

2019/20

ANNUAL PLAN



Message from the Mayor

Welcome to our 2019/2020 Annual Plan. This plan was formally adopted in June 2019 and sets out our plans, priorities and budgets for the coming financial year.

Our priorities for the next 12 months form part of our wider 2018-2028 10-Year Plan. A great deal of effort was put into our 10-Year Plan to get it right. We focussed on big issues including our commitment to Waipā's heritage as well as plans for our town centres. As always, huge emphasis was put on core infrastructure and our intent to invest \$1.26 billion over the next decade to service the levels of growth projected for our district.

This Annual Plan very much reflects our 10-Year Plan promises. We have confirmed an average 3.7 per cent rates rise for the 2019-2020 year, the same as that originally forecast. More than half of our budget will be spent on core infrastructure including roads and footpaths, water treatment and supply, wastewater and stormwater. Around one third will go on community facilities.

This Annual Plan also covers some new issues, including the new wheelie bin recycling service which began on July 2019. Rubbish collection will continue to be provided privately in the district with each household choosing what service to use and pay for.

I wish to thank those people who made submissions on our Annual Plan when it was in draft stage. We received 43 submissions and in response made some changes to our original plans. It is important for us to get that feedback so we can make improvements.

Those changes included granted additional funds to a range of projects including a Zero Waste Education Programme in Waipā schools and support for a feasibility study to expand the Hautapu Sports and Recreation Club's facilities. Council also agreed to underwrite a maximum \$208,000 of any funding shortfall towards the new Ōhaupō Sport and Recreation Centre.

Money for most of these additional projects came from the Council's cash surplus or arbitrage reserve, meaning there was no impact on rates.

Our Council is going into the 2019/2020 financial year with a clear purpose. Our role is to work alongside our community to ensure Waipā remains a fantastic place to live, work, raise families, do business and enjoy a lifestyle that is highly valued. I thank you for your own contribution to this and to the role you play in making Waipa what it is.

Jim Mylchreest - Mayor

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Annual Plan Overview

What is an Annual Plan?

Every three years we produce a 10-Year Plan to set the future direction of Council for the district. Outside of those years we produce an Annual Plan which identifies any changes or additions to the projects, activities and financial information included in the 10-Year Plan. The latest 10-Year Plan was produced in 2018.

In addition we produce an Annual Report to review our performance against the 10-Year and Annual Plans. Together, these three publications define our priorities and detail our management of the district.

What has changed from the 10-Year Plan

Very little has changed overall. There have been changes to individual projects so some are being implemented in 2018/19 (sooner than originally planned) and others being implemented later (either pushed back into 2019/20 or will now be undertaken in later years); however, in terms of project costs, these changes largely balance themselves out.

One major difference is the already-approved expanded budget for the Cambridge Pool. A large part of this change is due to costs expected in 2018/19 being deferred to 2019/20; a further \$4 million is required for the project but this will largely be met from property sales without any rating impact.

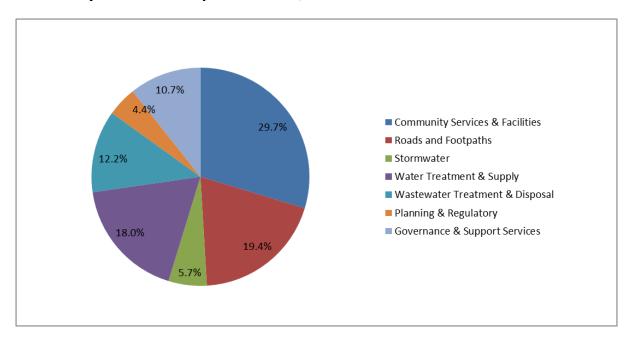
Council is to continue charging for water via meters on property complexes in the same way as before: an equal division of the bill between the component properties with an option for a later remission.

Council has already resolved to change its kerbside recycling contract, but due to changes in the international recycling market there has been an increase in the contract price; this will be funded via the recycling targeted rate.

Council is changing the way it funds community sports and recreation centres in Ohaupo, Pirongia and Kaipaki. This entails changing the catchment areas for each centre to achieve a more equitable arrangement for ratepayers. This has little or no overall rating implications.

During 2019 two new issues have emerged, the implications of which are unlikely to impact Council budgets and ratepayers during 2019/20: *Te Ara Wai* and the Hamilton2Auckland transport corridor initiative. The former aims to be largely funded from external sources such as the Regional Provisional Growth Fund, but until Council knows how much can be raised it will not know how much ratepayers may be asked to contribute – if anything. The latter is concerned with economic and population growth, managing overspill from Auckland and providing new transport and working arrangements. This will take time to plan, and longer to identify the social, economic and environmental implications for Waipa and ratepayers.

How will your rates be spent in 2019/20?



Summary of changes from the 10-Year Plan 2018-28: by group of activities

Our 10-Year Plan 2018-28 contains our proposed activities, projects and programmes and associated budgets for 2019/20. This Annual Plan looks at the groups of activities detailed in the 10-Year Plan and identifies where these projections have been adjusted from what was originally proposed.

The groups of activities covered in this section are:

■ Governance	■ Stormwater
Planning and Regulatory	 Wastewater Treatment and Disposal
 Community Services and Facilities 	■ Water Treatment and Supply
■ Roads and Footpaths	■ Support Services

For each group of activities is shown:

- A description of the group's services
- The key projects identified in the 10-Year Plan for 2019/20
- The changes from the 10-Year Plan 2018-28
- Statement of the cost of the service
- Capital expenditure
- Funding impact statement

Governance group

What we do

The Governance group of activities represents the decision making function of elected officials who are supported by communications specialists, strategy advisors and the governance business unit to manage democratic processes.

Additionally, the Governance group of activities is responsible for ensuring Māori involvement in decision making, and strategy and community relationships.

Key projects for 2019/20

- Commence development of the 10-Year Plan 2021-31
- Continuing with regional and sub-regional collaboration

Changes from the 10-Year Plan 2018-28

There are no significant or material changes from the programme outlined in the 10-Year Plan (pages 108 to 114). The variations from the 10-Year Plan 2018-28 are shown in the following tables.

Cost of service variances

- Restructure, new department Business Improvement separated from Strategic Planning, transferred to Support Services
- Timing change from 2020/21 to 2019/20 for \$500,000 grant towards the construction of the Ohaupo Sport and Recreation Centre.
- A council contribution for the Ohaupo Sport and Recreation Centre to funding the shortfall of construction costs by underwriting the construction up to \$208,000
- Commsafe grant increased by \$20,000 to \$40,000

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
REVENUE				
Elections	-	66	66	-
Community Grants	42	42	42	-
TOTAL REVENUE	42	108	108	-
OPERATING EXPENDITURE				
Council & Committees	2,649	2,680	2,649	(31)
Cambridge Community Board	188	193	201	8
Te Awamutu Community Board	184	189	185	(4)
Elections	28	221	231	10
Community Grants	882	533	1,270	737
Strategic Planning	3,035	2,840	2,460	(380)
Community Relationships	1,729	1,867	1,913	46
TOTAL EXPENDITURE	8,695	8,523	8,909	386
	()	40	()	()
OPERATING NET COST OF SERVICE	(8,653)	(8,415)	(8,801)	(386)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	348	-	-	-
Debt Repayment (Internal)	580	548	584	36
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	928	548	584	36

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
To meet additional demand				
Cambridge C4 Growth Cell Structure Plan	250	-	-	-
Capital Expenditure to meet additional demand	250	-	-	-
To replace existing assets				
Council Chambers Upgrade	98	-	-	-
Total Capital Expenditure to Improve Level of Service	98	-	-	-
TOTAL CAPITAL EXPENDITURE	348	-	-	-

Sources of operating funding General rates, uniform annual general charges, rates penalties 6,592 7,422 7,006 7,00		2018/19	2019/20	2019/20	2019/20
Sources of operating funding General rates, uniform annual general charges, rates penalties General rates, uniform annual general charges, rates penalties 1,871 1,318 1,350 Subsidies and grants for operating purposes 42 42 42 42 42 Eees and charges - 66 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts 395 65 65 Total sources of operating funding (A) 8,900 8,913 8,529 Applications of operating funding Payments to staff and suppliers Finance costs 98 137 113 Internal charges and overheads applied 2,829 2,940 2,795 Other operating funding applications 1,313 977 1,702 Total applications of operating funding (B) 8,688 8,517 8,902 Surplus (deficit) of operating funding (B) 8,688 8,517 8,902 Surplus (deficit) of operating funding (A - B) 212 396 (373) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions					Variance
General rates, uniform annual general charges, rates penalties		\$000	\$000	\$000	\$000
Targeted rates Subsidies and grants for operating purposes 42 42 42 42 66 66 Internal charges and overheads recovered	Sources of operating funding				
Subsidies and grants for operating purposes 42 42 42 42 Fees and charges 66 66 66 66 66 66 66 66 66 66 66 66 66	General rates, uniform annual general charges, rates penalties	6,592	7,422	7,006	(416)
Fees and charges Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Payments to staf	Fargeted rates	1,871	1,318	1,350	32
Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts 395 65 65 Total sources of operating funding (A) 8,900 8,913 8,529 Applications of operating funding Payments to staff and suppliers 4,448 4,463 4,292 Finance costs 98 137 113 Internal charges and overheads applied 2,829 2,940 2,795 Other operating funding applications 1,313 977 1,702 Total applications of operating funding (B) 8,688 8,517 8,902 Surplus (deficit) of operating funding (A - B) 212 396 (373) Sources of capital funding Subsidies and grants for capital expenditure	Subsidies and grants for operating purposes	42	42	42	-
Local authorities fuel tax, fines, infringement fees, and other receipts 395 65 65 Total sources of operating funding (A) 8,900 8,913 8,529 Applications of operating funding Payments to staff and suppliers 4,448 4,463 4,292 Finance costs 98 137 113 Internal charges and overheads applied 2,829 2,940 2,795 Other operating funding applications 1,313 977 1,702 Total applications of operating funding (B) 8,688 8,517 8,902 Surplus (deficit) of operating funding (A - B) 212 396 (373) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - 250 to replace existing assets 98 Increase (decrease) in reserves (136) 396 (373) Increase (decrease) of investments Total applications of capital funding (D) 212 396 (373) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Fees and charges	-	66	66	-
Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Payments to staff an	nternal charges and overheads recovered	-	-	-	-
Applications of operating funding Payments to staff and suppliers Finance costs 98 137 113 Internal charges and overheads applied 2,829 2,940 2,795 Other operating funding applications 1,313 977 1,702 Total applications of operating funding (B) 8,688 8,517 8,902 Surplus (deficit) of operating funding (A - B) 212 396 (373) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 1	ocal authorities fuel tax, fines, infringement fees, and other receipts	395	65	65	-
Payments to staff and suppliers Finance costs Finance costs Finance costs Pay 137 Finance costs Pay 2,940 Pay 2,795 Pay 2,940 Pay 2,940 Pay 2,940 Pay 2,945 Pay 2,940 Pay 2,940 Pay 2,945 Pay 2,940 Pay 2,940 Pay 2,945 Pay 3,945 Pa	Total sources of operating funding (A)	8,900	8,913	8,529	(384)
Finance costs Internal charges and overheads applied Internal charges (deficit) of operating funding (B) Internal charges (decrease) in debt Internal charges (decrease) in reserves Internal charges (deficit) of capital funding (C) Internal charges (decrease) in reserves Interna	Applications of operating funding				
Internal charges and overheads applied Other operating funding applications 1,313 977 1,702 Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Payments to staff and suppliers	4,448	4,463	4,292	(171)
Other operating funding applications1,3139771,702Total applications of operating funding (B)8,6888,5178,902Surplus (deficit) of operating funding (A - B)212396(373)Sources of capital funding396393Subsidies and grants for capital expenditureDevelopment and financial contributionsIncrease (decrease) in debtGross proceeds from sale of assetsLump sum contributionsOther dedicated capital fundingTotal sources of capital funding (C)Applications of capital funding250Capital expenditure to meet additional demand250 to improve the level of service to replace existing assets98Increase (decrease) in reserves(136)396(373)Increase (decrease) of investmentsTotal applications of capital funding (D)212396(373)Surplus (deficit) of capital funding (C - D)(212)(396)373	Finance costs	98	137	113	(24)
Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) 212 396 (373) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) 212 396 (373) Surplus (deficit) of capital funding (C - D) (212) (396) 373	nternal charges and overheads applied	2,829	2,940	2,795	(145)
Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) of investments Increase (decrease) of investments Subsidies and grants for capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) of investments - Capital expenditure - Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Other operating funding applications	1,313	977	1,702	725
Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) Capital expenditure - Ca	Total applications of operating funding (B)	8,688	8,517	8,902	385
Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Surplus (deficit) of operating funding (A - B)	212	396	(373)	(769)
Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Sources of capital funding				
Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373		-	-		-
Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D)	Development and financial contributions	-	-	-	-
Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D)	ncrease (decrease) in debt	-	-	-	-
Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) Other dedicated capital funding (C)	Gross proceeds from sale of assets	-	-	-	-
Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D)	Lump sum contributions	-	-	-	-
Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Other dedicated capital funding	-	-	-	-
Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Total sources of capital funding (C)	-	-	-	-
- to meet additional demand 250	Applications of capital funding				
- to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	Capital expenditure				
- to replace existing assets 98 Increase (decrease) in reserves (136) 396 (373) Increase (decrease) of investments Total applications of capital funding (D) 212 396 (373) Surplus (deficit) of capital funding (C - D) (212) (396) 373	to meet additional demand	250	-	-	-
Increase (decrease) in reserves (136) 396 (373) Increase (decrease) of investments Total applications of capital funding (D) 212 396 (373) Surplus (deficit) of capital funding (C - D) (212) (396) 373	to improve the level of service	-	-	-	-
Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	to replace existing assets	98	-	-	-
Total applications of capital funding (D) Surplus (deficit) of capital funding (C - D) (212) (396) 373	ncrease (decrease) in reserves	(136)	396	(373)	(769)
Surplus (deficit) of capital funding (C - D) (212) (396) 373	ncrease (decrease) of investments	_	-	-	-
	Total applications of capital funding (D)	212	396	(373)	(769)
Funding balance ((A - B) + (C - D))	Surplus (deficit) of capital funding (C - D)	(212)	(396)	373	769
	Funding balance ((A - B) + (C - D))	-	-	-	-

Planning and Regulatory group

What we do

We provide Planning and Regulatory services to manage the natural and physical resources of the district, and promote and protect the health and safety of our communities.

Planning and Regulatory activities include:

- Animal Control
- Building Compliance
- Development Engineering
- Environmental health
- Resource consents, enforcement and land information memorandums

Key projects for 2019/20

Retention of Building Consent Authority accreditation

Changes from the 10-Year Plan 2018-28

There are no significant or material changes from the programme outlined in the 10-Year Plan (pages 115 to 122). The variations from the 10-Year Plan 2018-28 are shown in the following tables.

Cost of service variances

Building Control computer system, Alpha One funded by additional revenue.

