Significance and Engagement Policy. We want you to understand what's changed and to tell us what you think of these changes.

## WHAT'S 'SIGNIFICANT'?

We consider a range of things when assessing the degree of significance and the appropriate level of engagement:

- Whether the proposal has an impact on the interests, values and aspirations of Māori in the district
- The likely impact on Māori values, including their relationship with their ancestral land, water, sites, waahi tapu (sacred land), valued flora and fauna, and other taonga
- Whether there is a legal requirement to engage with the community

- If the proposal or decision may impact current and future community wellbeing
- The level of financial impact of the proposal or decision
- Whether the proposal or decision will impact a large portion of the community
- The level of likely impact on present and future interests of the community
- Whether the proposal affects the level of service of a significant activity
- Whether community interest is high
- Whether the likely consequences are controversial
- Whether community views are already known, including the community's preferences about the form of engagement
- The form of engagement used in the past for similar proposals and decisions

If a proposal or decision ticks lots of the boxes above, it's more likely to have a higher level of significance, and a greater amount of community engagement.



## WHAT'S HAPPENING NOW?

We review Council's Significance and Engagement policy every three years.

A major change this time around is two new financial thresholds to consider when we look at the financial impact of a proposal or decision. These thresholds will be considered alongside the other criteria for significance as described above. If the proposal or decision falls into one of the categories below, it is likely to be deemed significant and we will engage with our communities:

- 1 Unbudgeted operating expenditure greater than 7.5 per cent of total operating expenditure in that year (about \$6.7 million)
- 2 Unbudgeted capital expenditure greater than 2.5 per cent of the total value of Council's assets (about \$47 million)

If a proposal was under the financial threshold, it doesn't necessarily mean we wouldn't engage; we'd still consider the level of significance and most appropriate options for community engagement using the criteria above.

Another change is the list of Council's strategic assets (or physical assets) that are crucial for delivering services to our communities and improve community wellbeing. We engage or consult if any decisions need to be made about our strategic assets. Previously it has been limited to pensioner housing, so we've expanded the list to include:

- Housing for the elderly stock as a whole
- Equity securities in the Waikato Regional Airport Ltd
- Water supply network infrastructure as a whole
- Stormwater network infrastructure as a whole
- Wastewater network infrastructure as a whole
- District roading infrastructure as a whole
- Waipā District Libraries

### WANT TO KNOW MORE?

Have a look at our draft Significance and Engagement Policy at [whatsnextwaipa.govt.nz](https://whatsnextwaipa.govt.nz).

### WHAT DO YOU THINK?

- ☐ I support the changes?
- ☐ I do not support the changes?



# FINANCIAL STRATEGY

Our Financial Strategy outlines the Council's overall approach to planning and managing its finances in a way that is sustainable over the long term. It is a central component of Council's Long Term Plan. The Financial Strategy sets our limits on rates increases and debt, illustrates the overall financial implications of decisions made in the Long Term Plan and is key in demonstrating prudent financial management. Key components of this document are in the 'making cents of council dollars' pages.

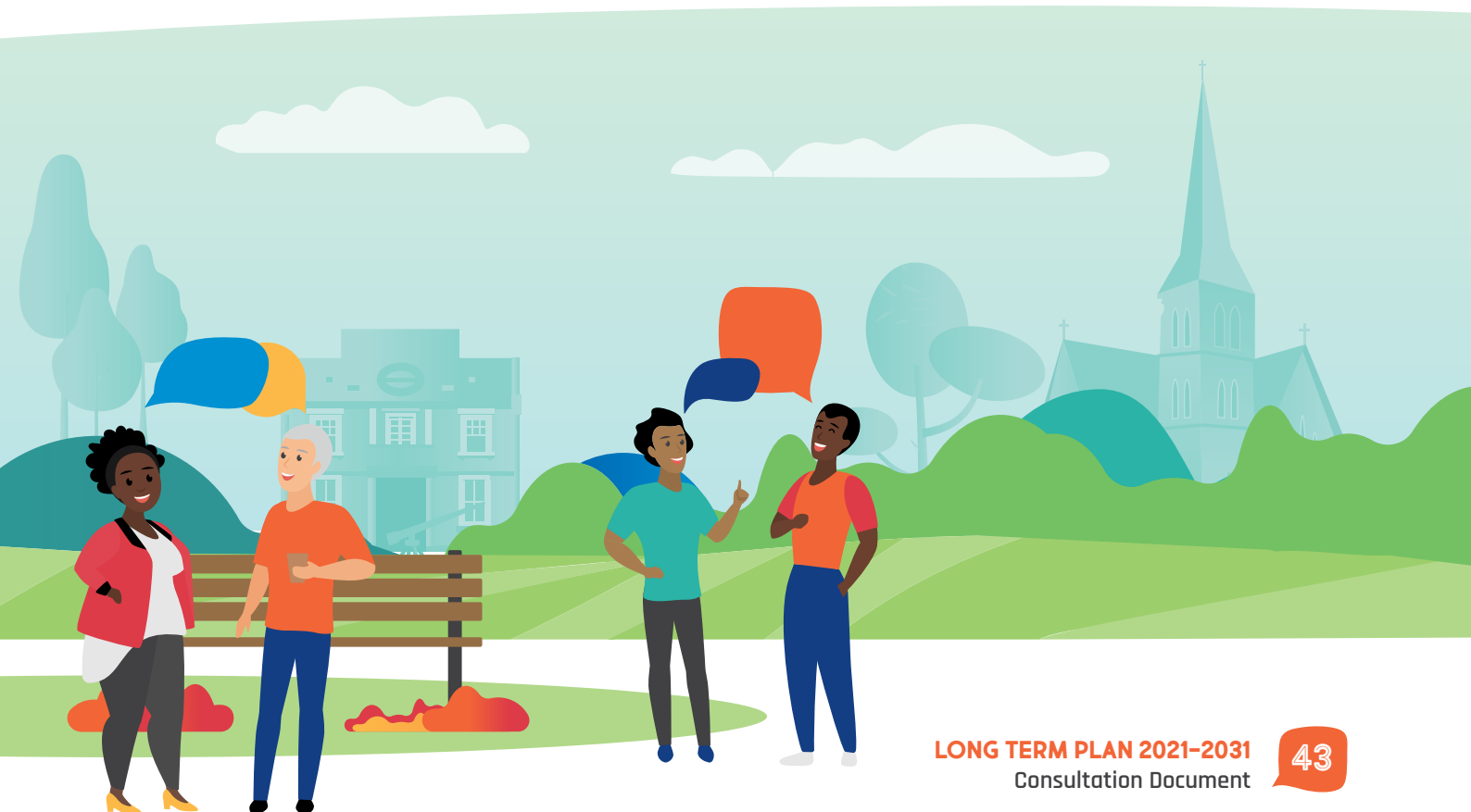
Over the next 10 years, it will cost \$2 billion to grow and run our district. That's a huge investment of ratepayer dollars so it's important this money is spent in the context of a well-considered financial strategy. Agreed financial limits restrict what we can deliver each year but also enable delivery by ensuring we have the financial resources to do this. Project prioritisation has been the key to ensuring the community has the services it expects to have, in a way that balances affordability with delivery.

Although more difficult to predict in the current environment, growth is a key factor again in this Long Term Plan with average annual district wide growth of 3.0 percent, even when factoring in a more prudent level of growth during the economic recovery from Covid-19.

The economic recovery from the Covid-19 pandemic has been widely considered as part of this Long Term Plan; with particular attention on balancing spending required to aid economic recovery while ensuring our financial limits are conservative, particularly in the first three years.

Waipa District Council is in a very good financial position. Our draft Long Term Plan proposes an average annual rates increase of 1.8 per cent (excluding the impact of growth on rates revenue) over the next ten years for existing ratepayers, including volumetric and network water meter charges which are charged separately. This puts us in a good position to look at rolling out our special plan from year 4 onwards.

Our rates increases are maintained within a limit of the Local Government Cost Index (local government inflation measure) plus 2 per cent for the first three years, and the Local Government Cost Index plus 3 per cent for the remainder of the Long Term Plan. Council considers this to be a reasonable and affordable limit and has considered the economic recovery from the Covid-19 pandemic when setting these limits. We also have limited rates to a maximum of 65 per cent of our total revenue.



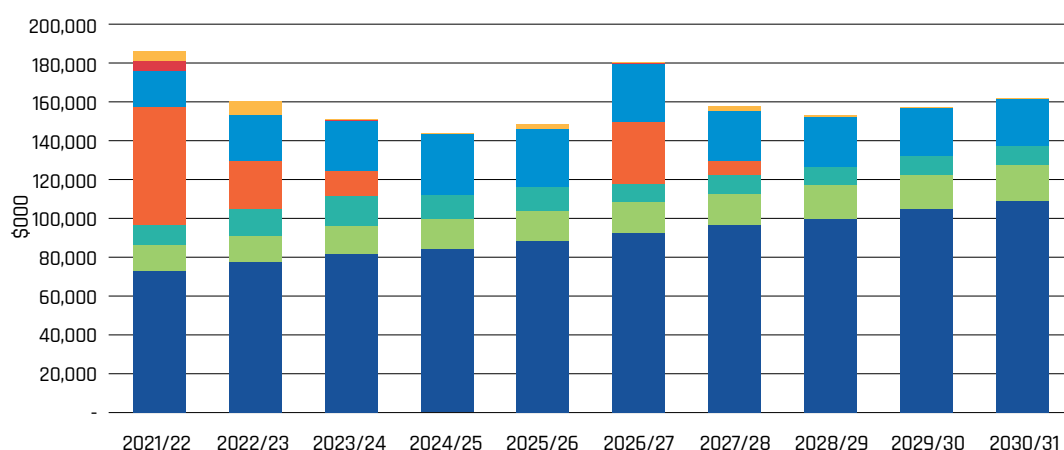
# MAKING CENTS OF COUNCIL DOLLARS

Let's take a look at the numbers! This section provides a summary of our key financial information for the next 10 years.