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
REVENUE				
Fees and Charges:				
Resource Management	1,797	1,528	1,772	244
Building Control	2,524	2,346	2,551	205
Environmental Health	423	428	449	21
Animal Control	528	538	549	11
Development Engineering	303	248	354	106
TOTAL REVENUE	5,575	5,088	5,675	587
OPERATING EXPENDITURE				
Resource Management	2,707	2,586	3,032	446
Building Control	2,529	2,461	2,757	296
Environmental Health	1,004	1,043	1,106	63
Animal Control	790	792	848	56
Development Engineering	816	732	719	(13)
TOTAL EXPENDITURE	7,846	7,614	8,462	848
OPERATING NET COST OF SERVICE	(2,271)	(2,526)	(2,787)	(261)
CAPITAL EXPENDITURE				
Debt Repayment	22	23	24	1
TOTAL CAPITAL EXPENDITURE	22	23	24	1

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
Sources of operating funding	ÇÜÜÜ	J 000	7000	7000
General rates, uniform annual general charges, rates penalties	2,107	2,453	2,709	256
Targeted rates	226	94	102	8
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	5,574	5,088	5,674	586
Internal charges and overheads recovered	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Total sources of operating funding (A)	7,907	7,635	8,485	850
Applications of operating funding				
Payments to staff and suppliers	6,081	5,720	6,237	517
Finance costs	8	9	7	(2)
Internal charges and overheads applied	1,751	1,878	2,212	334
Other operating funding applications	-	-	-	-
Total applications of operating funding (B)	7,840	7,607	8,456	849
Surplus (deficit) of operating funding (A - B)	67	28	29	1
Sources of capital funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding Total sources of capital funding (C)	-		-	-
Total sources of capital fulfulling (c)	-	-	-	-
Applications of capital funding				
Capital expenditure				
- to meet additional demand	-	-	-	-
- to improve the level of service	-	-	-	-
- to replace existing assets	-	-	-	-
Increase (decrease) in reserves	67	28	29	1
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	67	28	29	1
Surplus (deficit) of capital funding (C - D)	(67)	(28)	(29)	(1)
Funding balance ((A - B) + (C - D))	-	-	-	-

Community Services and Facilities group

What we do

We provide recreational benefits and promote the social and environmental wellbeing of our communities.

Community services and facilities activities include:

- Parks & Reserves
 - Open Spaces
 - Playgrounds
 - Public Toilets
 - Cemeteries
- Libraries
- Property Services
 - Community Land & Buildings
 - Pensioner Housing
- Heritage
- Swimming Pools
- Waste Management and Minimisation

Key projects for 2019/20

- Cambridge Town Pool and Playground development
- Cambridge growth cells C1, C2 and C3 reserves development
- Te Ara Wai design and build

Changes from the 10-Year Plan 2018-28

Cambridge Pool development: in 2018 we said "\$15m is to be invested in the Cambridge town pool development and associated playground between 2018 and 2020"; in 2019/20 the budget was to be \$2m. This is now increased by \$4m (to \$6m in 2019/20) due to project and construction costs, and will be funded primarily by property sales.

Council is realigning the recreation and sports centre catchment areas for rates funding and to future proof for future needs of the centres. Pirongia catchment will be reduced to a circular catchment with the Pirongia Sports Centre at the centre of the catchment. A similar circular catchment area will be around the Ohaupo and Kaipaki Sport and Recreation Centres.

Recycling activity costs: in 2018 we estimated these for 2019/20 to be \$1,561,185.

Due to the challenges of the international recycling market, increased costs and the capital costs of new wheeled bins, the new recycling contract beginning in March 2018 has higher costs of \$9,319,459.60 over seven years to 2025. This means an increase of \$624,000 in 2019/20. This will be funded by the kerbside recycling targeted rate.

Cost of service variances

- Delay in opening of Cambridge Pool, operation expenses budgeted at 3 months instead of 9 months.
- Increase in scope for recycling with the new contract and recycling bins.
- Exhibition Planning, Design, Development and Install: \$130,000 deferred from 2018/19 due to project timing.
- Grant for Cambridge Historical Society for progression of museum review work \$40,000
- Feasibility study on behalf of the Hautapu Sports and Recreation \$50,000
- Zero Waste Education Programme \$50,000
- Reduction in interest expense due to reduction in interest rates

Capital variances

- Destination Playground Rangimarie Reserve: \$51,000 deferred to later year.
- Playground Reserve Land Cambridge North: \$430,000 deferred cost from 2018/19.
- Reserves C1, C2 & C3: \$980,000 reduction due to timing of growth in these areas.
- Cambridge Town Pool Development: \$10,777,100 additional cost due to project timing; this includes \$6.7m deferred from 2018/19; net increase of \$4.077m.
- New Pensioner Housing Construction: \$1.155m timing change due to later timing for pensioner housing on Cambridge Road, Te Awamutu.
- Pensioner Housing renewals: \$189,000 deferred cost from 2018/19
- Cycling Trail, TA/Ngaroto/Pirongia Connection: \$885,000 deferred construction costs from 2018/19
- Cambridge Town Hall Upgrade: \$200,000 deferred cost from 2018/19
- Cambridge Motor Park carpark upgrade: \$50,000 deferred cost from 2018/19
- Reserve land purchases \$320,000 deferred cost from 2018/19

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
REVENUE				
Fees and Charges:				
Mighty River Domain	775	706	721	15
District Museums	96	98	98	-
District Libraries	191	196	196	-
District Pools	237	422	364	(58)
Cemeteries	188	192	192	-
Properties	3,139	778	872	94
Pensioner Housing & Own your Own Housing	1,209	1,093	1,135	42
Forestry	-	-	-	-
Rural Fire/Civil Defence	159	162	195	33
Waste Management	197	212	196	(16)
TOTAL REVENUE	6,191	3,859	3,969	110
OPERATING EXPENDITURE				
Parks and Reserves	6,558	7,113	7,355	242
Mighty River Domain	1,607	1,590	1,595	5
District Museums	1,297	1,913	1,970	57
District Libraries	1,940	2,044	2,149	105
District Pools	2,179	4,147	2,710	(1,437)
Heritage	433	541	496	(45)
Cemeteries	359	357	370	13
Public Toilets	644	634	643	9
Properties	4,078	3,207	3,266	59
Pensioner Housing & Own your Own Housing	1,282	1,412	1,371	(41)
Forestry	105	179	134	(45)
Civil Defence	316	310	339	29
Waste Management	1,765	1,335	2,023	688
National Cycle Centre of Excellence	24	31	23	(8)
TOTAL EXPENDITURE	22,587	24,813	24,444	(369)
OPERATING NET COST OF SERVICE	(16,396)	(20,954)	(20,475)	479
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	14,574	11,769	22,177	10,408
Debt Repayment (Internal)	574	931	1,018	87
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	15,148	12,700	23,195	10,495

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
To Meet Additional Demand				
Buffer Reserve Land Purchase	94	-	-	-
Reserve Purchases - Developments	-	153	220	67
Playground Reserve Land Cambridge North	11	-	430	430
Playground on Neighbourhood Reserve Cambridge North	-	59	-	(59)
Cambridge Growth Cells Reserves (C1, C2 and C3)	-	1,000	20	(980)
Total Capital Expenditure to Meet Additional Demand	105	1,212	670	(542)
To Improve Level of Service				
Cambridge Town Pool Development	6,203	2,000	12,792	10,792
Cambridge Pool Playground	-	15	-	(15)
Cambridge Town Hall Upgrades	-	-	200	200
Destination Playgrounds	401	138	90	(48)
Reserve Developments	253	369	369	-
Castleton Park - Sports Fields	-	-	-	-
Cambridge Town Belt Development	50	-	-	-
Waipuke Park Development	100	122	122	-
Karapiro Domain Improvements	190	41	41	-
Lake Ngaroto Recreation Reserve	429	-	-	-
Lake Ngaroto - Development and Restoration (including Heritage)	305	117	117	-
Kakepuku - Interpretation & Restoration	5	2	2	-
Lake Rotopiko Heritage Development	-	5	5	-
Peat Lake Programme	5	5	5	-
Lake Mangakaware - Restoration, Development & Enhancement of				
Heritage Values	20	26	26	-
Matakitaki Access & Restoration	43	-	-	-
Waiari Pa - Access & Restoration Planning	5	-	-	-
Pukemako A & B - Planning & Restoration	15	17	17	-
Land Wars - Site Interpretation & Facilities	12	117	117	-
Flour Mill Sites - Access & Interpretation	15	15	15	-
Mt Pirongia - collaboration with DOC	45	-	-	-
Land Acquisition - Structure Plan areas Karapiro Gully etc.	-	255	-	(255)
Land Acquisition - Esplanade Reserves	-	102	202	100
Addison Street Development - Property	(70)	-	20	20
Purchase of Property for for Te Awamutu Commercial	339	-	-	-
Te Rahu Road Development - Property	-	265	265	-

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
Cycling - Te Awamutu/Ngaroto/Pirongia Connection	32	-	885	885
Public Conveniences - New Toilet Blocks	182	414	663	249
Pensioner Housing - Upgrades and New Buildings	360	2,755	1,600	(1,155)
Purchase of land for Te Awamutu Western Arterial	300	-	-	-
Storage Facilities for Climax Engine	20	408	-	(408)
Purchase of Land for Te Awamutu Hub Development	50	-	-	-
Design and Built Discovery Centre	560	1,489	1,489	-
Discovery Centre - Exhibition Planning, Design, Development & Install	70	524	654	130
Te Awamutu Community Hub - External Social Space between Library	-	-	-	-
Heritage Showcase Sites	685	249	473	224
Te Awamutu Community Hub Precinct	25	10	10	-
Slip Remediation (Mangaohoi Stream, Settlers Track & Landfill)	470	-	-	-
Recycling Bins	2,000	-	-	-
Total Capital Expenditure to Improve Level of Service	13,119	9,460	20,179	10,719
To Replace Existing Assets				
Parks Renewals	152	92	92	-
Playground Equipment & Safety Surfaces Renewal	57	58	58	-
Parks Structure Renewals	57	58	58	-
Karapiro / Arapuni Lakes Programme	-	-	-	-
Plant Replacement - Mighty River Domain	12	36	36	-
Library Books	347	354	354	-
District Pools - Asset Renewals	568	154	146	(8)
Pensioner Housing Renewals	91	306	495	189
Carpark Renewals	66	39	89	50
Total Capital Expenditure to Replace Existing Assets	1,350	1,097	1,328	231
TOTAL CAPITAL EXPENDITURE	14,574	11,769	22,177	10,408

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	12,393	14,144	14,135	(9)
Targeted rates	4,790	5,360	4,941	(419)
Subsidies and grants for operating purposes	11	11	11	-
Fees and charges	4,084	3,760	3,869	109
Internal charges and overheads recovered	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Total sources of operating funding (A)	21,278	23,275	22,956	(319)
Applications of operating funding				
Payments to staff and suppliers	15,157	17,128	17,297	169
Finance costs	531	1,328	787	(541)
Internal charges and overheads applied	2,883	3,013	3,346	333
Other operating funding applications	360	326	369	43
Total applications of operating funding (B)	18,931	21,795	21,799	4
Surplus (deficit) of operating funding (A - B)	2,347	1,480	1,157	(323)
Sources of capital funding				
Subsidies and grants for capital expenditure	1,040	449	591	142
Development and financial contributions	387	504	578	74
Increase (decrease) in debt	_	_	-	-
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	_	_	-	-
Other dedicated capital funding	-	-	-	_
Total sources of capital funding (C)	1,427	953	1,169	216
Applications of capital funding				
Capital expenditure				
- to meet additional demand	105	1,212	670	(542)
- to improve the level of service	13,119	9,460	20,179	10,719
- to replace existing assets	1,350	1,097	1,328	231
Increase (decrease) in reserves	(10,800)	(9,336)	(19,851)	(10,515)
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	3,774	2,433	2,326	(107)
Surplus (deficit) of capital funding (C - D)	(2,347)	(1,480)	(1,157)	323
Funding balance ((A - B) + (C - D))		_	-	_
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Roads and Footpaths group

What we do

The Roads and footpaths group is the primary service provider for the provision of the local transport network.

It oversees a range of the district's core infrastructure assets and services including:

- Roads and structures
- Footpaths and cycleways
- Signage and traffic facilities
- Street lighting
- Road corridor amenity
- Public Transportation

Key projects for 2019/20

- Development of road infrastructure in Cambridge growth cells C1, C2 and C3 to meet additional demand from population growth.
- Town Concept Plans and Streetscape implementation.
- Cambridge bypass roading improvements.
- Road seal extensions: programme to seal currently unsealed roads.

Changes from the 10-Year Plan 2018-28

There are no significant or material changes from the programme outlined in the 10-Year Plan 2018-28 other than for changes in the timing of projects. The variations from the 10-Year Plan 2018-28 are shown in the following tables. The main activity changes are as follows:

Cost of service variances:

- Higher depreciation expense
- Higher NZTA revenue to partially fund additional capital expenditure
- Lower interest expense due to reduction in interest rates

Capital variances:

- Cambridge Growth Cell Roading Land Purchases C1: \$500,000 spending delayed to a future year appropriate to the timing of growth demand.
- Contribution Te Awa River Ride: \$1.116m deferred as negotiations continue with landowners for access rights etc.
- Willamson St Streetscape: \$730,000 deferred from 2018/19 due to the timing of the Cambridge Town Pool development.
- Hautapu Cycleway connection Victoria to Hannon: \$275,940 deferred from 2018/19 due to growth timing to enable pipelines to be installed at the same time.
- Te Pahu Bridge: \$740,000 deferred construction costs from 2018/19

Ohaupo Town Concept Plan: \$100,000 deferred costs from 2018/19
 Town Concept Plan Implementation (Te Awamutu): \$50,000 additional costs for supply of underground power to *Te Ara Wai*.

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
REVENUE				
Fees, charges and NZTA subsidy	7,847	8,132	8,432	300
Finance Income	77	95	79	(16)
TOTAL REVENUE	7,924	8,227	8,511	284
OPERATING EXPENDITURE				
Depreciation and Amortisation	9,589	9,800	9,995	195
Activity Expenses	8,599	8,550	8,825	275
Internal charges and Overheads	1,434	1,533	1,786	253
Finance Costs	621	998	606	(392)
TOTAL EXPENDITURE	20,243	20,881	21,212	331
OPERATING NET COST OF SERVICE	(12,319)	(12,654)	(12,701)	(47)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	10,275	15,613	18,173	2,560
Vested Assets	5,401	5,408	5,408	, -
Debt Repayment (Internal)	1,022	1,028	936	(92)
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	16,698	22,049	24,517	2,468

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
To Meet Additional Demand				
Cambridge North Capital Projects	-	256	256	-
Cambridge Growth Cells (C1,C2 and C3) incls Land Purchase	-	1,789	1,289	(500)
Hautapu Structure Plan and Cycleway	230	818	1,094	276
St Leger and Kihikihi Road	-	256	256	-
Picquet Hill Plan Change Roading	-	77	77	-
Frontier Road Plan Change	-	-	-	-
Urban Upgrades - Development Related	80	51	51	-
Village Growth Transportation Programme	-	-	-	-
Total Capital Expenditure to Meet Additional Demand	310	3,247	3,023	(224)
To Improve Level of Service				
Seal Extensions	500	500	500	-
New Footpaths	120	123	123	-
Car Park Improvements	102	51	51	-
Town Concept Plans and Streetscape Implementation	230	1,482	1,626	144
Passenger Transport Infrastructure	-	-	-	-
Street Light Improvements	350	358	358	-
Cycle Projects District Wide	468	710	1,869	1,159
CBD Accessibility Improvements	282	20	20	-
Cambridge Bypass Roading Improvements	580	1,533	1,533	-
Major Improvements	130	202	934	732
Bridge Footpath Widening	20	-	-	-
Associated Improvements	400	-	-	-
Minor Improvements	494	885	885	-
Total Capital Expenditure to Improve Level of Service	3,676	5,864	7,899	2,035
To Replace Existing Assets				
Footpath Renewals	403	426	426	-
Amenity Lighting Renewals	30	-	-	-
Car Park Renewals	50	36	36	-
Drainage Renewals	295	363	363	-
Sealed Road Resurfacing	2,535	2,606	2,606	-
Unsealed Road Metalling	112	61	61	-
Bridge Renewals	60	-	-	-
Pavement Rehabilitation	890	2,606	2,606	-
Structures Component Renewal	1,839	307	1,046	739
Traffic Services Renewals	25	26	26	-
Bus Shelter Renewals	-	-	10	10
Cycleway Renewals	-	20	20	-
Guardrail Renewals	50	51	51	_
Total Capital Expenditure to Replace Existing Assets	6,289	6,502	7,251	749
TOTAL CAPITAL EXPENDITURE	10,275	15,613	18,173	2,560

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	10,949	11,748	11,791	43
Targeted rates	1,451	728	725	(3)
Subsidies and grants for operating purposes	3,066	2,912	2,988	76
Fees and charges	691	724	724	-
Internal charges and overheads recovered	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Total sources of operating funding (A)	16,157	16,112	16,228	116
Applications of operating funding				
Payments to staff and suppliers	7,599	7,528	7,803	275
Finance costs	621	998	606	(392)
Internal charges and overheads applied	1,434	1,533	1,786	253
Other operating funding applications	-	-	-	-
Total applications of operating funding (B)	9,654	10,059	10,195	136
Surplus (deficit) of operating funding (A - B)	6,503	6,053	6,033	(20)
Sources of capital funding				
Subsidies and grants for capital expenditure	4,090	4,496	4,713	217
Development and financial contributions	1,099	1,912	1,828	(84)
Increase (decrease) in debt	-	-	-	-
Gross proceeds from sale of assets	-	-	_	_
Lump sum contributions	-	_	_	_
Other dedicated capital funding	_	_	_	_
Total sources of capital funding (C)	5,189	6,408	6,541	133
Applications of capital funding				
Capital expenditure				
- to meet additional demand	310	3,247	3,023	(224)
- to improve the level of service	3,676	5,864	7,899	2,035
- to replace existing assets	6,289	6,502	7,251	749
Increase (decrease) in reserves	1,417	(3,152)	(5,599)	(2,447)
Increase (decrease) of investments	-	-		-
Total applications of capital funding (D)	11,692	12,461	12,574	113
Surplus (deficit) of capital funding (C - D)	(6,503)	(6,053)	(6,033)	20
Funding balance ((A - B) + (C - D))	-	-	-	-

Stormwater

What we do

We are the primary service provider for managing stormwater in urban areas. Council maintains all of Waipā's public rural drains.

Waipā maintains stormwater assets worth \$98 million and consisting of 158 kilometres of pipes, 2,944 manholes and other related structures such as open drains, streams, swales, soak systems and retention structures. An appropriately managed system will limit the impacts of flooding and ensure that stormwater discharges to waterways are free from contaminants.

Key projects for 2019/20

- Cambridge North residential stormwater works to meet additional demand.
- Cambridge growth cells C1, C2 and C3 stormwater infrastructure development.

Changes from the 10-Year Plan 2018-28

There are no significant or material changes from the programme outlined in the 10-Year Plan 2018-28 other than for changes in the timing of projects. The variations from the 10-Year Plan 2018-28 are shown in the following tables.

Cost of service variances:

Higher forecast loans in 2018/19, impact interest expense

Capital variances:

- Construct balance of Cambridge North western storage basin: \$1.9m brought forward to 2018/19.
- Victoria Rd Stormwater swale: \$290,000 deferred costs from 2018/19
- Hautapu Flooding \$200,000
- Lakeview Drive stage 1 \$336,000

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
DEVENUE				
REVENUE				/ \
Finance Income	41	72	17	(55)
TOTAL REVENUE	41	72	17	(55)
OPERATING EXPENDITURE				
Depreciation and Amortisation	1,343	1,493	1,461	(32)
Activity Expenses	3,272	1,807	1,854	47
Internal charges and Overheads	462	480	571	91
Finance Costs	-	-	36	36
TOTAL EXPENDITURE	5,077	3,780	3,922	142
OPERATING NET COST OF SERVICE	(5,036)	(3,708)	(3,905)	(197)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	9,558	9,496	8,332	(1,164)
Vested Assets	2,939	2,946	2,946	-
Debt Repayment (Internal)	-	-	23	23
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	12,497	12,442	11,301	(1,141)

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
To Meet Additional Demand				
Cambridge North Residential Stormwater Works	7,107	4,809	3,191	(1,618)
	•			(1,010)
Cambridge Growth Cells (C1, C2 and C3)	600	2,945	2,945	-
Hautapu Industrial Stormwater	220	820	820	-
Cambridge Park Stormwater Provision	-	256	256	-
Bond Road Stormwater Culvert	30	-	-	-
Kihikihi Stormwater Works	80	256	174	(82)
Total Capital Expenditure to Meet Additional Demand	8,037	9,086	7,386	(1,700)
To Improve Level of Service				
Consent, Remedial and Flood Mitigation Work	(34)	-	-	-
Total Capital Expenditure to Improve Level of Service	(34)	-	-	-
To Replace Existing Assets				
Renewals	1,555	410	946	536
Total Capital Expenditure to Replace Existing Assets	1,555	410	946	536
TOTAL CAPITAL EXPENDITURE	9,558	9,496	8,332	(1,164)

	2018/19	2019/20	2019/20	2019/20
	Forecast \$000	LTP Yr 2 \$000	Budget \$000	Variance \$000
Sources of operating funding	7000	7000	7000	7000
General rates, uniform annual general charges, rates penalties	231	258	268	10
Targeted rates	3,114	3,236	3,422	186
Subsidies and grants for operating purposes	-	-	· -	-
Fees and charges	-	-	_	-
Internal charges and overheads recovered	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	_	-
Total sources of operating funding (A)	3,345	3,494	3,690	196
Applications of operating funding				
Payments to staff and suppliers	1,648	1,592	1,639	47
Finance costs	-	-	36	36
Internal charges and overheads applied	462	480	571	91
Other operating funding applications	-	-	-	-
Total applications of operating funding (B)	2,110	2,072	2,246	174
Surplus (deficit) of operating funding (A - B)	1,235	1,422	1,444	22
Sources of capital funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	2,373	4,105	4,576	471
Increase (decrease) in debt	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total sources of capital funding (C)	2,373	4,105	4,576	471
Applications of capital funding				
Capital expenditure				
- to meet additional demand	8,037	9,086	7,386	(1,700)
- to improve the level of service	(34)	-	-	-
- to replace existing assets	1,555	410	946	536
Increase (decrease) in reserves	(5,950)	(3,969)	(2,312)	1,657
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	3,608	5,527	6,020	493
Surplus (deficit) of capital funding (C - D)	(1,235)	(1,422)	(1,444)	(22)
Funding balance ((A - B) + (C - D))	_	-	-	-

Wastewater Treatment and Disposal group

What we do

We provide a safe, effective and reliable system for managing wastewater in urban areas to maintain public health and protect land and waterways from contamination.

The wastewater treatment and disposal activity includes the reticulation network for the collection of sewage and trade waste and its treatment and disposal.

Key projects for 2019/20

- Te Awamutu Wastewater Treatment Plant upgrade to meet additional demand.
- Waikeria Prison expansion: wastewater infrastructure upgrade.

Changes from the 10-Year Plan 2018-28

The significant or material changes from the programme outlined in the 10-Year Plan 2018-28 (other than for changes in the timing of projects) are primarily due to additional infrastructure requirements arising from the completion of a privately sponsored change to the District Plan. The variations from the 10-Year Plan 2018-28 are shown in the following tables. The main activity changes are as follows:

Cost of service variances:

- Lower depreciation costs
- Offset by higher overheads and internal charges
- Higher forecast loans in 2018/19, impacts interest expense

Capital variances:

- Hautapu East wastewater development: \$3.5m additional funding due to growth arising from District Plan Change 11.
- Hautapu Industrial wastewater provision (C1): \$400,000 deferred from 2018/19 due to changed development pressures.
- Te Awamutu growth cell T1 development wastewater provision: \$248,050 deferred to later year.
- Te Awamutu Sewer Pump Station Renewals: \$2.0m additional spending for Christie Avenue Pump Station to improve its efficiency and capacity.
- Waikeria Prison Expansion Waipa District Council upgrades and wastewater connection: \$4.5m
 (\$4.5m to be recovered from Department of Corrections).

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
	7000	7000	7000	7000
REVENUE				
Fees and Charges	561	575	575	-
Finance Income	172	253	137	(116)
TOTAL REVENUE	733	828	712	(116)
OPERATING EXPENDITURE				
Depreciation and Amortisation	3,013	3,297	3,120	(177)
Activity Expenses	5,103	3,414	3,459	45
Internal charges and Overheads	1,135	1,214	1,520	306
Finance Costs	47	299	267	(32)
TOTAL EXPENDITURE	9,298	8,224	8,366	142
OPERATING NET COST OF SERVICE	(8,565)	(7,396)	(7,654)	(258)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	14,311	30,040	40,242	10,202
Vested Assets	2,552	2,557	2,557	-
Debt Repayment (Internal)	52	116	171	55
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	16,915	32,713	42,970	10,257

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
To Meet Additional Demand				
Cambridge North Wastewater Provision	267	718	718	-
Cambridge Growth Cells (C1, C2 and C3)	70	513	563	50
Hautapu Industrial Wastewater	100	2,673	6,573	3,900
Te Awamutu Wastewater Treatment Plant Upgrade	3,001	10,045	10,045	-
Te Awamutu Wastewater Pipe Upgrades	9	-	-	-
Te Awamutu Growth Provision (T1)	322	247	-	(247)
Total Capital Expenditure to Meet Additional Demand	3,769	14,196	17,899	3,703
To Improve Level of Service				
Waikeria Prison Expansion - WW Connection	1,872	12,813	17,313	4,500
Cambridge Wastewater Treatment Plant Upgrade	1,015	1,261	1,261	-
Vogel & Alpha Street Odour Control	50	51	51	-
Southern Area Wastewater Study	(78)	-	-	-
Total Capital Expenditure to Improve Level of Service	2,859	14,125	18,625	4,500
To Replace Existing Assets				
Renewals	1,274	1,468	1,468	-
Cambridge Pipe Bridge	4,650	-	-	-
Plant and Pumps	1,759	251	2,250	1,999
Total Capital Expenditure to Replace Existing Assets	7,683	1,719	3,718	1,999
TOTAL CAPITAL EXPENDITURE	14,311	30,040	40,242	10,202

Sources of operating funding General rates, uniform annual general charges, rates penalties General rates, uniform annual general charges, rates penalties General rates General rates, uniform annual general charges, rates penalties General rates General rates General rates General rates, uniform annual general charges, rates penalties General rates General rates General rates General rates, uniform annual general charges, rates penalties General rates General	2019/20		2019/20
Sources of operating funding General rates, uniform annual general charges, rates penalties 542 Targeted rates 6,553 Subsidies and grants for operating purposes Fees and charges 561 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts 7,656 Applications of operating funding Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (B) Surplus (deficit) of operating funding (A - B) Ly48 Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions R63 Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves (11,600) Increase (decrease) in reserves (11,600) Increase (decrease) in investments	LTP Yr 2 \$000	Budget \$000	Variance \$000
General rates, uniform annual general charges, rates penalties Targeted rates 6,553 Subsidies and grants for operating purposes Fees and charges 561 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding (A) 7,656 Applications of operating funding Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (B) Surplus (deficit) of operating funding (A - B) 1,848 Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 863 Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves - to replace existing assets Increase (decrease) in reserves (11,600) Increase (decrease) of investments	7000	7000	7000
Subsidies and grants for operating purposes Fees and charges Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Finance costs Internal charges and overheads applied Internal charges and other applied Internal charges and other receipts Internal charges and other rece	640	640	-
Subsidies and grants for operating purposes Fees and charges Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Finance costs Internal charges and overheads applied Internal charges and other applied Internal charges and other receipts Internal charges and other rece	6,785	7,205	420
Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) in reserves Increase (decrease) in reserves Increase (decrease) in reserves Increase (decrease) of investments	=	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves (11,600) Increase (decrease) of investments	575	575	-
Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied 1,135 Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 863 Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves (11,600) Increase (decrease) of investments	-	-	-
Total sources of operating funding (A) Applications of operating funding Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied 1,135 Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 863 Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves (11,600) Increase (decrease) of investments	-	-	-
Payments to staff and suppliers Finance costs 47 Internal charges and overheads applied 0,1,135 Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 863 Increase (decrease) in debt - Gross proceeds from sale of assets - Lump sum contributions - Other dedicated capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets 1,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments	8,000	8,420	420
Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments - 1,135 1,848 - 2 - 3,808 - 4,848 - 4,848 - 5 - 6,838 - 6,838 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683 - 7,683			
Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A - B) 1,848 Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments -	3,004	3,049	45
Other operating funding applications-Total applications of operating funding (B)5,808Surplus (deficit) of operating funding (A - B)1,848Sources of capital funding-Subsidies and grants for capital expenditure-Development and financial contributions863Increase (decrease) in debt-Gross proceeds from sale of assets-Lump sum contributions-Other dedicated capital funding-Total sources of capital funding (C)863Applications of capital funding-Capital expenditure to meet additional demand3,769- to improve the level of service2,859- to replace existing assets7,683Increase (decrease) in reserves(11,600)Increase (decrease) of investments-	299	267	(32)
Total applications of operating funding (B)5,808Surplus (deficit) of operating funding (A - B)1,848Sources of capital fundingSubsidies and grants for capital expenditure-Development and financial contributionsIncrease (decrease) in debt-Gross proceeds from sale of assets-Lump sum contributions-Other dedicated capital funding-Total sources of capital funding (C)Applications of capital fundingCapital expenditure to meet additional demand3,769- to improve the level of service2,859- to replace existing assets7,683Increase (decrease) in reserves(11,600)Increase (decrease) of investments-	1,214	1,520	306
Surplus (deficit) of operating funding (A - B) 1,848 Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions 863 Increase (decrease) in debt - Gross proceeds from sale of assets - Lump sum contributions Other dedicated capital funding - Total sources of capital funding (C) 863 Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets T,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments	-	-	-
Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions Sincrease (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand or improve the level of service to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments - 1 - 2 - 3 - 3 - 3 - 3 - 3 - 3 - 3	4,517	4,836	319
Subsidies and grants for capital expenditure Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service to replace existing assets 7,683 Increase (decrease) in reserves Increase (decrease) of investments	3,483	3,584	101
Development and financial contributions Increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments - B63			
Increase (decrease) in debt - Gross proceeds from sale of assets - Lump sum contributions - Other dedicated capital funding - Total sources of capital funding (C) 863 Applications of capital funding Capital expenditure - to meet additional demand 3,769 to improve the level of service 2,859 to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments -	9,738	-	(9,738)
Gross proceeds from sale of assets Lump sum contributions Other dedicated capital funding Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets T,683 Increase (decrease) in reserves Increase (decrease) of investments -	2,798	3,068	270
Lump sum contributions - Other dedicated capital funding - Total sources of capital funding (C) 863 Applications of capital funding Capital expenditure - to meet additional demand 3,769 - to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments -	-	-	-
Other dedicated capital funding - Total sources of capital funding (C) 863 Applications of capital funding Capital expenditure - to meet additional demand 3,769 - to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments -	-	-	-
Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand	-	-	-
Applications of capital funding Capital expenditure - to meet additional demand 3,769 - to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments	-	-	-
Capital expenditure - to meet additional demand 3,769 - to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments -	12,536	3,068	(9,468)
- to meet additional demand 3,769 - to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments			
- to improve the level of service 2,859 - to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments			
- to replace existing assets 7,683 Increase (decrease) in reserves (11,600) Increase (decrease) of investments -	14,196	17,899	3,703
Increase (decrease) in reserves (11,600) Increase (decrease) of investments	14,125	18,625	4,500
Increase (decrease) of investments -	1,719	3,718	1,999
	(14,021)	(33,590)	(19,569)
Total applications of capital funding (D) 2,711	-	-	-
	16,019	6,652	(9,367)
Surplus (deficit) of capital funding (C - D) (1,848)	(3,483)	(3,584)	(101)
Funding balance ((A - B) + (C - D))	-	-	

Water Treatment and Supply group

What we do

The water treatment and supply group of activities includes all the services involved in abstracting, treating, storing and distributing water to users through the reticulation network.