## WHERE THE MONEY COMES FROM

Just under half of our overall budget (\$2.0 billion) is funded by rates. A large portion comes from other sources like fees and charges (when someone pays for a council service they use), government subsidies, development contributions and grants.

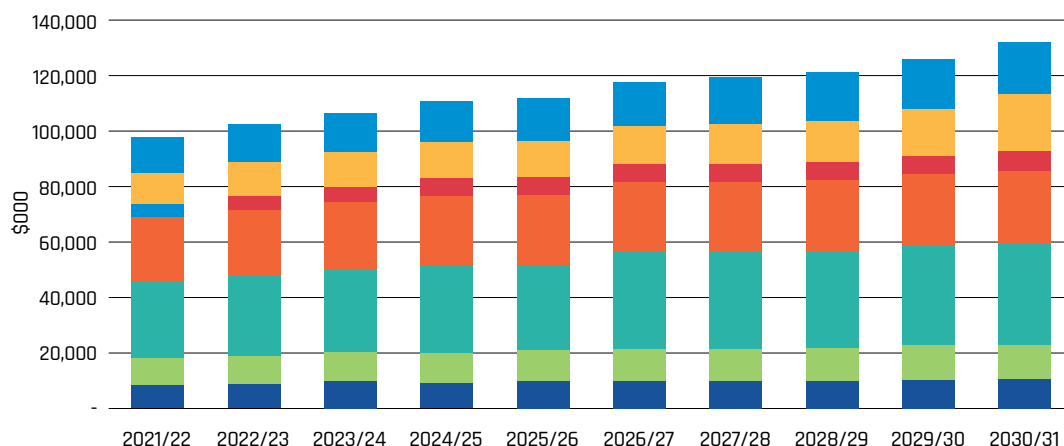
- Rates
- Revenue including fees and charges
- Subsidies and grants
- Loans
- Contributions
- Reserves
- Asset sales



## WHERE THE MONEY GOES

Here's where the money will be spent in the next 10 years.

- Governance
- Planning and Regulatory
- Community services and facilities
- Roads and footpaths
- Stormwater
- Wastewater treatment and disposal
- Water treatment and supply



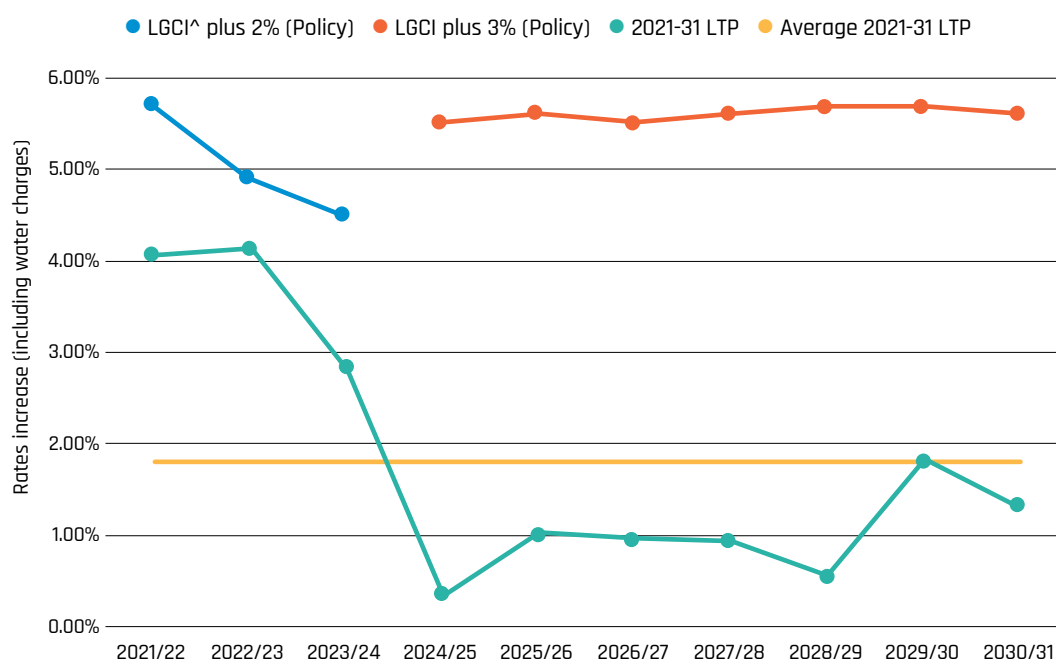
# RATES

If you're a property owner you'll pay rates each year.