We provide reticulated water supplies to Cambridge, Te Awamutu, Kihikihi, Pirongia, Ōhaupō, Pukerimu and Karāpiro and operate seven water treatments plants. We are responsible for maintaining water supply assets worth \$198 million including 573km of water pipes plus pump stations, reservoirs and treatment plants.

Key projects for 2019/20

To improve levels of service:

- Parallel Road Water Treatment Plant upgrade
- Parallel Road to Taylor's Hill Pipeline upgrade
- Raw water main renewal and inlet pump installation

To prepare for additional demand:

- Cambridge growth cells C1, C2, C3, C4 and C7 infrastructure development
- Cambridge North to Hautapu pipeline installation

Changes from the 10-Year Plan 2018-28

In the 10-Year Plan Council introduced universal water metering and volumetric pricing. However, in complexes where more than one property is served by a single water meter there are difficulties in charging the volumetric costs appropriately. Council has opted to split the water bill equally between all the users on a single meter and apply a remissions policy to achieve a more equitable outcome.

Cost of service variances

- Higher depreciation expense, based on last revaluation.
- Lower interest expense due to reduction in interest rates

Capital variances

- Parallel Road raw water main renewal and inlet pump installation: \$4.1m brought forward to 2018/19.
- Cambridge North to Hautapu Pipeline and growth cell C8: \$353,350 deferred from 2018/19 due to growth pressures.
- Cambridge water reticulation for growth cells C2 and C3: \$1.5m deferred to a later year to align with the timing of new growth demand.
- Hautapu East water development: \$500,000 additional cost due to growth arising from District Plan Change 11.
- Parallel Road treatment Plant and Taylors Hill pipeline deferred from 18/19 into 19/20.
- Water Connections Complex Properties: additional cost of \$200,000

•	Water main renewals for connections and meters: additional cost of \$200,000

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
REVENUE				
Fees and charges	650	383	643	260
Targeted rates for water supply	10,194	10,681	10,754	73
Finance Income	186	91	58	(33)
TOTAL REVENUE	11,030	11,155	11,455	300
OPERATING EXPENDITURE				
Depreciation and Amortisation	4,294	4,718	4,886	168
Activity Expenses	7,541	6,999	7,077	78
Internal charges and Overheads	297	337	420	83
Finance Costs	=	390	274	(116)
TOTAL EXPENDITURE	12,132	12,444	12,657	213
OPERATING NET COST OF SERVICE	(1,102)	(1,289)	(1,202)	87
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	20,237	20,175	23,715	3,540
Vested Assets	1,586	1,593	1,593	-
Debt Repayment (Internal)	-	148	174	26
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	21,823	21,916	25,482	3,566

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
To Meet Additional Demand				
Dedicated Main Leamington to Hautapu	154	123	123	-
Cambridge North to Hautapu Pipeline	141	2,101	2,454	353
Cambridge North Water Provision	2,379	-	-	-
Cambridge Growth Cells (C1, C2, C3, C4 and C7)	100	2,051	501	(1,550)
Water Supply Provision Cambridge (C6)	-	46	46	-
Cambridge Water Reticulation Active Control	-	113	-	(113)
Karapiro Water Treatment Plant Upgrade	350	-	50	50
Hautapu East Water Development - Industrial Supply	-	-	500	500
Te Awamutu Growth Cells	370	-	-	-
Pukerimu Airport Supply	151	-	-	-
Total Capital Expenditure to Meet Additional Demand	3,645	4,434	3,674	(760)
To Improve Level of Service				
Raw Water Main Renewal & Inlet Pump Installation	8,513	4,100	-	(4,100)
Parallel Road Water Treatment Plant Upgrade	1,097	4,100	8,100	4,000
Parallel Road to Taylors Hill Pipeline	715	4,100	8,100	4,000
Karapiro Rising Main	90	-	-	-
Hicks Rd Main Installation	2,645	-	-	-
Te Awamutu Active Reticulation Control	-	113	113	-
Kihikihi Water Supply - Advanced Treatment	55	354	354	-
Standby Generators for Treatment Plants	107	248	248	-
Water Connections - Complex Properties	147	-	200	200
Total Capital Expenditure to Improve Level of Service	13,369	13,015	17,115	4,100
To Replace Existing Assets				
District Wide Water Main Renewals	2,631	2,450	2,650	200
Reservoir Renewals	-	21	21	-
Te Tahi Papesch Trunk Renewal	(1)	-	-	-
Plant and Pumps	593	255	255	-
Total Capital Expenditure to Replace Existing Assets	3,223	2,726	2,926	200
TOTAL CAPITAL EXPENDITURE	20,237	20,175	23,715	3,540

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	658	722	819	97
Targeted rates	10,330	10,713	10,811	98
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	650	443	643	200
Internal charges and overheads recovered	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Total sources of operating funding (A)	11,638	11,878	12,273	395
Applications of operating funding				
Payments to staff and suppliers	7,040	6,486	6,564	78
Finance costs	-	390	274	(116)
Internal charges and overheads applied	297	337	420	83
Other operating funding applications	5	5	5	-
Total applications of operating funding (B)	7,342	7,218	7,263	45
Surplus (deficit) of operating funding (A - B)	4,296	4,660	5,010	350
Sources of capital funding				
Subsidies and grants for capital expenditure	240	-	-	-
Development and financial contributions	898	1,925	2,061	136
Increase (decrease) in debt	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total sources of capital funding (C)	1,138	1,925	2,061	136
Applications of capital funding				
Capital expenditure				
- to meet additional demand	3,645	4,434	3,674	(760)
- to improve the level of service	13,369	13,015	17,115	4,100
- to replace existing assets	3,223	2,726	2,926	200
Increase (decrease) in reserves	(14,803)	(13,590)	(16,644)	(3,054)
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	5,434	6,585	7,071	486
Surplus (deficit) of capital funding (C - D)	(4,296)	(4,660)	(5,010)	(350)
Funding balance ((A - B) + (C - D))	-	-	-	-

Support Services group

What we do

This group provides a range of specialist skills and services to support the organisation to efficiently deliver services.

Support Services includes:

- Customer support
- Financial management
- Human resources
- Information services
- Legal and corporate support
- Business improvement

Key projects for 2019/20

- replacement of existing assets such as computer hardware and plant.
- building upgrades to improve levels of service at Council facilities.

Changes from the 10-Year Plan 2018-28

There are no significant or material changes from the programme outlines in the 10-Year Plan 2018-28 other than for changes in the timing of projects. The variations from the 10-Year Plan 2018-28 are shown in the following tables.

Cost of service variances

- Restructure, new department Business Improvement separated from Strategic Planning.
- Additional staffing required for the higher capital works instead of using external consultants.
- Lower interest expense due to reduction in interest rates

Capital variances

E-services enhancements: \$207,000 deferred cost from 2018/19

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
REVENUE				
Fees and Charges	66	48	67	19
TOTAL REVENUE	66	48	67	19
OPERATING EXPENDITURE				
Employee Related Expenses	8,176	7,730	9,651	1,921
Depreciation and Amortisation	1,246	1,305	1,315	10
Activity Expenses	3,961	3,585	3,269	(316)
Finance Costs	150	262	225	(37)
TOTAL EXPENDITURE	13,533	12,882	14,460	1,578
OPERATING NET COST OF SERVICE	(13,467)	(12,834)	(14,393)	(1,559)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	3,650	2,137	2,585	448
Debt Repayment	272	304	364	383
TOTAL CAPITAL EXPENDITURE	3,922	2,441	2,949	831

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget \$000	Variance \$000
	\$000	\$000	\$000	ŞUUU
To Improve Level of Service				
Buildings	2,100	1,276	1,097	(179)
Computer Software Upgrades	-	-	-	-
Computer Hardware Upgrades	140	-	150	150
Computer Software Upgrades	2,240	1,276	1,247	(29)
Total to Improve Level of Service				
To Replace Existing Assets				
Plant	985	552	552	-
Carparks Renewals	-	19	19	-
Computer Hardware Renewals	243	283	521	238
Computer Software Renewals	182	7	246	239
Total to Replace Existing Assets	1,410	861	1,338	477
TOTAL CAPITAL EXPENDITURE	3,650	2,137	2,585	448

Funding impact statement

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	231	263	300	37
Targeted rates	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	66	48	67	19
Internal charges and overheads recovered	11,876	12,535	13,887	1,352
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Total sources of operating funding (A)	12,173	12,846	14,254	1,408
Applications of operating funding				
Payments to staff and suppliers	12,182	11,315	12,945	1,630
Finance costs	150	262	225	(37)
Internal charges and overheads applied	-	-	-	-
Other operating funding applications	-	-	-	-
Total applications of operating funding (B)	12,332	11,577	13,170	1,593
Surplus (deficit) of operating funding (A - B)	(159)	1,269	1,084	(185)
Sources of capital funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total sources of capital funding (C)	-	-	-	-
Applications of capital funding				
Capital expenditure				
- to meet additional demand	-	-	-	-
- to improve the level of service	2,240	1,276	1,247	(29)
- to replace existing assets	1,410	861	1,338	477
Increase (decrease) in reserves	(3,809)	(868)	(1,501)	(633)
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	(159)	1,269	1,084	(185)
Surplus (deficit) of capital funding (C - D)	159	(1,269)	(1,084)	185
Funding balance ((A - B) + (C - D))	-	-	-	-

Financial planning

Statement of prospective financial information

The financial information contained within this plan is prospective financial information which complies with the Financial Reporting Standard 42 (FRS42). FRS42 sets the principles and specifies minimum disclosures for the preparation and presentation of general purpose prospective financial information. The purpose of this financial information is to enable the public to participate in the decision making process as to the services that we will provide over the financial year 2019/20, and to provide a broad accountability mechanism for Council to the community. The financial information may not be appropriate for purposes other than those described.

In relation to the FRS42, the financial year 2019/20 is considered to be a 'forecast year' and based on future events, which are expected to occur. The actual results achieved for the period are likely to vary from the information presented and may vary depending upon the circumstances that arise during the period.

The forecast financial information has been prepared in accordance with Council's current policies which comply with the New Zealand International Financial Reporting Standards.

We are responsible for the Prospective Financial Statements, including the appropriateness of the underlying assumptions and all other required disclosures.

Use of prior year surpluses

In the 2018/28 10 year plan Council indicated the use of prior year cash surplus funds to help smooth the rate requirement of the 10 years. This included \$550,000 in year 2 of the 10 year plan increasing to \$1,073,600 (to cover one-off operating projects) in the 19/20 Annual Plan.

Hall Rates

One community Hall has requested increases to their hall rate which are collected and paid to the hall committees.

Ngahinapouri Hall Assn – requested its levy be increased by \$9.60 per dwelling to be \$30.00 GST inclusive, an additional \$3,329 GST inclusive to cover the higher basic costs of running the hall.

Prospective statement of comprehensive revenue and expense for year ending 30 June 2020

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
OPERATING INCOME				
Rates	59,554	62,872	63,233	361
Fees and Charges	11,585	10,704	11,618	914
Reserve contributions	387	504	578	74
Development contributions	5,233	10,740	11,534	794
Gain on revaluation	366	421	421	-
Vested assets	12,477	12,504	12,504	-
Discovered assets	-	-	-	-
Dividends	44	-	40	40
Finance income	967	265	190	(75)
Subsidies and grants	8,359	8,010	8,461	451
Other revenue	2,498	403	403	-
Gain on swap derivative	-	-	-	-
Total Operating Income	101,470	106,423	108,982	2,559
OPERATING EXPENDITURE				
Employee benefit expenses	21,673	22,962	24,754	1,792
Depreciation & amortisation	22,036	23,674	23,724	50
Other expenses	41,294	35,464	36,646	1,182
Finance costs	1,117	2,265	1,552	(713)
Loss on revaluation	-	-	-	-
Total Operating Expenditure	86,120	84,365	86,676	2,311
OPERATING SURPLUS	15,350	22,058	22,306	248
Other Comprehensive Income recognised directly in Equity				
Property Plant and Equipment Revaluation gains / (losses)				
taken to equity	12,736	47,234	47,234	-
Intangible gains / (losses) taken to equity	-	-	´-	-
Cash flow hedges gains / (losses) taken to equity	250	219	219	-
Total Other Comprehensive Income for the Year	12,986	47,453	47,453	-
Total Comprehensive Income for the Year	28,336	69,511	69,759	248

Any operating surpluses generally come from non-cash items; we budget for a general funds cash break-even position. The statement of comprehensive revenue and expense also includes significant infrastructural revaluations which are also non-cash items.

Prospective statement of changes in equity for the year ending 30 June 2020

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
Balance at 1 July	1,570,792	1,612,172	1,599,128	(13,044)
Total comprehensive income previously reported	28,336	69,511	69,759	248
	1,599,128	1,681,683	1,668,887	(12,796)

Prospective statement of financial position as at 30 June 2020

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
ASSETS				
Current Assets				
Cash and cash equivalents	1,411	2,360	1,875	(485)
Trade and other receivables	6,400	3,400	6,473	3,073
Other financial assets	96	112	96	(16)
Non current assets held for sale	7,689	-	7,689	7,689
Total Current Assets	15,596	5,872	16,133	10,261
Non Current Assets				
Trade and other receivables	32	-	32	32
Property plant and equipment	1,602,597	1,759,519	1,750,153	(9,366)
Intangible Assets	1,383	1,539	1,779	240
Forestry Assets	2,381	1,911	2,419	508
Other financial assets	13,603	13,278	13,603	325
Investment Properties	16,475	17,627	15,976	(1,651)
Total Non Current Assets	1,636,471	1,793,874	1,783,962	(9,912)
Total Assets	1,652,067	1,799,746	1,800,095	349
LIABILITIES				
Current Liabilities				
Trade and other payables	13,796	10,540	14,053	3,513
Provisions	88	38	86	48
Employee benefit liabilities	1,277	1,274	1,314	40
Borrowings	15,500	-	15,500	15,500
Total Current Liabilities	30,661	11,852	30,953	19,101
Non Current Liabilities				
Trade & Other Payables	2,995	14,488	15,733	1,245
Derivative financial instruments	935	626	716	90
Provisions	598	597	555	(42)
Borrowings	17,750	90,500	83,250	(7,250)
Total Non Current Liabilities	22,278	106,211	100,254	(5,957)
Total Liabilities	52,939	118,063	131,207	13,144
l				
EQUITY				
Retained Earnings	476,022	503,191	506,791	3,600
	476,022 1,123,106	503,191 1,178,492	506,791 1,162,097	3,600 (16,395)

Prospective statement of cash flow for the year ending 30 June 2020

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
Cash Flows from Operating Activities				
Receipts from rates revenue	59,554	62,872	63,233	361
Interest received	967	265	190	(75)
Dividends received	44	-	40	40
Receipts from other revenue	25,889	40,026	32,520	(7,506)
Payments to suppliers and employees	(58,332)	(56,029)	(46,788)	9,241
Interest Paid	(690)	(2,265)	(1,552)	713
Net Cash Flow from Operating Activities	27,432	44,869	47,643	2,774
Cash Flows from Investing Activities				
Proceeds from sale of property, plant and equipment	1,800	816	816	-
Proceeds from sale of investment property	4,387	1,169	882	(287)
Purchase of intangible assets	(322)	(6)	(396)	(390)
Purchase of property, plant and equipment	(57,921)	(88,958)	(113,716)	(24,758)
Purchase & Development of investment property	-	(265)	(265)	-
Net Cash Flow from Investing Activities	(52,056)	(87,244)	(112,679)	(25,435)
Cash Flows from Financing Activities				
Proceeds from borrowings	20,250	41,500	65,500	24,000
Repayment of borrowings	(6,000)	-	-	-
Net Cash Flow from Financing Activities	14,250	41,500	65,500	24,000
Net (decrease)/increase in cash and cash equivalents	(10,374)	(875)	464	1,339
Cash and cash equivalents at the beginning of the year	11,785	3,235	1,411	(1,824)
Cash & cash equivalents at the end of the year	1,411	2,360	1,875	(485)

Statement of borrowing for the year ending 30 June 2020

			2019/20	
	Forecast \$000	LTP Yr 2 \$000	\$000	Variance \$000
Movements in Borrowings				
Opening Balance	13,000	49,000	33,250	(15,750)
Net Loans Raised/(Repaid)	20,250	41,500	65,500	24,000
Closing Balance	33,250	90,500	98,750	8,250
Current Portion of External Debt	15,500	-	15,500	15,500
Term Portion of External Debt	17,750	90,500	83,250	(7,250)
	33,250	90,500	98,750	8,250

The above represents the level of external borrowing but this could fluctuate depending on future use of reserves

Operating expenditure variations to 10-Year Plan

	2019/20	2019/20	2019/20
	Annual Plan	LTP	Variance
	\$000	\$000	\$000
Governance Restructure, Business Improvement as a new activity in Support Services. Timing change of \$500k grant for construction of Ohaupo Sport and Recreation Centre. Additional grant to cover shortfall of construction of the Ohaupo Sport and Recreation Centre.	8,801	8,415	386
Planning and Regulatory More staffing to cover larger quantity Resource consents, and impact of Business Improvement on all activities within Planning and Regulatory	2,787	2,526	261
Community Services and Facilities Lower Interest expense due to reduction in interest rates. Delay in opening of Cambridge Pool, offset by higher scope for the recycling contract, restructure within the Parks & reserves and additional project work.	20,475	20,954	(479)
Roads and Footpaths Lower Interest expense due to reduction in interest rates. Higher depreciation than anticipated from the revaluation in 17/18 year	12,701	12,654	47
Stormwater	3,905	3,708	197
Higher loans forecasted in 18/19 impact on higher interest expense. Additional Consultancy costs & impact of higher overhead allocation			
Water Treatment and Supply Lower Interest expense due to reduction in interest rates, and higher depreciation expense.	1,202	1,289	(87)
Wastewater Treatment and Disposal Higher loans forecasted in 18/19 impact on higher interest expense offset by reduced depreciation expense.	7,654	7,396	258
Support Services Restructure Business support as a new activity with some costs previously under Governance. New General Manager activity. Technology leasing costs instead of purchasing computers out-right	(1,396)	(2,336)	940
_	56,129	54,606	1,523

Capital expenditure programme

	2018/19 Forecast \$000	2019/20 LTP Yr 2 \$000	2019/20 Budget \$000	2019/20 Variance \$000
Projects				
Governance	348	-	-	-
Community Services and Facilities	14,574	11,769	22,177	10,408
Roads and Footpaths	15,676	21,021	23,581	2,560
Stormwater	12,497	12,442	11,279	(1,163)
Wastewater Treatment and Disposal	21,823	21,767	25,307	3,540
Water Treatment and Supply	16,863	32,597	42,799	10,202
Support Services	3,650	2,137	2,585	448
TOTAL CAPITAL EXPENDITURE	85,431	101,733	127,728	25,995

Note: Refer to the group of activity section in this plan which outlines the individual projects in detail and the variations to the 10-Year Plan.

Council reserve funds, movements and balances

	2018/19	2019/20 Transfer	2019/20 Transfer	2019/20
		to	From	Closing
	Forecast	Reserve	Reserve	Balance
	\$000	\$000	\$000	\$000
Council created reserves consist of:				
Property Reserves				
Asset Sales Cambridge	2,029		(2,000)	29
Asset Sales Te Awamutu	887	945		1,832
Asset Sales General	690	19	(112)	597
Endowment Land Cambridge	2,524		(2,020)	504
Endowment Land Pirongia	19	1		20
Endowment Land Te Awamutu	119	4		123
Endowment Land Waipa District	14	-		14
Residential Housing Reserve	3,074	76	(1,886)	1,264
Reserve Contributions & Development Contributions				
Cambridge North	2,078	6,194	(8,161)	111
District Wide Stormwater	139	4,285	(4,238)	186
District Wide Waste Water	3,175	8,207	(8,182)	3,200
District Wide Water Treatment and Supply	507	6,280	(6,027)	760
District Wide Roading	2,184	1,598	(2,757)	1,025
District Wide Reserve Developments	694	16	-	710
District Wide Land Purchase	2,089	1,469	(1,153)	2,405
Cambridge Pool				-
Te Awamutu Library/Museum	74	2		76
Karapiro Reserve Development	-	17	(17)	-
Special Funds				
Cemetery Paterangi	4	-	-	4
Project Funding Reserve	4,860	50	(1,718)	3,192
General Insurance Reserve	537	17	-	554
Infrastructure Insurance Reserve	521	17	-	538
Te Awamutu 110kv Compensation Reserve	326	10	-	336
Pavement Levies	67	2	-	69
Road Asset Technical Accord (RATA)	168	7		175
Waste Minimisation	508	94		602
Separate Balances				
Roading Reserve	2,809	23,581	(23,681)	2,709
Stormwater Reserve	533	11,279	(11,279)	533
Water Supply Reserve	2,062	25,307	(25,319)	2,050
Waste Water Reserve	4,266	43,399	(42,799)	4,866
Depreciation Reserve - Long Term Assets	1,482	2,424	(1,429)	2,477
Depreciation Reserve - Medium Term Assets	1,249	1,436	(2,200)	485
Asset Revaluation Reserves				
Asset revaluation reserves consist of:				
Operational assets				
Land	199,439	12,231	-	211,670
Buildings	23,042	4,039	-	27,081
Intangible	344	-	-	344
Investments	10,733	-	-	10,733
Infrastructural Assets	,			,
Sewerage System	57,169	-	-	57,169
Water System	64,334	-	-	64,334
Drainage network	41,036	-	-	41,036
Roading network	687,321	30,963	-	718,284
Total	1,123,106	183,969	(144,978)	1,162,097

Council reserves

The table below sets out the purpose of the reserves held by Council and the related activities for these reserves.

Reserve	Purpose	Activity
Property Reserves		
Asset Sales Cambridge	Proceeds from Cambridge asset sales held in reserve to fund future asset purchases	Properties
Asset Sales Te Awamutu	Proceeds from Te Awamutu asset sales held in reserve to fund future asset purchases	Properties
Asset Sales General	Proceeds from district wide asset sales held in reserve to fund future asset purchases	Properties
Endowment Land Cambridge	Proceeds from sale of Cambridge endowment land held in reserve for endowment purposes	Properties
Endowment Land Pirongia	Proceeds from sale of Pirongia endowment land held in reserve for endowment purposes	Properties
Endowment Land Te Awamutu	Proceeds from sale of Te Awamutu endowment land held in reserve for endowment purposes	Properties
Endowment Land Waipa District	Proceeds from sale of District Wide endowment land held in reserve for endowment purposes	Properties
Forestry Reserve	Proceeds from forestry harvesting to fund future forestry activities	Forestry
Residential Housing Reserve	Proceeds from residential housing rental revenue to fund the operating and capital expenditure	Properties
Pensioner Housing & Own Your Own Housing	Proceeds from pensioner housing and own your own housing revenue to fund the operating and capital expenditure within its own portfolio	Properties
Reserve Contributions & Developm	ent Contributions	
Cambridge North	Proceeds from development contributions to fund growth related expenditure	Roads & Footpaths / Stormwater / Wastewater Treatment & Disposal / Water Treatment & Supply
District Wide Stormwater	Proceeds from development contributions to fund growth related expenditure	Stormwater
District Wide Wastewater	Proceeds from development contributions to fund growth related expenditure	Wastewater Treatment & Disposal

Reserve	Purpose	Activity
District Wide Water Treatment & Supply	Proceeds from development contributions to fund growth related expenditure	Water Treatment & Supply
District Wide Roading	Proceeds from development contributions to fund growth related expenditure	Roads & Footpaths
District Wide Reserve Developments	Proceeds from development contributions to fund growth related expenditure	Parks & Reserves
District Wide Land Purchase	Proceeds from development contributions to fund growth related expenditure	Parks & Reserves
Te Awamutu Library/Museum	Proceeds from development contributions to fund growth related expenditure for Te Awamutu Library/ Museum	District Libraries / Museums
Special Funds		
Cemetery Paterangi	Proceeds held in reserve to fund future capital works	Cemeteries
Project Funding Reserve	Funding for specific projects to be completed in the following year	All activities
General Insurance Reserve	Provision to pay call-ups and to fund increase in deductibles of claims as well as to help to pay future premium increases	All activities
Infrastructure Insurance Reserve	Provision to pay additional contributions that may occur and to help cover the insurance deductible if a major event happens in the Waipa District	Stormwater / Wastewater Treatment & Disposal / Water Treatment & Supply
Te Awamutu 100kv Compensation Reserve	Proceeds from the granting of easement rights for the Waipa Networks 110kv line, held in reserve for appropriate future utilisation with due regard to the source of these funds.	Properties
Pavement Levies	Levies collected from land use consents for future pavement rehabilitation	Roads & Footpaths
Road Asset Technical Accord (RATA)	Funds held in reserve for future works	Roads & Footpaths
Waste minimisation	Net funds from waste minimisation levy held for use on waste minimisation activities	Waste Minimisation
Separate Balances		
Roading Reserve	Funds held in reserve for operating and capital works expenditure	Roads & Footpaths
Stormwater Reserve	Funds held in reserve for operating and capital works expenditure	Stormwater

Reserve	Purpose	Activity
Water Supply Reserve	Funds held in reserve for operating and capital works expenditure	Water Treatment & Supply
Wastewater Reserve	Funds held in reserve for operating and capital works expenditure	Wastewater Treatment & Disposal
Depreciation Reserve Long Term Assets	Funds held in reserve for capital works expenditure	Community Services & Facilities
Depreciation Reserve Medium Term Assets	Funds held in reserve for capital works expenditure	Community Services & Facilities
Asset Revaluation Reserves		
Operational		
Land	Non cash reserve to record appreciation values arising from asset revaluations	Community Services & Facilities
Buildings	Non cash reserve to record appreciation values arising from asset revaluations	Community Services & Facilities
Infrastructural Assets		
Sewerage System	Non cash reserve to record appreciation values arising from asset revaluations	Wastewater Treatment & Disposal
Water System	Non cash reserve to record appreciation values arising from asset revaluations	Water Treatment & Supply
Drainage Network	Non cash reserve to record appreciation values arising from asset revaluations	Stormwater
Roading Network	Non cash reserve to record appreciation values arising from asset revaluations	Roads & Footpaths

Financial Disclosure Statements

Annual plan disclosure statement for year ending 30 June 2020.

What is the purpose of this statement?

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the **regulations**). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark		Planned	Met
Rates affordability benchmark:			
■ Income	Rate levels will be limited to a maximum of 65% of total revenue.	48%	Yes
Increases	Annual increases for existing ratepayers will be limited to no more than the forecast Local Government Cost Index for the year plus 2%	3.7%	Yes
Debt affordability benchmark	Quantified limit is set at 175% of total revenue forecasted	\$98.75m	Yes
Balanced budget benchmark	100%	98%	No
Essential services benchmark	100%	465%	Yes
Debt servicing benchmark	15%	1.8%	Yes

Notes:

1 Rates affordability benchmark

- (a) For this benchmark:
 - (i) The council's planned rates income for the year is compared with a quantified limit on rates contained in the financial strategy included in the council's 10-year Plan;
 - (ii) The council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the financial strategy included in the council's 10-year Plan.
- (b) The council meets the rates affordability benchmark if:
 - (i) Its planned rates income for the year equals or is less than each quantified limit on rates; and
 - (ii) Its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2 Debt affordability benchmark

(a) For this benchmark, the council's planned borrowing is compared with a quantified limit on borrowing contained in the financial strategy included in the council's 10-year Plan.

(b) The council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3 Balanced budget benchmark

- (a) For this benchmark, the council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (b) The council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4 Essential services benchmark

- (a) For this benchmark, the council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (b) The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5 Debt servicing benchmark

- (a) For this benchmark, the council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (b) Because Statistics New Zealand projects that the council's population will grow faster than the national population is projected to grow, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 15% of its planned revenue.

Statement of accounting policies

Reporting entity

Waipa District Council is a territorial local authority established under the Local Government Act 2002 (LGA) and is domiciled and operates in New Zealand. The relevant legislation governing the Council's operations includes the LGA and the Local Government (Rating) Act 2002.

The group consists of the ultimate parent, Waipa District Council, and the Waipa Community Facilities Trust. Council is not presenting group forecast financial statements as the parent statements are considered to be more relevant to users. The main purpose of these statements is to provide users with information about the core services that Council intends to provide ratepayers, the expected cost of those services and the consequent requirement for rate funding.

The primary objective of Council and group is to provide goods or services for the community or social benefit rather than making a financial return. Accordingly, Council has designated itself and the group as public benefit entities (PBEs) for financial reporting purposes.

Basis of preparation

The financial statements have been prepared on the going concern basis, and the accounting policies have been applied consistently throughout the period.

The financial statements of the Council and group have been prepared in accordance with the requirements of the LGA and the local Government (Financial Reporting and Prudence) Regulations 2014 (LG(FRP)R,), which include the requirement to comply with generally accepted accounting practice in New Zealand (NZ GAAP).

The financial statements have been prepared in accordance with Tier 1 PBE accounting standards.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$'000). The functional currency of Council is New Zealand dollars.

Summary of significant accounting policies

Goods and services taxation (GST)

All items in the financial statements are stated exclusive of GST, except for receivables and payables which are stated on a GST inclusive basis.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the statement of financial position. The net GST paid to, or received from the IRD is classified as an operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

Income tax

The Council is tax exempt for income tax purposes.