Over the next 10 years we are looking at an average rates increase of 1.8 percent\*.

## How the rates are looking over the next 10 years

This graph shows the forecast rates increase for the average Waipā ratepayer.

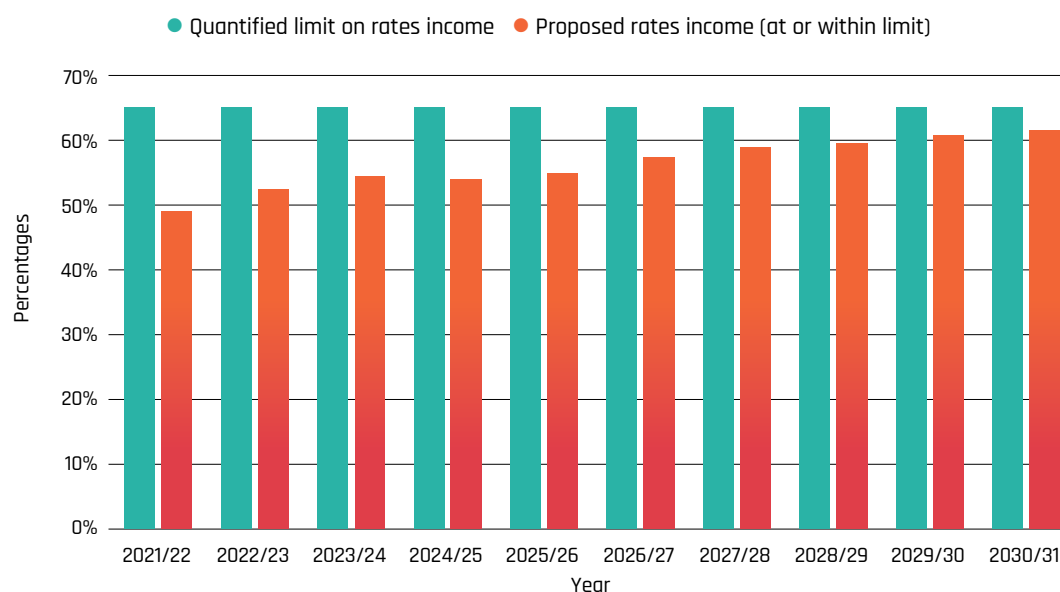


\* Excluding growth on rates revenue

^ A local Government Cost Index (LGCI) is a price index that includes a general goods and services index, the transport capital expenditure index, and the "three waters" (wastewater, stormwater, and freshwater) capital expenditure index. The Society of Local Government Managers commissioned Business and Economic Research Limited to forecast inflation/price changes for 2012-22 for local authorities as a basis on which to prepare their forecast financial information.

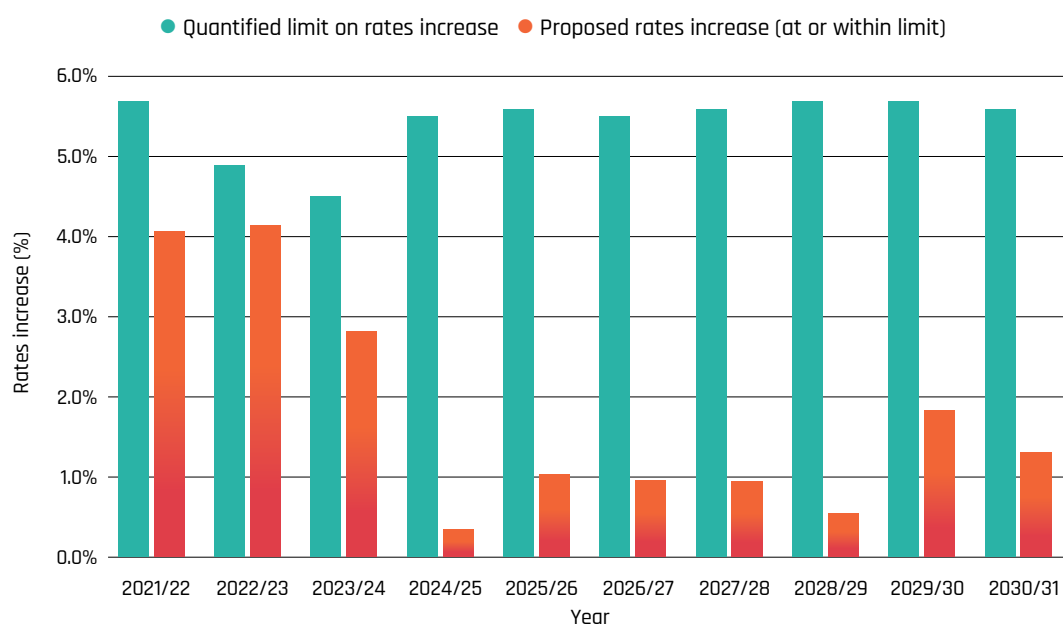
## RATES (INCOME) AFFORDABILITY

The amount we collect in rates is below 65 per cent of our total revenue. The following graph shows we are comfortably under the limit - indicating a mix of revenue sources are used by Council.