Budget figures

The budget figures have been prepared in accordance with the New Zealand Generally Accepted Accounting Practices, using accounting policies that are consistent with those adopted by Council for the preparation of these financial statements.

Cost allocation

Council has derived the cost of service for each significant activity using the cost allocation system outlined below.

Direct costs are those costs directly attributable and charged to a significant activity. Indirect costs are those costs which cannot be identified in an economically feasible manner with a specific significant activity. Indirect costs are charged to significant activities using appropriate cost drivers such as computer equipment used, staff numbers and floor area.

Revenue

Revenue may be derived from either exchange or non-exchange transactions.

Exchange transactions

Exchange transactions are transactions where Council receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity in exchange.

Specific accounting policies for major categories of exchange revenue transactions are listed below.

Interest and dividends

Interest income is recognised using the effective interest method.

Dividends are recognised when Council's right to receive the payment is established.

Pensioner housing revenue

Rental revenue arising from tenancy agreements is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of revenue and expenditure due to its operating nature.

Other gains and losses

Other gains and losses include fair value gains and losses on financial instruments at fair value through surplus or deficit, unrealised fair value gains and losses on the revaluation of investment properties and realised gains and losses on the sale of Property, Plant and Equipment (PPE) held at cost.

Sales of goods

Revenue from the sale of goods is recognised when a product is sold to the customer.

Non-exchange transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, Council either receives value from or gives value to another entity without directly giving

or receiving approximately equal value in exchange, or where the value given or received is not able to be accurately measured.

An inflow of resources from a non-exchange transaction, whether this be an asset or revenue, is only recognised if a liability is not also recognised for that particular asset or revenue.

A liability is only recognised to the extent that the present obligations have not been satisfied. A liability in respect of a transferred asset is recognised only when the transferred asset is subject to a condition, such as a condition for the asset to be consumed as specified and/or that future economic benefits or service potential must be returned to the owner.

Specific accounting policies for major categories of non-exchange revenue transactions are listed below.

Rates revenue

The following policies for rates have been applied:

- General rates, targeted rates (excluding water-by-meter) and uniform annual general charges are recognised at the start of the financial year to which the rates resolution relates. They are recognised at the amounts due. The Council considers that the effect of payment of rates by instalments is not sufficient to require discounting of rates receivables and subsequent recognition of interest revenue.
- Rates arising from late payment penalties are recognised as revenue when rates become overdue.
- Revenue from water-by-meter rates is recognised on an actual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.
- Rates remissions are recognised as a reduction in rates revenue when the Council has received an application that satisfies its rates remission policy.

Development contributions

Development and financial contributions are recognised as revenue when Council provides, or is able to provide, the service for which the contribution was charged. Otherwise, development and financial contributions are recognised as liabilities until such time as Council provides, or is able to provide the service.

New Zealand Transport Agency roading subsidies

Council receives funding assistance from the New Zealand Transport Agency, which subsidises part of the costs of maintenance and capital expenditure on the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Other grants received

Other grants are recognised as revenue when they become receivable unless there is an obligation in substance to return the funds if conditions of the grant are not met. If there is such an obligation, the grants are initially recorded as grants received in advance and recognised as revenue when conditions of the grant are satisfied.

Direct charges

Rendering of services at a price that is not approximately equal to the value of the service provided by the Council or Group is considered a non-exchange transaction. This includes rendering of services where the price does not allow the Council to fully recover the cost of providing the service (such as resource consents, building consents, water connections, dog licencing, etc.), and where the shortfall is subsidised by income from other activities, such as rates. Generally there are no conditions attached to such revenue.

Revenue from such services is recognised when the Council or Group issues the invoice or bill for the service. Revenue is recognised at the amount of the invoice or bill, which is the fair value of the cash received or receivable for the service. Revenue is recognised by reference to the stage of completion of the service to the extent that the Council or Group has an obligation to refund the cash received from the service (or to the extent that the customer has the right to withhold payment from the Council or Group for the service) if the service is not completed.

Building and resource consent revenue

Fees and charges for building and resource consent services are recognised on a percentage completion basis with reference to the recoverable costs incurred at balance date.

Entrance fees

Entrance fees are fees charged to users of the Council's local facilities, such as the pools. Revenue from entrance fees are recognised upon entry to such facilities.

Infringement fees and fines

Infringement fees and fines mostly relate to animal infringements and parking infringements and are recognised when the revenue is received. The fair value of this revenue is determined based on the probability of collecting fines, which is estimated by considering the collection history of fines over the preceding 2-year period.

Vested or donated physical assets

Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as income. Assets vested in Council are recognised as revenue when control over the asset is obtained.

The fair value of vested assets is usually determined by reference to the cost of constructing the asset. For assets received from property developments, the fair value is either based on construction price information provided by the property developer or values as per the last revaluation.

For long-lived assets that must be used for a specific purpose (e.g. land must be used as a recreation reserve), Council immediately recognises the fair value of the asset as revenue. A liability is only recognised if Council expects that it will need to return or pass the asset to another party.

Council is required by the New Zealand Local Government Funding Agency Limited (LGFA) Guarantee and Indemnity Deed to disclose in its financial statements (or notes) its annual rates income. That Deed defines annual rates income as an amount equal to the total revenue from any funding mechanism authorised by the Local Government (Rating) Act 2002 together with any revenue received by Council from other local authorities for services provided by that Council for which those other Local Authorities rate.

Personnel costs

Employer contributions to KiwiSaver are accounted for as defined contribution superannuation schemes and are expensed in the surplus or deficit as incurred.

Other expenses

Grant expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria, and are recognised as expenditure when an application that meets the specified criteria for the grant has been received. Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and grants are recognised as expenditure on payment.

Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

Finance costs

In accordance with PBE IPSAS 5 Borrowing Costs, all borrowing costs are recognised as an expense in the period in which they are incurred.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the Statement of Financial Position.

Trade and other receivables

Trade and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Loans are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return of a similar asset/investment. They are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the Statement of Comprehensive Revenue and Expense as a grant.

A provision between the face value and present value of expected future cash flows of the loan is recognised in the Statement of Comprehensive Revenue and Expense as a grant.

A provision for impairment of receivables is established when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the effective interest method.

Other financial assets

Council classifies its investments in the following categories:

- Financial assets at fair value through surplus or deficit;
- Loans and receivables;
- Held-to-maturity investments; and
- Financial assets at fair value through other comprehensive revenue and expense.

The classification depends on the reason behind acquiring the investment. Council decides how to classify its investments when they are acquired.

Purchases and sales of investments are recorded on the value date. Financial assets are no longer recognised when the right to receive cash flows from the financial assets has expired or has been transferred. The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active, Council establishes fair value through valuation techniques. At each year end Council assesses whether there is evidence that a financial asset or group of financial assets is impaired. Any impairment loss is recognised in the Statement of Comprehensive Revenue and Expense.

Financial assets at fair value through surplus or deficit

This category has two sub-categories: financial assets held for trading, and those designated at fair value through surplus or deficit. A financial asset falls in this category if acquired principally to sell in the short-term or if designated this way by Council. After initial recognition, they are measured at their fair values with gains or losses on re-measurement recognised in the surplus or deficit. These financial assets are classified as current assets if they are held for trading or expected to be realised within twelve months of the year end date.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments not quoted in an active market. They arise when Council provides money, goods or services directly to a debtor with no intention of selling the receivable asset. After initial recognition, they are measured at amortised cost using the effective interest method. Gains and losses when the asset is impaired or derecognised are recognised in the surplus or deficit. They are included in current assets, except for those with maturities greater than twelve months after the year end date, which are classified as non-current assets.

Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council has the intention and ability to hold to maturity. After initial recognition, they are measured at amortised cost using the effective interest method. Gains or losses when the asset is impaired or derecognised are recognised in the surplus or deficit.

Financial assets at fair value through other comprehensive revenue and expense

Financial assets at fair value through other comprehensive revenue and expense are those that are designated into the category at initial recognition or are not classified in any of the other categories above. They are included in non-current assets unless management intends to dispose of the share investment within 12 months of balance date or if the debt instrument is not expected to be realised within 12 months of balance date. The Council includes in this category:

- investments that it intends to hold long-term but which may be realised before maturity; and
- shareholdings that it holds for strategic purposes.

These investments are measured at their fair value, with gains and losses recognised in other comprehensive revenue and expense, except for impairment losses, which are recognised in the surplus or deficit. On de-recognition, the cumulative gain or loss previously recognised in other comprehensive revenue and expense is reclassified from equity to the surplus or deficit.

Assets held for sale

Assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction, not through continuing use.

Assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

Any impairment losses for write-downs of non-current assets held for sale are recognised in the surplus or deficit.

Any increases in fair value (less costs to sell) are recognised up to the level of any impairment losses that have been previously recognised.

These assets are not depreciated or amortised.

Property, plant and equipment

Property, plant and equipment consists of:

- Operational assets which include land, buildings, library books, plant, furniture and equipment, and motor vehicles.
- Infrastructural assets which are the fixed utility systems. Each asset class includes all items that are required for the network to function, for example sewer reticulation includes reticulation piping and sewer pump stations.

Property, plant and equipment is shown at cost or valuation, less accumulated depreciation and impairment losses.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits or service potential associated with the item will flow to Council and the cost of the item can be measured reliably. Additions are generally recognised at cost. Where an asset is acquired through a non-exchange transaction, it is recognised at its fair value at the date of acquisition.

Disposals

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposal are included in the Statement of Comprehensive Revenue and Expense. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to retained earnings.

Subsequent costs

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that future economic benefits or service potential with the item will flow to Council and the cost of the item can be measured reliably.

The costs of day-to-day servicing of property, plant, and equipment are recognised in the surplus or deficit as they are incurred.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment other than land, at rates that will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

Table 1: Useful lives and associated depreciation rates of major classes of assets

	Components	Years
Water Treatment	Structures	25 – 100
	Plant	10 – 60
	Pipes	60
Water Reticulation	Pipes	25 – 130
	Fittings	10 – 30
Sewage Treatment	Structures	25 – 100
	Plant	10 – 60
	Pipes	60
Sewerage Reticulation	Pipes	50 – 130
	Fittings	25 – 80
	Manholes	50 – 80
Stormwater	Structures	15 – 80
	Pipes	50 – 130
	Manholes	50 – 80
Formation/carriageway and shoulder		Infinite
Pavement structure		30 – 150
Pavement surface (seal)		10 – 20
Catchpits and culverts		30 – 80
Bridges		20 – 120
Kerb and channel		30 -50
Lighting		10 – 50
Footpaths		15 – 100
Signs		5 – 35
Railings		20 – 35

	Components	Years
Islands		35 - 100
Buildings – not componentised		20 – 100
Building – structure		30 – 100
Building – fit-out		25 – 80
Building – services		25 – 80
Plant/motor vehicles		3 – 15
Furniture, fittings and equipment		3 – 15
Computer equipment		3 – 15
Intangibles		3 – 15
Library Books		7

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year end.

Revaluation

Those asset classes that are revalued are valued on a yearly cycle on the basis described below, with the exception of Operational Land and Buildings, which is valued every three years. All other asset classes are carried at depreciated historical cost.

The carrying values of revalued assets are assessed annually to ensure that they do not differ materially from the assets' fair values. If there is a material difference, then the off-cycle asset classes are revalued.

Revaluations of property, plant, and equipment are accounted for on a class-of-asset basis.

The net revaluation results are credited or debited to other comprehensive revenue and expense and are accumulated to an asset revaluation reserve in equity for that class-of-asset. Where this would result in a debit balance in the asset revaluation reserve, this balance is not recognised in other comprehensive revenue and expense but is recognised in the surplus or deficit. Any subsequent increase on revaluation that reverses a previous decrease in value recognised in the surplus or deficit will be recognised first in the surplus or deficit up to the amount previously expensed, and then recognised in other comprehensive revenue and expense.

Operational land and buildings

At fair value as determined from market-based evidence where there is a market, or depreciated replacement cost for specialised assets, by an independent valuer.

Infrastructural assets

At fair value determined on a Depreciated Replacement Cost (DRC) basis by an independent valuer.

Land under roads and road reserves

Land under roads is no longer revalued.

Accounting for revaluations

Revaluations of property, plant and equipment are on a class of asset basis. The results of revaluing are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed in the Statement of Comprehensive Revenue and Expense. Any subsequent increase in revaluation that offsets a previous decrease in value recognised in the Statement of Comprehensive Revenue and Expense will be recognised first in the Statement of Comprehensive Revenue and Expense up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset.

Impairment of property, plant and equipment and intangible assets

Assets that have a finite useful life are reviewed for indicators of and are tested annually for impairment at each balance date. When there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets, the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the surplus or deficit.

For assets not carried at a revalued amount, the total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in the surplus or deficit, a reversal of the impairment loss is also recognised in the surplus or deficit.

For assets not carried at a revalued amount, the reversal of an impairment loss is recognised in the surplus or deficit.

Value in use for non-cash-generating assets

Non-cash-generating assets are those assets that are not held with the primary objective of generating a commercial return.

For non-cash generating assets, value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

Value in use for cash-generating assets

Cash-generating assets are those assets that are held with the primary objective of generating a commercial return.

The value in use for cash-generating assets and cash-generating units is the present value of expected future cash flows.

Impairment of revalued assets

In April 2017 the XRB issued *Impairment of Revalued Assets*, which now scopes in revalued property, plant and equipment into the impairment accounting standards. Previously, only property, plant and equipment assets measured at cost were scoped into the impairment accounting standards.

Council has early adopted this amendment in preparing its 30 June 2017 financial statements. Council is required to assess at each reporting date whether there is any indication that an asset may be impaired. If any indication exists, Council is required to assess the recoverable amount of that asset and recognise an impairment loss if the recoverable amount is less than the carrying amount. Council can therefore impair a revalued asset without having to revalue the entire class of an asset to which the asset belongs.

Intangible assets

Software acquisition and development

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Staff training costs are recognised in the surplus or deficit when incurred. Costs associated with development and maintenance of the Council's website are recognised as an expense when incurred.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Statement of Comprehensive Revenue and Expense. The useful lives and associated amortisation rates of computer software have been estimated at 3-10 years (33% - 10%).

Impairment of intangible assets

Intangible assets that have an indefinite useful life, or not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite life are reviewed for indicators of impairment and tested annually for impairments each balance date.

Emissions trading scheme

Gains and losses on disposal are determined by comparing the disposal proceeds with the carrying amount of the New Zealand Units (NZU). Gains and losses on disposals are reported in the surplus or deficit. If at the end of any financial year there has been some deforestation (such as harvesting) that is yet to be replanted, a contingent liability will be disclosed until such time as replanting has occurred. After initial recognition, Emission Trading Scheme credits are measured at their fair values with gains or losses on re-measurement recognised in the surplus or deficit. NZUs are not amortised and have an indefinite life.

Forestry assets

Forestry assets are independently revalued annually at fair value less estimated point of sale costs. Fair value is determined based on the present value of expected net cash flows discounted at a current

market determined pre-tax rate. This calculation is based on existing sustainable felling plans and assessments regarding growth, timber prices, felling costs and silvicultural costs and takes into consideration environmental, operational and market restrictions.

Gains or losses arising on initial recognition of forestry assets at fair value less estimated point of sale costs, and from a change in fair value less estimated point of sale costs, are recognised in the Statement of Comprehensive Revenue and Expense. The costs to maintain the forestry assets are included in the Statement of Comprehensive Revenue and Expense.

Investment property

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals.