## RATES (INCREASES) AFFORDABILITY

We have a limit on our average annual rates increases. Our policy is that our average rates should not be more than the inflation rate\* for that year, plus two per cent in the first three years, and plus three per cent in years 4 to 10 of the LTP. This graph shows we are within our self-imposed limits.



\*No more than the forecast local Government Cost index (LGCI).



# DEBT

As a Council, we need to borrow money to pay for some of our big ticket items. Borrowing lets us get important things done now while paying the costs back in an affordable way, over time. Think of it like a mortgage on a house or a loan for a car or boat. You have use of it today but you pay that loan back over time in more affordable chunks.

Debt is a fair way of spreading the cost across the generations that will benefit from the projects. It would not be fair for the whole cost to be carried by ratepayers living in Waipā in the year the project is completed. And it wouldn't be affordable.

To keep up with growth, and for our budget to remain within prudent limits, Council is making some changes to how much debt we take on.

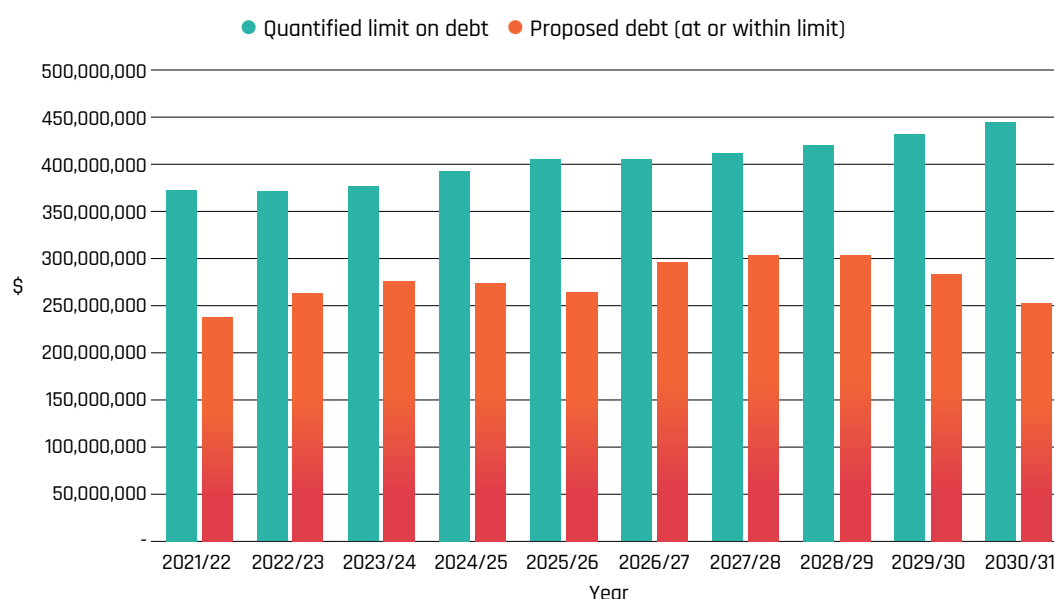
Debt also takes away some of the immediate financial impacts of the COVID-19 pandemic.

## INCREASING THE AMOUNT WE BORROW

We cannot cater for the projected growth in our district and pay for major projects outlined in this document without borrowing money. To do the work that needs to be done, Council's debt levels will increase, peaking at \$304 million in 2027/28. This is still below our debt limits and we remain in great financial shape in accordance with central government requirements.

## DEBT LEVELS AGAINST OUR DEBT LIMITS

Council meets the debt affordability benchmark if our planned borrowing is within each quantified limit on borrowing. The quantified limit is set at 250 per cent of total revenue. This graph shows our level of debt at the end of each year and how those levels compare with our set prudent debt limits.









# BALANCING THE BOOKS

Council is a complex business. While our overall aim is to balance the books (meaning the money we receive equals the money we spend), this is not always possible due to the different types of ways we receive income. Council is projecting significant surpluses throughout from 2021-2031, the majority attributed to Development Contributions and Vested Assets. The Development Contributions are collected for investment in new, or expansion of, infrastructure and pay the interest on debt raised to fund these growth projects. We are comfortable with how this is being managed. More detailed information around how we manage this is available in our Financial Strategy at [www.waipadc.govt.nz](http://www.waipadc.govt.nz).

## RATES BREAKDOWN FOR 2021/22 YEAR – INDICATOR PROPERTIES

The properties below provide an indication of how the proposals outlined here will impact on your rates. The values shown are inclusive of GST.

	 <b>CAMBRIDGE WARD</b> (Residential)			 <b>RURAL RESIDENTIAL</b> Cambridge			 <b>COMMERCIAL/ INDUSTRIAL</b> Cambridge		
	\$400,000	\$700,000	\$1,450,000	\$790,000	\$1,110,000	\$2,440,000	\$315,000	\$860,000	\$2,220,000
<b>\$ FTR</b>	\$1,034	\$1,034	\$1,034	\$392	\$423	\$433	\$926	\$1,557	\$2,189
<b>\$ UAGC</b>	\$730	\$730	\$730	\$730	\$730	\$730	\$730	\$1,460	\$1,460
<b>\$ CVR</b>	\$756	\$1,199	\$2,477	\$1,084	\$1,521	\$3,337	\$543	\$1,472	\$3,789
<b>\$ Total rates</b>	<b>\$2,520</b>	<b>\$2,963</b>	<b>\$4,241</b>	<b>\$2,206</b>	<b>\$2,674</b>	<b>\$4,500</b>	<b>\$2,199</b>	<b>\$4,489</b>	<b>\$7,438</b>
<b>\$ Increase per week</b>	<b>\$2.59</b>	<b>\$3.06</b>	<b>\$4.41</b>	<b>\$1.46</b>	<b>\$1.88</b>	<b>\$3.21</b>	<b>\$2.26</b>	<b>\$4.70</b>	<b>\$8.18</b>
<b>% Increase</b>	<b>5.6%</b>	<b>5.7%</b>	<b>5.7%</b>	<b>3.6%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>5.7%</b>	<b>5.8%</b>	<b>6.1%</b>

	 <b>PIRONGIA WARD</b> Rural			 <b>PIRONGIA VILLAGE</b>			 <b>OHAUPO VILLAGE</b>		
	\$670,000	\$2,880,000	\$6,280,000	\$520,000	\$690,000	\$1,020,000	\$620,000	\$810,000	\$935,000
<b>\$ FTR</b>	\$301	\$383	\$383	\$293	\$293	\$293	\$327	\$327	\$327
<b>\$ UAGC</b>	\$730	\$1,460	\$1,460	\$730	\$730	\$730	\$730	\$730	\$730
<b>\$ CVR</b>	\$911	\$3,914	\$8,535	\$889	\$1,178	\$1,738	\$843	\$1,375	\$1,588
<b>\$ Total rates</b>	<b>\$1,942</b>	<b>\$5,757</b>	<b>\$10,378</b>	<b>\$1,912</b>	<b>\$2,201</b>	<b>\$2,761</b>	<b>\$1,900</b>	<b>\$2,432</b>	<b>\$2,645</b>
<b>\$ Increase per week</b>	<b>\$0.95</b>	<b>\$3.68</b>	<b>\$7.08</b>	<b>\$1.09</b>	<b>\$1.40</b>	<b>\$2.00</b>	<b>\$0.90</b>	<b>\$1.75</b>	<b>\$1.97</b>
<b>% Increase</b>	<b>2.6%</b>	<b>3.4%</b>	<b>3.7%</b>	<b>3.1%</b>	<b>3.4%</b>	<b>3.9%</b>	<b>2.5%</b>	<b>3.9%</b>	<b>4.0%</b>

You can find out exactly what your rates are looking like by using our online rates calculator at [www.whatsnextwaipā.nz](http://www.whatsnextwaipā.nz).

### FTR:

#### FIXED TARGETED RATE.

Part of your rates bill where the amount stays the same regardless of the value of your property.

### CVR:

#### CAPITAL VALUE RATES.

A portion of your rates bill is based on the capital value of your property. This means those with higher-valued properties pay more.

### UAGC:

#### UNIFORM ANNUAL GENERAL CHARGE.

This is a fixed charge applied to each separately used or inhabited part of a rating unit; for example a block of flats or an additional unit on a property.



	TE AWAMUTU WARD (Residential)			RURAL RESIDENTIAL Te Awamutu			COMMERCIAL/ INDUSTRIAL Te Awamutu		
	\$450,000	\$560,000	\$950,000	\$620,000	\$1,070,000	\$1,770,000	\$365,000	\$960,000	\$2,230,000
\$ FTR	\$987	\$987	\$987	\$355	\$355	\$463	\$879	\$1,510	\$2,930
\$ UAGC	\$730	\$730	\$730	\$730	\$730	\$1,460	\$730	\$2,920	\$2,920
\$ CVR	\$774	\$962	\$1,628	\$854	\$1,470	\$2,427	\$629	\$1,645	\$3,813
\$ Total rates	\$2,491	\$2,679	\$3,345	\$1,939	\$2,555	\$4,350	\$2,238	\$6,075	\$9,663
\$ Increase per week	<b>\$2.14</b>	<b>\$2.34</b>	<b>\$3.05</b>	<b>\$0.93</b>	<b>\$1.38</b>	<b>\$2.60</b>	<b>\$1.89</b>	<b>\$5.26</b>	<b>\$9.86</b>
% Increase	4.7%	4.8%	5.0%	2.5%	2.9%	3.2%	4.6%	4.7%	5.6%