Initially, investment properties are measured at cost including transaction costs. Subsequent to initial recognition investment properties are measured at fair value as determined annually by an independent valuer. Gains and losses on revaluation, acquisition and disposal are recognised in the Statement of Comprehensive Revenue and Expense.

Trade and other payables

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Provisions

Council recognises a provision for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, it is probable that expenditures will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as an interest expense and is included in "finance costs".

Employee benefit liabilities

Employee benefits expected to be settled within twelve months of balance date are measured at nominal values based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date, and sick leave. A liability for sick leave is recognised to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that it is anticipated it will be used by staff to cover those future absences.

Borrowings

Borrowings are initially recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Derivative financial instruments

Council uses derivative financial instruments to hedge its exposure to interest rate risks arising from financing activities. In accordance with the treasury management policy Council does not hold or issue derivative financial instruments for trading purposes.

Derivative financial instruments are recognised initially at fair value. Subsequent to initial recognition, derivative financial instruments are stated at fair value. The gain or loss on re-measurement to fair value is recognised immediately in the Statement of Comprehensive Revenue and Expense. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see Hedging policy).

The fair value of interest rate swaps is the estimated amount that the Council would receive or pay to terminate the swap at the Statement of Financial Position date, taking into account current interest rates and the current credit worthiness of the swap counterparts.

Hedging

Derivatives are first recognised at fair value on the date a contract is entered into and are subsequently re-measured to their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. Council designates certain derivatives as either: (1) hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge); or (2) hedges of highly probable forecast transactions (cash flow hedges).

At the inception of the transaction Council documents the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. Council documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the Statement of Comprehensive Revenue and Expense, together with any changes in the fair value of the assets or liability that are attributable to the hedged risk.

Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in equity in the hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the Statement of Comprehensive Revenue and Expense.

Amounts accumulated in equity are recycled in the Statement of Comprehensive Revenue and Expense in the periods when the hedged item will affect profit or loss (for instance when the forecast sale that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of the non-financial assets (for example inventory) or a non-financial liability, the gains and losses previously deferred in equity are transferred from equity and included in the measurement of the initial cost of carrying amount of the asset or liability.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at the time remains in equity and is recognised when the forecast transactions is ultimately recognised in the Statement of Comprehensive Revenue and Expense.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the Statement of Comprehensive Revenue and Expense.

Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that do not qualify for hedge accounting are recognised immediately in the Statement of Comprehensive Revenue and Expense.

Equity

Equity is the community's interest in Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves, the components are:

- Retained earnings
- Council created reserves
- Revaluation Reserves
- Cash flow hedge reserve

Council created reserves

Council created reserves are a component of equity representing a particular use to which various parts of equity have been assigned. Council may alter them without reference to any third party or the Courts. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Revaluation reserves

This reserve relates to the revaluation of property, plant and equipment to fair value.

Cash flow hedge reserves

This reserve comprises the effective portion of the cumulative net change in the fair value of derivatives designated as cash flows hedges.

Critical accounting estimates and assumptions

In preparing these financial statements the Council has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are:

Estimating the landfill aftercare provision - Council has the responsibility under the resource consents to provide ongoing maintenance and monitoring of the landfills after the sites are closed. The landfill provision is estimated taking into account existing technology and is discounted using a weighted average cost of capital.

- Estimating the fair value of land, buildings, and infrastructural assets there are a number of assumptions and estimates used when performing Depreciated Replacement Cost valuations over land, buildings and infrastructural assets. These include:
- The physical deterioration and condition of an asset, for example Council could be carrying an asset at an amount that does not reflect its actual condition. This is particularly so for those assets, which are not visible, for example stormwater, wastewater and water supply pipes that are underground. This risk is minimised by Council performing a combination of physical inspections and condition modelling assessments of underground assets.
- Estimating any obsolescence or surplus capacity of an asset.
- Estimates are made when determining the remaining useful lives over which the asset will be depreciated. These estimates can be impacted by the local conditions, for example weather patterns and traffic growth. If useful lives do not reflect the actual consumption of the benefits of the assets, then Council could be over or under estimating the annual depreciation charge recognised as an expense in the Statement of Comprehensive Revenue and Expense. To minimise this risk Council's infrastructural assets useful lives have been determined with reference to the New Zealand Infrastructural Asset Valuation and Depreciation Guidelines published by the National Asset Management Steering Group, and have been adjusted for local conditions based on past experience. Asset inspections, deterioration and condition modelling are also carried out regularly as part of Council's asset management planning activities, which gives Council further assurance over its useful life estimates.
- Experienced independent valuers perform Council's land, buildings and infrastructural asset revaluations.
- Land is valued as vacant and incorporates the influences of size, contour, quality, location, zoning, designation and current and potential usage.
- Assumption of an open market "willing buyer willing seller" scenario. This is effectively the price an informed purchaser would have to pay to acquire a similar property.
- Where there is a designation held against the land, adjustments have been made to reflect that designation.
- All buildings have been valued on either a fair market basis or depreciated replacement cost approach.
- Where the fair value of an asset can be determined by reference to the price in an active market for the same asset or a similar asset, the fair value of the asset is determined using this information. Where fair value of the asset is not able to be reliably determined using marketbased evidence, depreciated replacement cost is considered to be the most appropriate basis for determination of the fair value.
- The highest and best use of the property is considered when formulating which approach to undertake the building valuation. Where market-based evidence exists, structures have been valued on a market basis in relation to market-based net rates per square metre.

Funding Impact Statement

The funding impact statement, has been prepared in accordance with schedule 10 of the Local Government Act 2002, as well as sections 13 to 19 of the Local Government (Rating) Act 2002 and sets out:

- The revenue and financing mechanisms used;
- An indicative level or amount of funding for each mechanism;
- A summary of the total rates requirement; and
- The application of funding methods to Council activities.

This statement should be read in conjunction with our Revenue & Financing Policy (refer to 10-Year Plan 2018-28) that sets out our policies in respect of each source of funding for operating and capital expenses.

In relation to the FRS42, the financial year 2019/20 is considered to be a 'forecast year' and based on future events, which are expected to occur. The actual results achieved for the period are likely to vary from the information presented and may vary depending upon the circumstances that arise during the period.

The forecast financial information has been prepared in accordance with Council's current policies which comply with the New Zealand International Financial Reporting Standards.

We are responsible for the Prospective Financial Statements, including the appropriateness of the underlying assumptions and all other required disclosures.

Consolidated statement of cost of Service

	2018/19 Forecast	2019/20 LTP Yr 2	2019/20 Budget	2019/20 Variance
	\$000	\$000	\$000	\$000
REVENUE				
Governance	42	108	108	-
Planning and Regulatory	5,575	5,088	5,675	587
Community Services and Facilities	6,191	3,859	3,969	110
Roads and Footpaths	7,924	8,227	8,511	284
Stormwater	41	72	17	(55)
Wastewater Treatment and Disposal	733	828	712	(116)
Water Treatment and Supply	11,030	11,155	11,455	300
Support Services*	11,942	12,583	13,954	1,371
GROSS REVENUE	43,478	41,919	44,401	2,481
Less Internal Charges	11,876	12,535	13,887	1,352
NET REVENUE	31,602	29,384	30,514	1,129
OPERATING EXPENDITURE				
Governance	8,695	8,523	8,909	386
Planning and Regulatory	7,846	7,614	8,462	848
Community Services and Facilities	22,587	24,813	24,444	(369)
Roads and Footpaths	20,243	20,881	21,212	331
Stormwater	5,077	3,780	3,922	142
Wastewater Treatment and Disposal	9,298	8,224	8,366	142
Water Treatment and Supply	12,132	12,444	12,657	213
Support Services	13,533	12,882	14,460	1,578
GROSS EXPENDITURE	99,411	99,161	102,432	3,271
Less Internal Charges	11,876	12,535	13,887	1,352
Less rates charged to Council properties	1,080	1,103	1,103	-
NET EXPENDITURE	86,455	85,523	87,442	1,919
NET COST OF SERVICE - OPERATING	(54,853)	(56,139)	(56,928)	(790)
CAPITAL EXPENDITURE AND DEBT REPAYMENT				
Capital Expenditure (excluding Vested)	72,953	89,230	115,224	25,994
Vested Assets	12,478	12,504	12,504	-
Debt Repayment	6,000	-	-	-
TOTAL CAPITAL EXPENDITURE AND DEBT REPAYMENT	91,431	101,734	127,728	25,994

Consolidated funding impact statement

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	41,789	45,539	45,861	322
Targeted rates	17,765	17,333	17,372	39
Subsidies and grants for operating purposes	3,119	2,183	3,041	858
Fees and charges	11,585	10,704	11,618	914
Interest and dividends from investments	1,011	265	190	(75)
Local authorities fuel tax, fines, infringement fees, and other receipts	304	403	403	-
Total sources of operating funding (A)	75,573	76,427	78,485	2,058
Applications of operating funding				
Payments to staff and suppliers	56,613	54,994	57,481	2,487
Finance costs	1,117	2,265	1,552	(713)
Other operating funding applications	1,678	1,308	2,076	768
Total applications of operating funding (B)	59,408	58,567	61,109	2,542
Surplus (deficit) of operating funding (A - B)	16,165	17,860	17,376	(484)
Sources of capital funding				
Subsidies and grants for capital expenditure	5,370	15,465	5,304	(10,161)
Development and financial contributions	5,620	11,244	12,112	868
Increase (decrease) in debt	20,250	41,500	65,500	24,000
Gross proceeds from sale of assets	6,187	1,985	1,698	(287)
Lump sum contributions	-	-	-	-
Other dedicated capital funding	_	_	_	_
Total sources of capital funding (C)	37,427	70,194	84,614	14,420
Applications of capital funding				
Capital expenditure				
- to meet additional demand	16,116	32,175	32,652	477
- to improve the level of service	35,229	43,740	65,065	21,325
- to replace existing assets	21,608	13,315	17,507	4,192
Increase (decrease) in reserves	(19,361)	(1,176)	(13,234)	(12,058)
Increase (decrease) of investments	-	-	-	-
Total applications of capital funding (D)	53,592	88,054	101,990	13,936
Surplus (deficit) of capital funding (C - D)	(16,165)	(17,860)	(17,376)	484
Funding balance ((A - B) + (C - D))	_			-
runung valance ((A - D) + (C - D))	-	-	-	

Reconciliation between the funding impact statement and statement of comprehensive revenue and expense

The funding impact statement is prepared in compliance with the requirements of clause 20, part 1, schedule 10 of the Local Government Act 2002. Unlike the statement of comprehensive revenue and expense, the funding impact statement is not compliant with generally accepted accounting standards (GAAP). The funding impact statement is intended to show in a transparent manner, how all sources of funding received by us are applied. It does not include "non-cash" that is classified as income on the statement of comprehensive revenue and expense (as required by GAAP) such as assets that are vested to us through the subdivision process, or unrealised gains on assets. The statement of comprehensive revenue and expense also requires "non-cash" expenses such as depreciation, amortisation and unrealised losses of assets to be reflected, whereas these are excluded from the funding impact statement. The reconciliation below identifies the differences between these two statements.

	2018/19	2019/20	2019/20	2019/20
	Forecast	LTP Yr 2	Budget	Variance
	\$000	\$000	\$000	\$000
Total prospective revenue and expense wholly attributable to District Council	28,336	69,511	69,759	248
Surplus (deficit) of operating funding per prospective whole of Council funding impact statement	16,165	17,860	17,376	(484)
Difference	12,171	51,651	52,383	732
The difference is due to:				
Capital income	10,990	17,076	17,572	496
Vested assets	12,477	12,504	12,504	-
Revaluation of assets	13,352	47,874	47,874	-
Gain (loss) on sale/disposal of assets	(2,612)	(2,129)	(1,843)	286
Depreciation and amortisation	(22,036)	(23,674)	(23,724)	(50)
Total explained difference	12,171	51,651	52,383	732

Rates Information

The number of rateable properties estimated for 2019/20 is 22,079.

The capital value of rateable properties estimated for 2019/20 is \$17,212,443,850.

The land value of rateable properties estimated for 2019/20 is \$9,795,524,175.

Rates requirement figures quoted in the section below are inclusive of GST at the prevailing rate.

District wide funding

The funding of district wide activities will be from a combination of general rates, uniform annual general charge (UAGC) and targeted ward rates. This combination of general rates, UAGC and targeted ward rates is referred to as 'district wide funding'. Activities funded from district wide funding include governance, animal control, building, environmental health, resource management, development engineering, parks and reserves, Mighty River Domain, libraries, Cambridge pool, Te Awamutu Events Centre, museums, heritage, cemeteries, public toilets, property, rural halls, town halls, community buildings, civil defence, litter bins, recycling, roading, stormwater, water supply and sewerage.

Definition of a separately used or inhabited part of a rating unit (SUIP)

A separately used or inhabited part of a rating unit exists where there is use or ability to use a part or parts of the rating unit as an independent residence; or in the case of a rating unit used for commercial or industrial business, where there is use or ability to use a part or parts of the rating unit for independent trading operations. This is on the basis that where a rating unit is configured for the purpose of separate inhabitation or use, even if it is not currently occupied, this constitutes a separate use of the rating unit by the owner.

General rate

A general rate is set under section 13 of the Local Government (Rating) Act 2002 based on the capital value of each rating unit in the district. The rate for 2019/20 is 0.1454 cents in the dollar on the capital value of each rating unit.

The general rate will fund 58 percent of the district wide funding.

Amount to be raised: \$25,018,792 inclusive of GST.

Uniform annual general charge (UAGC)

A uniform annual general charge is set under section 15 of the Local Government Rating Act 2002 at \$708.00 inclusive of GST per separately used or inhabited part of a rating unit.

The uniform annual general charge will fund a portion of the district wide funding.

Amount to be raised: \$16,621,008 inclusive of GST.

Targeted rates

Targeted rates are set under sections 16 and 19 of the Local Government Rating Act 2002 for the activities listed below. Council will not invite lump sum contributions in respect of any of these targeted rates.

Targeted ward rates

A targeted ward rate is set on each rating unit in the district. The targeted rate will be a fixed amount per rating unit. This rate will be set on a differential basis based on location, being the wards of Te Awamutu, Kakepuku, Cambridge, Maungatautari and Pirongia. The rates for the 2019/20 year are shown in the following table:

Ward	\$ Rate (GST inclusive)	\$ Raising
Cambridge	245.27	2,113,984
Kakepuku	274.15	330,075
Maungatautari	217.01	304,241
Pirongia	254.28	769,441
Te Awamutu	330.51	2,181,366

The targeted ward rate will fund a portion of the district-wide funding and fund the public community/group benefit element of activities.

The activities funded from the targeted ward rate include community boards, community grants, libraries, Cambridge pool, Te Awamutu Events Centre, museums, Cambridge Town Hall (Cambridge ward only) community properties (Cambridge and Te Awamutu Wards), passenger transport, Cambridge Refuse Centre grant, and National Cycling Centre of Excellence.

Amount to be raised: \$5,699,107 inclusive of GST.

Cambridge community sports hall

A targeted rate is set to fund the loan charges for the grant made for the development of the sports hall located at the Cambridge High School.

The targeted rate is a fixed amount per rating unit. A rate of \$9 inclusive of GST is set for each rating unit in the Cambridge and Maungatautari wards.

Amount to be raised: \$91,218 inclusive of GST.

Urban Town Halls

A targeted rate is set to fund the maintenance costs for the Pirongia Memorial Hall and the Kihikihi Town Hall and part of the maintenance costs of the Cambridge Town Hall.

The targeted rate is a fixed amount per rating unit. A rate of \$8.96 inclusive of GST is set for each rating unit in the Cambridge and Te Awamutu wards and in the Pirongia Township being roll number 4605.

Amount to be raised: \$140,542 inclusive of GST.

Capital works

A targeted rate is set to fund capital costs in connection with improvements and extensions to footpaths, kerbing and channelling of roads and street lighting for each ward as follows.

The capital works rate is based on the capital value of each rating unit in the district. The capital works rate is set on a differential basis based on location, with the categories being the wards of Te Awamutu and Cambridge. The rates in cents per dollar of capital value are shown in the following table:

	Rate in cents per dollar	
Ward	(GST inclusive)	\$ Raising
Cambridge	0.0010	61,045
Te Awamutu	0.0011	36,853

Amount to be raised: \$97,898 inclusive of GST.

Stormwater

A targeted rate is set to fund the operating costs and loan charges for stormwater in urban and rural areas of the district. The stormwater rate is based on the capital value of each rating unit in the district. The stormwater rate is set on a differential basis based on location, the categories being urban and rural. Urban is defined as being the urban drainage areas of Cambridge, Te Awamutu, Kihikihi, Ohaupo, Pirongia and Karāpiro, as shown on Drainage Maps on www.waipadc.govt.nz. Rural is defined as the remaining area of the district not defined as urban. The rates for 2019/20 in cents per dollar of capital value are shown in the following table:

	Rate in cents per dollar	
	(GST inclusive)	\$ Raising
Urban	0.0438	3,252,616
Rural	0.0071	670,739

Amount to be raised: \$3,923,355 inclusive of GST.

Sewerage charges

A targeted rate is set for sewerage disposal costs and loan charges for each rating unit in the areas of the Cambridge sewerage scheme and the Te Awamutu sewerage scheme.

The targeted rate is set on a differential basis based on the provision of service, the categories of service being connected and serviceable. Connected means any rating unit that is connected to the Cambridge or Te Awamutu sewerage scheme. Serviceable means any rating unit situated within 30 metres of a public sewerage drain in one of the above Council sewerage scheme areas to which it is capable of being effectively connected but which is not so connected. For connected rating units, the liability is an amount per rating unit, calculated based on the number of pans and urinals at the rating unit. The rates for the 2019/20 year are:

A rating unit used primarily as a residence for one household will be treated as having no more than one pan or urinal. Rating units that are neither connected to the scheme nor serviceable are not liable for this rate.

	\$ Rate per pan or urinal	
	(GST inclusive)	\$ Raising
Connected (3 or less pans)	531.30	6,988,767
Connected (4 to 10 pans)	451.62	503,991
Connected (11-15 pans)	371.91	165,500
Connected (16-20 pans)	324.09	66,115
Connected (21-35 pans)	292.22	155,750
Connected (36-45 pans)	255.03	21,678
Connected (46 or more pans)	239.09	231,434

	\$ Rate per rating unit	
	(GST inclusive)	\$ Raising
Serviceable	265.65	124,590

Amount to be raised: \$8,257,825 inclusive of GST.

Water charges

A targeted rate is set to fund water supply costs and loan charges to non-metered rating units in the areas of the Cambridge water supply and the Te Awamutu water supply.

The targeted rate is set on a differential basis based on the provision of service, the categories of service being connected and serviceable, and is a fixed amount per separately used or inhabited part of a rating unit. Connected means connected to Council water works in the Cambridge or Te Awamutu water supply areas, but excluding metered connections. Serviceable means within 100 metres of a supply pipe in either of the above water supply areas and capable of being effectively connected but not so connected. The rates for the 2019/20 year are:

	\$ Rate per Suip	
	(GST inclusive)	\$ Raising
Connected	-	-
Serviceable	109.25	24,472

Rating units that have a metered supply and those that are neither connected to the scheme, nor serviceable are not liable for this rate.

Amount to be raised: \$24,472 inclusive of GST.

(a) A targeted rate is set for the supply of water to rating units with metered connections.

The targeted rate includes both an amount per separately used or inhabited part of a rating unit and a charge based on the cubic metres of water consumed and is set on a differential basis based on the provision of service, for all metered rating units other than rating units subject to a separate water supply contract. The differential categories of service are potable and raw water supply. The rates for the 2019/20 year are:

	\$ Rate per SUIP	Consumption
	(Incl GST)	\$ Rate (GST incl)
Potable Water	109.25	1.5295 per m³
Raw Water	109.25	0.3824 per m ³

Amount to be raised: \$12,367,246 inclusive of GST.

(b) A targeted rate is set to fund the Arohena rural water supply loan costs for Waipa ratepayers within the Arohena rural water supply area.

This revenue is collected on behalf of Otorohanga District Council, which administers the Arohena rural water supply. The Arohena water rate is based on the capital value of each rating unit located within the Arohena rural water supply area. The rate for 2019/20 in cents per dollar of capital value is 0.0082 inclusive of GST.

Amount to be raised: \$5,635 inclusive of GST.

Recycling charges

A targeted rate is set to fund the provision of a kerbside refuse recycling service to each household in the district.

a) Recycling Rate

The targeted rate is a fixed amount of \$81.00 inclusive of GST per separately used or inhabited part of a rating unit SUIP (where for the purposes of Recycling rates SUIP is defined to include only household units).

Amount to be raised: \$1,705,389 inclusive of GST.

Community hall charges

Council has a number of community halls which have a targeted rate set for each hall. The targeted rates are to fund part of the costs of the relevant community hall.

These rates are a fixed amount per separately used or inhabited part of a rating unit SUIP (where for the purposes of Community Hall rates SUIP is defined to include only household units), and will be charged to every rating unit within the relevant community hall areas on which there is at least one residential household.

The plans showing the boundaries of the various community hall areas can be found at www.waipadc.govt.nz.

The following table shows the details for the various community hall targeted rates:

	\$ Rate per Suip	
	(GST inclusive)	\$ Raising
Fencourt Hall	14.30	5,376
Hautapu Hall	20.40	8,589
Horahora Hall	26.95	3,719
Karapiro Hall	26.75	9,229
Koromatua Hall	20.40	5,651
Maungatautari Hall	37.25	5,661
Monavale	30.00	5,881
Ngahinapouri Hall	30.00	10,021
Ohaupo Hall	13.30	5,640
Parawera Hall	18.60	2,176
Paterangi Hall	28.55	5,339
Pukeatua Hall	21.30	3,792
Rangioawhia Hall	14.25	1,824
Rukuhia Hall	26.10	7,491
Te Miro Hall	27.90	4,911
Te Rore Hall	13.80	662
Whitehall Hall	30.00	2,670

Sports and Recreation Centre charges

Council has a number of sports and recreation centres which have a targeted rate set for each sports and recreation centre. The targeted rates are to fund part of the costs of the relevant sports and recreation centre.

These rates are a fixed amount per separately used or inhabited part of a rating unit SUIP (where for the purposes of sports and recreation centre rates SUIP is defined to include only household units), and will be charged to every rating unit within the relevant sports and recreation centre area on which there is at least one residential household.

The plans showing the boundaries of the various community centres areas can be found at www.waipadc.govt.nz.

The following table shows the details for the various community centres targeted rates:

	\$ Rate per Suip	
	(GST inclusive)	\$ Raising
Kaipaki	39.70	11,472
Ohaupo	38.80	34,882
Pirongia	17.35	16,764

Early payment of rates

Sections 55 and 56 of the Local Government Rating Act 2002 empower us to accept early payment of rates. Council accepts payment in full of all rates assessed in each year on or before the due date for the first instalment of the year. No discount will be given to any payment of rates received on this basis.

Rates payable by instalments

Rates are payable by four equal instalments with the due dates and penalty dates as set out in the table below:

Instalment	Due Date	Penalty Added
Instalment 1	21 August 2019	28 August 2019
Instalment 2	21 November 2019	28 November 2019
Instalment 3	21 February 2020	28 February 2020
Instalment 4	21 May 2020	28 May 2020

Invoices for the supply of water via metered connections are payable in four instalments. The location where the water is supplied within the District will determine the month the meter is read, the invoice date, the due date and penalty date. The due dates and penalty dates are per the following table.

Location	Invoiced during month of:	Due Date	Penalty Added
Te Awamutu / Pirongia	July	30-Aug-19	9-Sep-19
	October	29-Nov-19	6-Dec-19
	January	28-Feb-20	6-Mar-20
	April	29-May-20	5-Jun-20
Kihikihi	July	30-Aug-19	9-Sep-19
	October	29-Nov-19	6-Dec-19
	January	28-Feb-20	6-Mar-20
	April	29-May-20	5-Jun-20
Cambridge	August	30-Sep-19	7-Oct-19
	November	3-Jan-20	10-Jan-20
	February	31-Mar-20	7-Apr-20
	May	30-Jun-20	7-Jul-20
Pukerimu / Ohaupo	September	31-Oct-19	7-Nov-19
	December	31-Jan-20	7-Feb-20
	March	30-Apr-20	7-May-20
	June	31-Jul-20	7-Aug-20

Penalties on rates not paid by the due date

Section 58 of the Local Government Rating Act 2002 enables penalties to be imposed. A penalty of 10 per cent will be added to all instalments or part thereof remaining unpaid on the relevant date in the "Penalty Added" column of the tables above under the heading "Rates payable by instalment".

An additional penalty of 10 per cent will be added to any rates assessed in any previous year that are still unpaid on 3rd July 2019. The penalty will be added on 4th July 2019.

A further additional penalty of 10 per cent will be added to rates from the previous years that are still unpaid after 6th January 2020.

The penalty will be added on 7th January 2020.

Rates breakdown – Indicator Properties

The indicator properties are shown GST INCLUSIVE but do not include metered water.

Cambridge Ward (Residential) Rating Valuation,	2018/19 \$350,	2019/20	2018/19 \$570,	2019/20	2018/19 \$1,190	2019/20
nating valuation,	\$330,	\$	\$570, \$	\$	\$1,190 \$,000 \$
Fixed Targeted Rates	915	867	915	867	915	867
UAGC	606	708	606	708	606	708
Capital Value Rates	651	675	1,057	1,093	2,199	2,272
Total Rates	2,172	2,250	2,578	2,668	3,720	3,847
\$ incr per week		1.48		1.73		2.45
Percentage Increase		3.5%		3.5%		3.4%

Rural Residential Cambridge	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$600,	000	\$800,000		\$1,523,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	370	350	443	356	452	365
UAGC	606	708	606	708	606	708
Capital Value Rates	594	930	1,204	1,237	2,287	2,347
Total Rates	1,570	1,988	2,253	2,301	3,345	3,420
\$ incr per week		0.77		0.92		1.45
Percentage Increase		2.1%		2.1%		2.2%

Commercial / Industrial Cambridge	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$250,	000	\$690,	000	\$1,800,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	863	786	1,356	1,317	1,849	1,848
UAGC	606	708	1,212	1,416	1,212	1,416
Capital Value Rates	467	484	1,278	1,321	3,322	3,433
Total Rates	1,936	1,978	3,846	4,054	6,383	6,697
\$ incr per week		0.80		4.01		6.03
Percentage Increase		2.2%		5.4%		4.9%

Te Awamutu Ward (Residential)	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$310,	000	\$430,	\$430,000		000
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	988	943	988	943	988	943
UAGC	606	708	606	708	606	708
Capital Value Rates	578	599	800	827	1,408	1,455
Total Rates	2,172	2,250	2,394	2,478	3,002	3,106
\$ incr per week		1.49		1.63		2.01
Percentage Increase		3.6%		3.5%		3.5%

Rural Residential Te Awamutu	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20	
Rating Valuation,	\$480,	000	\$845,	\$845,000		\$1,720,000	
	\$	\$	\$	\$	\$	\$	
Fixed Targeted Rates	495	412	495	412	554	493	
UAGC	606	708	606	708	1,212	1,416	
Capital Value Rates	726	746	1,273	1,307	2,577	2,651	
Total Rates	1,827	1,866	2,374	2,427	4,343	4,560	
\$ incr per week		0.75		1.01		4.17	
Percentage Increase		2.1%		2.2%		5.0%	

Commercial / Industrial Te Awamutu	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$255,0	000	\$670,000		\$1,830,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	936	862	1,436	1,393	2,538	2,589
UAGC	606	708	2,424	2,832	2,424	2,832
Capital Value Rates	477	494	1,235	1,284	3,380	3,491
Total Rates	2,019	2,064	5,095	5,509	8,342	8,912
\$ incr per week		0.87		7.97		10.97
Percentage Increase		2.2%		8.1%		6.8%

Pirongia Ward - Rural	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$500,	000	\$2,720	,000	\$5,920,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	441	361	494	416	466	416
UAGC	606	708	1,212	1,416	1,212	1,416
Capital Value Rates	743	763	4,042	4,148	8,796	9,028
Total Rates	1,790	1,832	5,748	5,980	10,474	10,860
\$ incr per week		0.81		4.47		7.40
Percentage Increase		2.4%		4.0%		3.7%

Pirongia Village	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20	
Rating Valuation,	\$360,	\$360,000		\$540,000		\$880,000	
	\$	\$	\$	\$	\$	\$	
Fixed Targeted Rates	435	353	428	353	428	353	
UAGC	606	708	606	708	606	708	
Capital Value Rates	659	690	995	1,031	1,618	1,674	
Total Rates	1,700	1,751	2,029	2,092	2,652	2,735	
\$ incr per week		0.97		1.18		1.58	
Percentage Increase		3.0%		3.0%		3.1%	

Ohaupo Village	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$480,000		\$650,000		\$740,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	428	387	428	387	428	387
UAGC	606	708	606	708	606	708
Capital Value Rates	713	732	1,190	1,230	1,336	1,400
Total Rates	1,747	1,827	2,224	2,325	2,370	2,495
\$ incr per week		1.55		1.95		2.05
Percentage Increase		4.6%		4.6%		4.5%

Ngahinapouri	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$390,000		\$1,130,000		\$3,943,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	435	365	435	356	507	476
UAGC	606	708	606	708	1,212	1,416
Capital Value Rates	579	595	1,679	1,723	5,859	6,013
Total Rates	1,620	1,668	2,720	2,787	7,578	7,905
\$ incr per week		0.92		1.29		6.29
Percentage Increase		2.9%		2.5%		4.3%

Kakepuku Ward	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Rating Valuation,	\$1,270,000		\$4,720,000		\$7,100,000	
	\$	\$	\$	\$	\$	\$
Fixed Targeted Rates	438	355	583	569	542	517
UAGC	606	708	1,818	2,124	1,818	2,124
Capital Value Rates	1,887	1,937	7,013	7,198	10,549	10,828
Total Rates	2,931	3,000	9,414	9,891	12,909	13,469
\$ incr per week		1.33		9.16		10.74
Percentage Increase		2.4%		5.1%		4.3%

Maungatautari Ward	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20	
Rating Valuation,	\$630,	\$630,000		\$2,330,000		\$5,900,000	
	\$	\$	\$	\$	\$	\$	
Fixed Targeted Rates	403	335	389	321	522	512	
UAGC	606	708	606	708	1,818	2,124	
Capital Value Rates	936	961	3,462	3,553	8,766	8,998	
Total Rates	1,945	2,004	4,457	4,582	11,106	11,634	
\$ incr per week		1.12		2.40		10.12	
Percentage Increase		3.0%		2.8%		4.7%	