	NGAHINAPOURI			KAKEPUKU WARD			MAUNGATAUTARI WARD		
	\$510,000	\$1,370,000	\$4,181,000	\$1,400,000	\$5,000,000	\$7,520,000	\$840,000	\$2,305,000	\$6,200,000
\$ FTR	\$305	\$296	\$443	\$296	\$564	\$512	\$389	\$377	\$625
\$ UAGC	\$730	\$730	\$1,460	\$730	\$2,190	\$2,190	\$730	\$730	\$1,460
\$ CVR	\$693	\$1,862	\$5,682	\$1,903	\$6,795	\$10,220	\$1,142	\$3,133	\$8,426
\$ Total rates	\$1,728	\$2,888	\$7,585	\$2,929	\$9,549	\$12,922	\$2,261	\$4,240	\$10,511
\$ Increase per week	<b>\$0.79</b>	<b>\$1.65</b>	<b>\$4.98</b>	<b>\$1.69</b>	<b>\$6.33</b>	<b>\$8.85</b>	<b>\$1.74</b>	<b>\$3.20</b>	<b>\$7.71</b>
% Increase	2.4%	3.1%	3.5%	3.1%	3.6%	3.7%	4.2%	4.1%	4.0%

# YOUR MAYOR AND COUNCILLORS

## (THE FINAL DECISION MAKERS!)

Get in touch with the mayor or your local councillor if you have any questions about what we're proposing for the next 10 years.



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Te Awamutu Councillor  
**ANDREW BROWN**

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Kakepuku Councillor  
**SUSAN O'REGAN**

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# TELL US WHAT YOU THINK!

WE NEED YOUR FEEDBACK BY 5PM, TUESDAY 27 APRIL 2021.



**Anyone can make a submission on this Consultation Document: Go to [www.whatsnextwaipa.nz](http://www.whatsnextwaipa.nz)**

#### **Complete a hardcopy submission form**

Drop it off at one of our service centres at 101 Bank Street in Te Awamutu or 23 Wilson Street in Cambridge

#### **Post it to**

Long Term Plan Submission  
Waipa District Council  
Private Bag 2402  
Te Awamutu 3840

#### **Email your submission**

to [info@waipadc.govt.nz](mailto:info@waipadc.govt.nz) with 'Long Term Plan Submission' in the subject line.

You'll also have the option to present your submission in person at a Council Hearing.

## HELP SHAPE THE FUTURE OF WAIPĀ

Consultation opens on 26 March 2021 and closes at 5pm on 27 April 2021.

Over the next few weeks, we'll be in your neighbourhood to talk to you about where our district's heading over the next 10 years and the proposals you've read about in this document.

**Make sure you come and chat to us so we can hear what you think!**

DATE	LOCATION	TIME
<b>Saturday 27 March</b>	Memorial Park, at the entranceway	11am – 12pm
<b>Monday 29 March</b>	Te Awamutu main street (outside Pickle and Plum)	9.30am – 1.30pm
<b>Tuesday 30 March</b>	Cambridge main street, outside BNZ	9.30am – 1.30pm
<b>Wednesday 31 March</b>	Pirongia Five Stags	5.30pm – 7pm
<b>Thursday 1 April</b>	Te Awamutu Twilight Produce Market	2pm – 6pm
<b>Wednesday 7 April</b>	Ōhaupō Community Sport and Recreation Centre	5.30pm – 7.30pm
<b>Sunday 11 April</b>	Cambridge Trash 'N' Treasure Market	8am – 1pm
<b>Wednesday 14 April</b>	Cambridge Library/Council foyer, Wilson Street	4.30pm – 6pm
<b>Friday 16 April</b>	Te Awamutu Library foyer, Selwyn Lane	4.30pm – 6pm
<b>Sunday 18 April</b>	Lake Te Koo Utu, by the carpark	11am – 12pm
<b>Monday 19 April</b>	Kihikihi main street, outside the Superette	9am – 1pm
<b>Wednesday 21 April</b>	Te Awamutu main street (outside Pickle and Plum)	10am – 1.30pm
<b>Thursday 22 April</b>	Cambridge main street, outside BNZ	10am – 1.30pm

We'll also be presenting to a number of community groups along the way:

**TE AWAMUTU GREY POWER**

Thursday, 15 April 2021 at 1.30pm

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**KIHIKIHI RESIDENTS AND RATEPAYERS ASSOCIATION**

Wednesday 14 April 2021 at 7.00pm

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**PIRONGIA COMMUNITY ASSOCIATION**

Monday, 12 April 2021 at 6pm

Community Centre Chapel, cnr Crozier and Ross Streets, Pirongia

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**CAMBRIDGE CHAMBER OF COMMERCE**

Tuesday, 20 April 2021 at 6.30pm

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**TE AWAMUTU ROTARY**

Tuesday, 30 March 2021 at 5.30pm

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**IWI CONSULTATIVE COMMITTEE**

Wednesday, 7 April 2021 at 1.30pm

Council Office, Te Awamutu

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**CAMBRIDGE GREY POWER**

Wednesday, 7 April 2021 at 1.30pm

Cambridge Community Centre, 22 Taylor Street Cambridge

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**TE AWAMUTU COMMUNITY BOARD**

Tuesday, 13 April 2021 at 6pm

Council Office, Te Awamutu

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**TE AWAMUTU CHAMBER OF COMMERCE**

Tuesday 6 April 2021 at 6pm

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**CAMBRIDGE COMMUNITY BOARD**

Wednesday, 7 April 2021 at 6pm

Council Office, Cambridge

**To the reader:****Independent auditor's report on Waipā District Council's consultation document for its proposed 2021-31 Long term Plan**

I am the Auditor-General's appointed auditor for Waipā District Council (the Council). The Local Government Act 2002 (the Act) requires the Council to prepare a consultation document when developing its long-term plan. Section 93C of the Act sets out the content requirements of the consultation document and requires an audit report on the consultation document. I have done the work for this report using the staff and resources of Audit New Zealand. We completed our report on 12 March 2021.

**Opinion**

In our opinion:

- the consultation document provides an effective basis for public participation in the Council's decisions about the proposed content of its 2021-31 long term plan, because it:
  - fairly represents the matters proposed for inclusion in the long-term plan; and
  - identifies and explains the main issues and choices facing the Council and district, and the consequences of those choices; and
- the information and assumptions underlying the information in the consultation document are reasonable.

**Uncertainty over three waters reforms**

Without modifying our opinion, we draw attention to the disclosure on page 5, outlining the Government's intention to make three waters reform decisions during 2021. The effect that the reforms may have on three waters services provided is currently uncertain because no decisions have been made. The consultation document was prepared as if these services will continue to be provided by the Council, but future decisions may result in significant changes, which would affect the information on which the consultation document has been based. Council expects further consultation with the community will be required once there is greater certainty with respect to the proposals.

**Basis of opinion**

We carried out our work in accordance with the International Standard on Assurance Engagements (New Zealand) 3000 (Revised): Assurance Engagements Other Than Audits or Reviews of Historical Financial Information. In meeting the requirements of this standard, we took into account particular elements of the Auditor-General's Auditing Standards and the International Standard on Assurance Engagements 3400: The Examination of Prospective Financial Information that were consistent with those requirements.

We assessed the evidence the Council has to support the information and disclosures in the consultation document. To select appropriate procedures, we assessed the risk

of material misstatement and the Council's systems and processes applying to the preparation of the consultation document.

We did not evaluate the security and controls over the publication of the consultation document.

**Responsibilities of the Council and auditor**

The Council is responsible for:

- meeting all legal requirements relating to its procedures, decisions, consultation, disclosures, and other actions associated with preparing and publishing the consultation document and long-term plan, whether in printed or electronic form;
- having systems and processes in place to provide the supporting information and analysis the Council needs to be able to prepare a consultation document and long-term plan that meet the purposes set out in the Act; and
- ensuring that any forecast financial information being presented has been prepared in accordance with generally accepted accounting practice in New Zealand.
- We are responsible for reporting on the consultation document, as required by section 93C of the Act. We do not express an opinion on the merits of any policy content of the consultation document.

**Independence and quality control**

We have complied with the Auditor-General's:

- independence and other ethical requirements, which incorporate the independence and ethical requirements of Professional and Ethical Standard 1 issued by the New Zealand Auditing and Assurance Standards Board; and
- quality control requirements, which incorporate the quality control requirements of Professional and Ethical Standard 3 (Amended) issued by the New Zealand Auditing and Assurance Standards Board.

In addition to this audit and our report on the Council's 2020/21 annual report and report on the disclosure requirements, we performed a limited assurance engagement related to the District Council's debenture trust deed, which are compatible with those independence requirements. Other than these engagements we have no relationship with or interests in the Council or any of its subsidiaries.



Leon Pieterse

Audit New Zealand

On behalf of the Auditor-General, Tauranga, New Zealand



**THANKS FOR HELPING US  
SHAPE THE FUTURE OF WAIPĀ.**

**All feedback must be received by  
5pm, Tuesday 27 April.**

 /WaipaDistrictCouncil

 /Waipa\_NZ

 /Waipa\_DC

**[www.waipadc.govt.nz](http://www.waipadc.govt.nz)**